



Interagency Council on Homelessness Youth Committee



15 September 2022

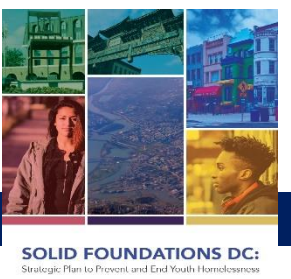
Meeting Agenda



SOLID FOUNDATIONS DC:
Strategic Plan to Prevent and End Youth Homelessness

- I. **Welcome & Agenda Review (5 mins)**
 - a) **Introduction & Agenda Review**
 - b) **Call for Partners Updates/Announcements**
- II. **Updates (20 mins)**
 - a) **Casa Ruby Receivership (10 mins)**
 - b) **2022 Homeless Youth Count (10 mins)**
- III. **Discussion Items (60 mins)**
 - a) **ONSE Violence Prevention Program (50 mins)**
 - b) **Draft FY23 Winter Plan (10 mins)**
- IV. **Announcements and Reminders (as needed)**
- v. **Summary and Adjournment (5 mins)**
 - a) **Next Meeting: December 22, 2022**

Casa Ruby Receivership

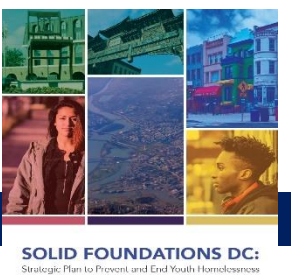


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- ❖ Itemizing available assets
 - Paying unpaid staff that continue to serve clients

- ❖ Strategize to ensure continuity of programming & services
 - Youth services:
 - ✓ Casa Ruby clients were connected to other programs, including WAF and SMYAL
 - ✓ In terms of TAY that may be seeking services,
 - Currently informal communication, including calls to WAF
 - Will also add flyers at the two locations that CR was operating out of
 - Reports of TAY clients that were connected to Covenant House and may have also gone to Catholic Charities
 - Gaps: used as mailing address so WAF is now holding mail (some of which is likely vital documents)
 - ✓ Need to also plan for communication to TAY that may have been using CR as a mailing address!
 - ✓ Can we leverage engagements as part of the HYC?
 - Need thoughtful partnership on what needs to happen next given expansive services provided by Casa Ruby

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2022 Homeless Youth Count (HYC)

The HYC is scheduled from September 16 to 30th.

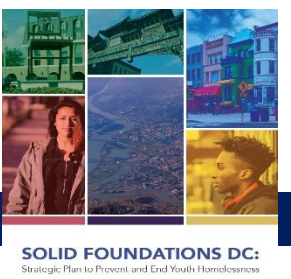
Spread the Word!

- Use your social media, email lists, word-of-mouth, and fliers to spread awareness!

Reminders

- Agencies doing surveys should plan to do so for the full 14 days!
If you are concerned about having enough staff capacity for the duration of the count, please contact Elisabeth Youth at eyoung@community-partnership.org
- Providers with HMIS-entering programs are NOT required to complete surveys with youth in those programs but need to make sure their data entry is correct during the HYC dates.
The HMIS team will be following up via email.
- If any additional agencies are interested in participating and haven't already there's still time!
Email Elisabeth Young – eyoung@community-partnership.org

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OFFICE OF NEIGHBORHOOD SAFETY AND ENGAGEMENT

PRESENTED TO: Interagency Council on
Homelessness

SEPTEMBER, 2022

**ONSE Leadership
& Administrative**

**Violence
Intervention**

**Family and
Survivor Support**

**ONSE Leadership
Academy**

Pathways Program

People of Promise

*Violence Intervention
Grantees*

PREVENTION & INTERVENTION SERVICE CONTINUUM

ONSE HAS FIVE PRIMARY PROGRAMS

THE PATHWAYS PROGRAM

THE PATHWAYS PROGRAM IS A TRANSITIONAL PROGRAM FOR DISTRICT RESIDENTS AGES 20-35 WHO HAVE BEEN IDENTIFIED AS BEING **AT RISK OF PARTICIPATING IN AND/OR BECOMING VICTIMS OF VIOLENT CRIME.**

- Operated at ONSE Headquarters in Ward 7
- Enrolls approximately 25-30 participants per cohort
- Nine-week curriculum focused on life skills, workforce development, mental health, barbering, and audio engineering
- Six-month subsidized employment in partnership with the Department of Employment Services Division of State Initiatives
- In FY23, the program will be scaling to serve 200 participants annually



PATHWAYS TO HEALING



CLINICAL SERVICES

Community Wellness Ventures is a free standing mental health clinic located in Historic Anacostia, certified and licensed by DBH.

CWV designed a program to support the holistic behavioral health needs of Pathways Ambassadors.

CWV connects Ambassadors to wellness services and:

- Psychiatry
- Diagnostic Assessments
- Individual Therapy
- Group Counseling

ONSE LEADERSHIP ACADEMIES

Performance Category	ASHS	HDW	PPCS
Student Caseload	31	20	40
School Climate Events	10	5	6
Small Group Activities	20	18	30
Safe Passage Incidents	10	4	3



FSS WORKFLOW

01 INCIDENT OCCURS

A violent crime occurs in the District of Columbia. The decedents, and/or survivors are identified by the Metropolitan Police Department, who responds to the scene of the crime and begins their investigation.

03 CONFERENCE CALL

FSS facilitates a conference call with 15 District government agencies to determine previous involvement with survivor, decedent, and their family. FSS, in conjunction with VII, other divisions and VI partners, assesses context of incident and likelihood of retaliation.

02 MPD NOTIFICATION

FSS receives notification of all qualifying incidents within 24 hours. These include: all homicides and all juvenile or crew-related shootings or stabbings. FSS notifies partnering agencies no later than 11:00am via calendar invite, so they can prepare for the 2:00pm call where they present their involvement.

04 FSS RESPONSE

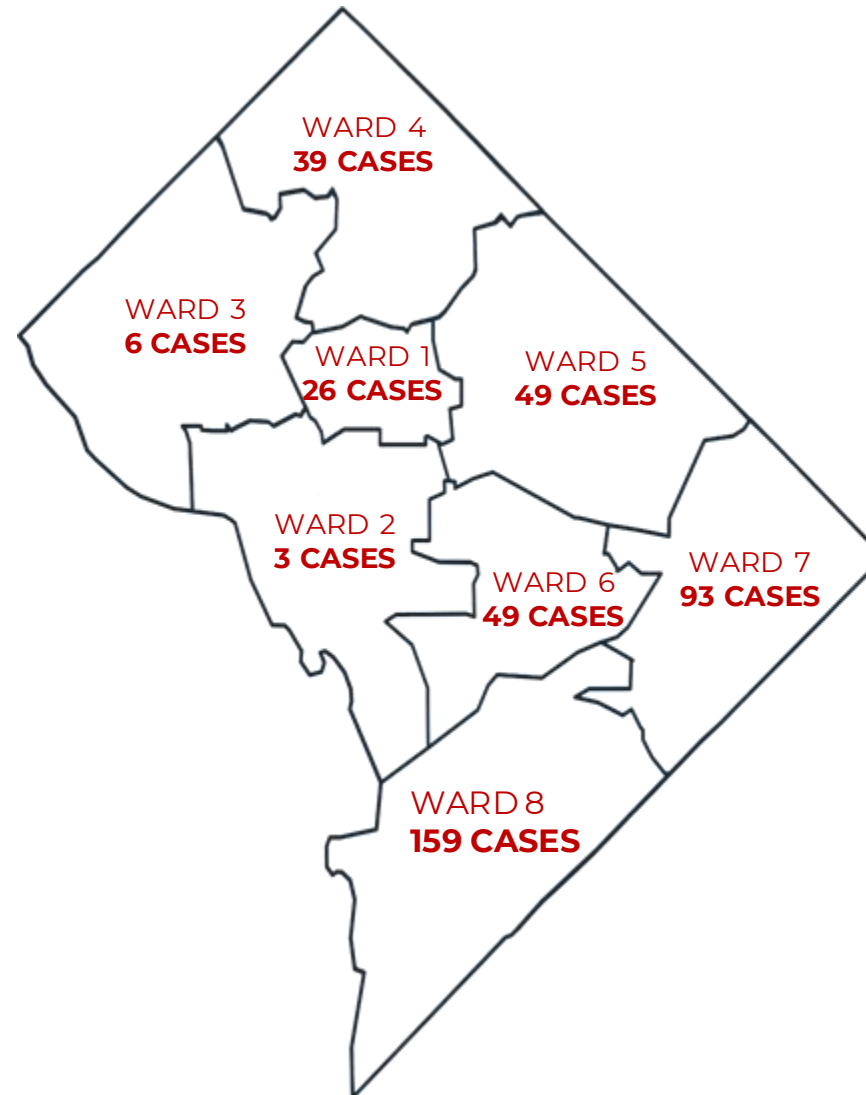
FSS makes efforts to engage the victim/family within 24-48 hours of the 2:00pm call. If family is receptive to services, FSS may:

- Meet with family to identify immediate needs and provide support
- Develop a family centered plan of action to address needs and concerns

FAMILY & SURVIVOR SUPPORT

FY21 BY THE NUMBERS

- 425 cases were referred to ONSE, 87% adult and 13% juvenile.
- 61% of cases (260) were open to receiving services.
- 449 resource/service referrals complete, a 96% referral completion rate. Top referral categories were consistent with previous years:
 - Burial assistance
 - Mental health services
 - Housing assistance
 - Candlelight vigil support
 - CVCP application assistance
- 80 floral arrangements and 215 support bags delivered to families



SUPPORTING HEALING

In FY21, the FSS team began hosting intimate memorial events for families impacted by homicide in partnership with restorative justice practitioner Dr. Ivy Hylton.

NEW SERVICES

In FY22, using BBDC investments, OVJSG has three grantees that are servicing ONSE FSS clients and other DC violence intervention clients:

- Adult Mental Health
- Youth Mental Health
- Emergency Housing & Relocation

VIOLENCE REDUCTION STRATEGIES



1. COMMUNITY

Transforming a “culture of violence” using visibility to ease community fears and activities that address norm change.

Tactics include:

- Investing in community capacity building
- Partnering with community pillars to lead empowerment and healing events in the community
- Canvassing communities to understand urgent needs and wishes

2. PEOPLE

Giving individuals at imminent risk of involvement or victimization a safe place to heal and opportunities for a better life.

Tactics include:

- Identifying individuals at imminent risk of involvement in, or victimization of violent crime and using trust-building and informal counseling to change dangerous behaviors
- Connecting at-risk individuals to resources and services

3. GROUPS

Disrupting cyclical community violence driven by deep historic conflicts by negotiating ceasefires and mediations.

Tactics include:

- Identifying source of disputes
- Leveraging individuals with a “license to operate”
- Creating space for dialogue and reconciliation between key individuals
- Facilitating DC Jail peacemaking meetings

MEASURING IMPACT



01 SHORT-TERM GOALS

- Building trusting relationships with at-risk individuals.
- Development of Individual Success Plans and accomplishment of outcomes.
- Negotiating ceasefires and mediations.
- Effective critical incident response

02 LONG-TERM GOALS

- Sustained reduction in violent gun crimes, shootings, and homicides in ONSE priority communities.
- Reduction in recidivism and victimization of the at-risk population we work with.

FY21 VI ACCOMPLISHMENTS



01 PEACEMAKING OUTCOMES

- 9 ceasefires and 2 mediations negotiated
- 25+ DC Jail inmates trained as Peace Ambassadors to help resolve conflicts
- 14+ DC Jail RJ mediation meetings held
- 19+ peacemaking retreats organized

WWW.ONSE.DC.GOV

02 PROGRAM OUTCOMES

- 138 critical incidents triaged
- 99 of the District's highest-risk residents consistently engaged by violence interrupters
- 313 client outcomes achieved across categories
- 860+ communities events and activities

PEOPLE OF PROMISE PROGRAM



01 PROGRAM LAUNCH

The People of Promise initiative is an interagency strategy designed to disrupt cycles of violence, poverty, and incarceration by relentlessly outreaching to individuals at imminent risk of victimization or involvement in violent crime and connecting them to support and services.

The launch of the People of Promise Initiative was announced by Mayor Bowser in April, 2022 as a part of her administration's strategy to address the growing number of violent crimes in DC and to make our communities safer.

The name behind the People of Promise initiative is intentional - *the heart of this work is centering the humanity and promise of every member of our community.*

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02 ASSESSING NEEDS

The Initiative partners with other District government agencies and community-based organizations to prioritize People of Promise for accelerated service delivery and programming opportunities.

The initiative is focused on seven service and resource domains:

- Mental/behavioral health
- Physical wellness
- Education/employment
- Financial
- Family
- Legal
- Community/creativity.

POP TEAM STRUCTURE

Directors

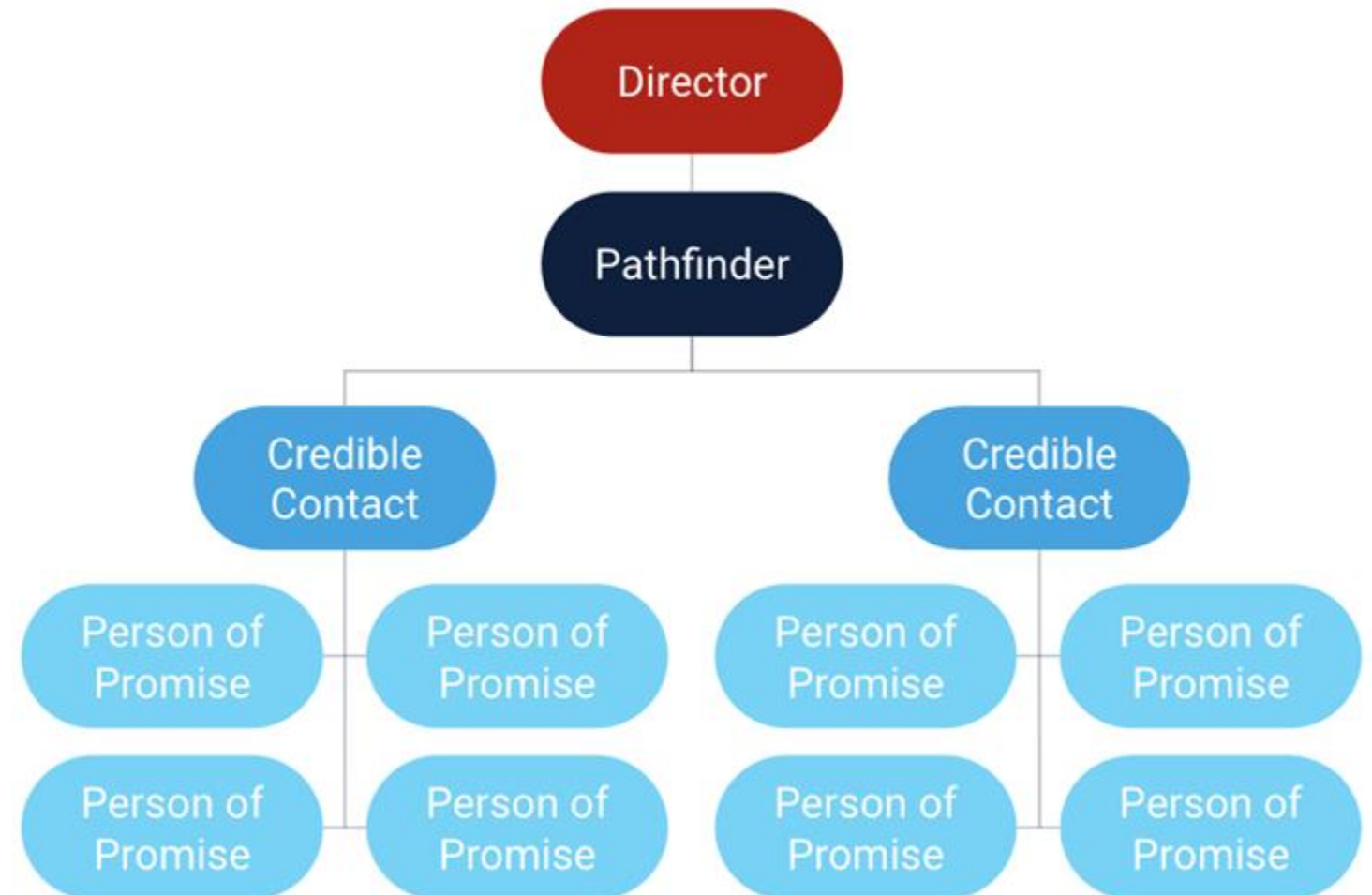
- Assist Pathfinders and Credible Contacts with troubleshooting difficult service needs.
- Ensure service requests directed toward their agency receive “red carpet service.”

Pathfinders

- Responsible for liaising with Credible Contacts to log engagement attempts, service needs, and other information.
- Assist People of Promise with service navigation.

Credible Contacts

- Utilize community connections to find People of Promise and relentlessly reach out to them.
- Attempt to build trusting relationships with People of Promise to learn more about their stage of readiness and safety and service needs.



HOUSING CHALLENGES & NEEDS

01 SAFE RELOCATION FOR FAMILIES

In the aftermath of violent incidents, many families require safe housing and relocation services for one of the following reasons

- Personal safety
- Grief and respite
- Accessibility

In FY22, ONSE partnered with OVSJG to issue a grant to a local collaborative to provide temporary (<6 month) hotel stays and financial assistance for relocation for up to 150 families.

However, system-change will be necessary to help families that:

- Have non-transferable in-house vouchers
- Have limited and/or fixed income

02 HOUSING FOR AT-RISK INDIVIDUALS

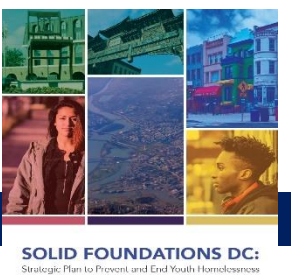
Several ONSE programs are designed to provide intensive interventions and support to individuals who are at imminent risk of victimization or involvement in violent crime. These individuals are typically teenagers or young men between the ages of 18 and 35.

Almost none of these individuals are officially in the homeless services continuum, but nearly all of them are experiencing demonstrable housing insecurity.

The housing system we need for at-risk young men does not exist. We need to build it.

To start, in FY23, ONSE will be launching a flexible rental assistance for a limited number of clients, using a similar framework as the DC Flexible Rent Subsidy Program.

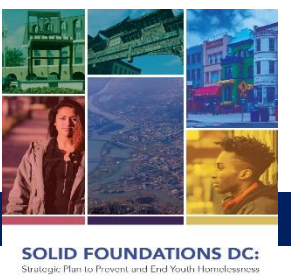
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FY23 Winter Plan



- ❖ Asks to Youth Committee Members
 - Review the Draft Winter Plan
 - Participate in the ERSO & Executive Committee Meetings

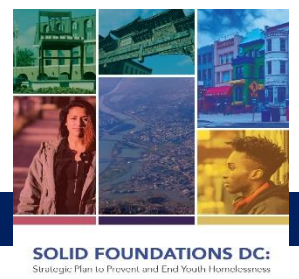
- ❖ Otherwise, the goal for today's presentation is to think through how we can shift our approach from
 - Reviewing hypothermia data →
 - Planning for Solid Foundations 2.0

Hypothermia Planning Process



- ❖ **Understanding and Reviewing FY22 Operations**
 - ICH ERSO did this continuously throughout the FY22 hypothermia season and
 - Identified critical lessons learned
- ❖ **Estimating Shelter Capacity Needs**
 - Single Adults & Youth:
 - ✓ Shelter Capacity WG took responsibility for reviewing bed utilization
 - ✓ Also, DHS created and debuted a forecasting/modeling tool!
 - Families: Relying on standard formula utilized during COVID
- ❖ **Grappling with unknowns that might impact our system**
 - Plan identifies major concerns knowing we cannot plan for every outcome or possibility
 - Goal is to ensure that we are flexible and updating the Winter Plan as appropriate
- ❖ **Drafting, Reviewing, and Finalizing the FY23 Winter Plan**
 - 9/06: First Draft shared in advance of 9/13 review by ERSO
 - 9/21: goal for sharing an updated Draft shared in advance of 9/28 review by ERSO
 - 9/28: ERSO Vote on the updated Draft Winter Plan
 - 10/04: goal for sharing a Final Draft in advance of 10/11 review by Executive
 - 10/11: Executive Vote on Winter Plan

Shelter Capacity Overview for Minors & TAY



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TAY Capacity Overview

Name of Facility	Provider	Year-Round Beds	Overflow	Total
Philip Reid's House	Sasha Bruce Youthwork	14		
Safe Haven	Covenant House	30		
Shine	Covenant House	24		
The Sanctuary	Covenant House	20	6	
TAY Capacity		88	6	94

Minor Capacity Overview

Name of Facility	Provider	Year-Round Beds	Overflow	Total
BCP Shelter (12-17 year olds)	Latin American Youth Center (LAYC)	4		
Bruce House	Sasha Bruce Youthwork	15		
Minor Capacity		19		19

Reviewing Hypothermia Data

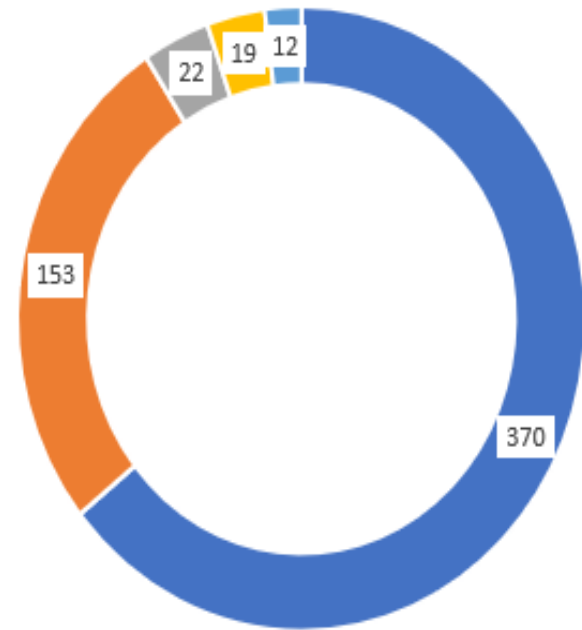


With the support of TCP and the Youth Outreach WG, we asked (and tried to answer) the following questions:

- ❖ How did youth navigate between the youth and single adult system?
- ❖ For youth that use both systems, when and how do they use the different systems?
- ❖ Which parts of the single adult system do they use?
- ❖ If we wanted to establish additional hypothermia beds for youth, how many beds do we think we need?

How did youth navigate between the youth and single adult system?

How did youth navigate between subsystems,
Hypothermia (+April) FY22
n=576



- Only served in youth subsystem
- Only served in adult subsystem
- Youth then adult subsystem
- Adult then youth subsystem
- Served back and forth between two subsystems

Key Takeaways from Data:

- ❖ Most youth (64%) are only served in youth subsystem
- ❖ But there are a significant number (26.5%) of youth only served in the adult subsystem

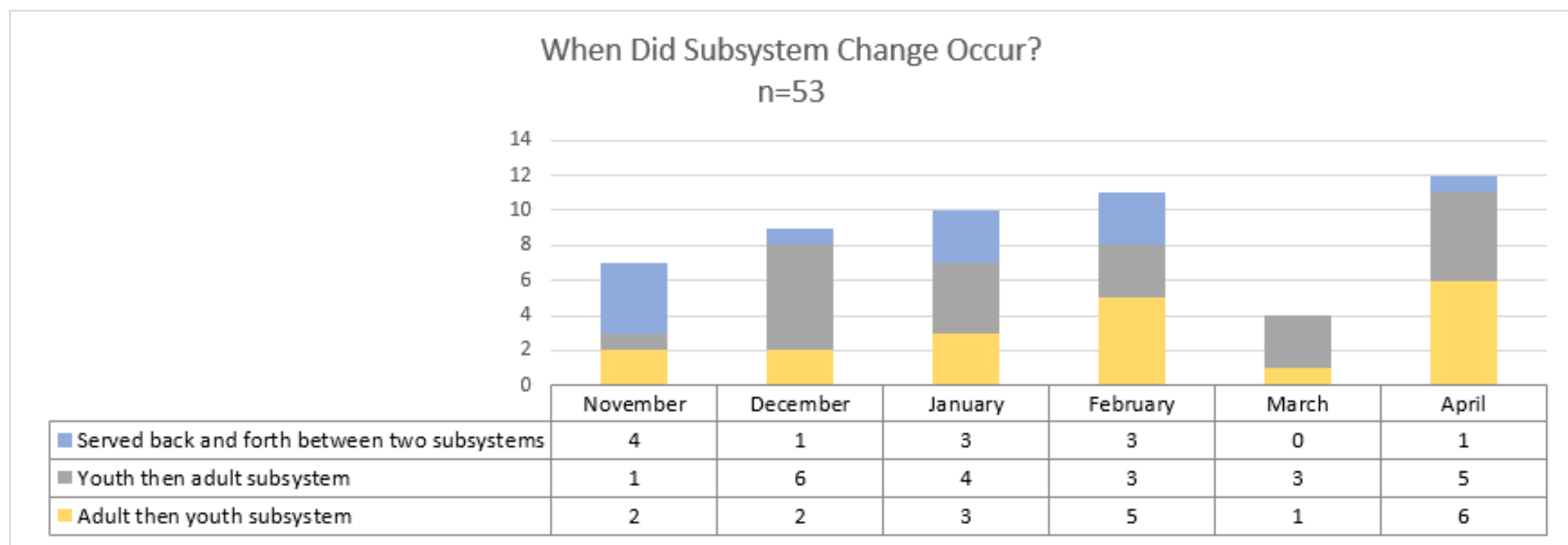
FDBK from 5/17 Youth Outreach WG:

- ❖ Since we lost the Casa Ruby beds, we only had 1 option, so if youth weren't comfortable there or the location is too far, they may have preferred to rely on the adult subsystem.
- ❖ FDBK: having more than one option may be critical b/c it may not just be about location but also relationship with staff at one site or even other clients.
- ❖ FDBK: we should consider dedicating one or two rec centers for youth!
- ❖ But not just TAY, households who have youth in their composition like siblings where one member is TAY or mother/father with TAY child.



For youth using both systems, when/how do they use the 2 systems?

- ❖ As many youth switch from youth to the adult system as youth that switch from adult to the youth system.
- ❖ Small count (n = 53, which is ~10% of total popn) so likely should not over-analyze, that flow is bi-directional.



Which parts of the single adult system do they use?



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Bridge Housing - Valley Place	2
Hypothermia Shelter (Hypo) - Adams Place Drop In	6
Hypothermia Shelter (Hypo) - Langdon Rec Center	19
Hypothermia Shelter (Hypo) - Salvation Army	1
Hypothermia Shelter (Hypo) - Sherwood Rec Center	4
Hypothermia Shelter (Hypo) - Trinidad Rec Center	11
Low Barrier Shelter (LBS) - 801 East	20
Low Barrier Shelter (LBS) - Adams Place	5
Low Barrier Shelter (LBS) - Blair	9
Low Barrier Shelter (LBS) - CCNV	6
Low Barrier Shelter (LBS) - Harriet Tubman	10
Low Barrier Shelter (LBS) - New York Avenue	9
Low Barrier Shelter (LBS) - Pat Handy	4
Low Barrier Shelter (LBS) - Pat Handy Legacy	4
Low Barrier Shelter (LBS) - St. Josephine	1
Transitional Housing (TH) - La Casa	1
Transitional Housing (TH) - Madison	2
Transitional Housing (TH) - Mickey Leland	1
Transitional Housing (TH) - New Transitions	1
Transitional Housing (TH) - Reach Up	2
Transitional Housing (TH) - VOTR	1
LBS & Hypo	25
LBS & PEPV	1
LBS & TH	2
LBS only (multiple sites)	4
LBS, Hypo & ISO	2

❖ Key Discussion Questions for Youth Outreach WG

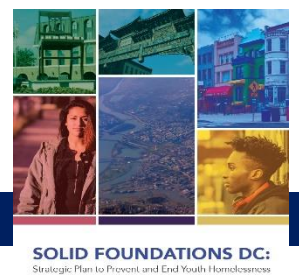
- For the 153 that only used the Adult Subsystem, where are they accessing shelter?
- How can we improve coordination and referrals from these locations?
- Are there youth that prefer the adult subsystem?

❖ Feedback from 5/17 Youth Outreach WG:

- We did some referrals and reporting via Youth CAHP.
- Recommendation: We should systemize an HMIS report to make sure we have a standard shelter in-reach practice.
- Recommendation: do another HMIS analysis of how youth use the system both ES and TH. So maybe compare the month of May to the hypothermia season?
- Greenleaf was an important resource in the past!



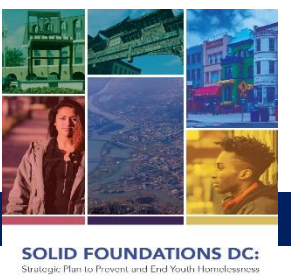
If we had capacity, how many youth hypo beds?



Population	Alert Status	Maximum	Minimum	Median	Mode	Average
TAY using Single Adult Men Beds	Alert Nights	35	9	26	28	24
	Non-Alert Nights	35	7	16	7	19
TAY using Single Adult Women Beds	Alert Nights	14	4	10	11	10
	Non-Alert Nights	14	2	7	13	8

- ❖ ICH Shelter Capacity WG uses a standard formula for the number of hypothermia beds recommended:
 - Max utilization in FY22 Hypo Season
 - Plus 10 – 20% buffer

Pivoting to Planning for Solid Foundations

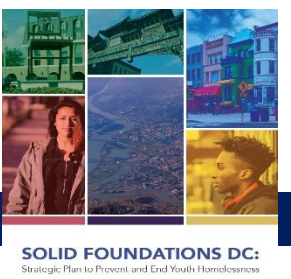


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- ❖ Do we need to do this analysis year-round?
 - Meaning do we need to do a similar analysis of the summer and fall seasons?
 - Are youth more likely to access shelter during the summer months than the winter months?

- ❖ Do we need to organize a survey and/or qualitative analysis of why youth are using the single adult system?

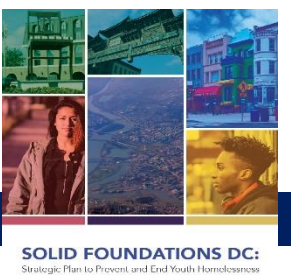
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