



01/28 STRATEGIC PLANNING COMMITTEE MEETING

Issued: 03 February 2025

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| Purpose | Forum for tracking progress on strategic planning initiatives. | | |
| Details | Date: 28 January 2025 | Time: 2:30 – 4 pm | Location: Webex Link |
| Attendees | Participants: 42 | Organizations: 26 | Detailed list below meeting notes |
| Key | ■ Areas of Concern or Risk | ■ Opportunities for Improvement | ■ Progress/Trends to Celebrate |

I. WELCOME & AGENDA REVIEW

As participants gathered, Eileen Rosa (Deputy Director, ICH) opened the meeting and welcomed attendees, then reviewed housekeeping and the agenda. Jill Carmichael (Project Manager, ICH) reviewed the ICH purpose and infrastructure. Co-Chair Joe Lippi (Deputy Administrator, DHS Strategic Planning and Data Division) introduced himself and welcomed attendees.

| Reference Materials | | |
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| PPT | <ul style="list-style-type: none"> Recording Conventions Purpose Strategic Planning Infrastructure Strategic Planning CMTE Priorities & Projects Leadership Slate Nominations Meeting Agenda Intros, Call for Announcements, and Concerns Housekeeping Notes on Welcome & Agenda Review | 2-10 |

II. SYSTEM CHECK-IN

System Check-In included two (2) topics: A) ICH Capacity and Staffing and B) Closing Workgroup Meetings.

A. ICH CAPACITY AND STAFFING & CLOSING WORKGROUP MEETINGS IN FEBRUARY AND BEYOND

Eileen framed the conversation starting with staff transitions including the impact to ICH operations and the focus of workgroups in preparation for Performance and Budget Oversight.

Comments and questions are captured on slides 17-19. Topic areas are summarized here for easy reference:

- ■ Discussion on how people can share concerns if they are not on the Leadership Slate for a WG.
- ■ Flag that ICH forums present more direct access to District Agencies.
- ■ Discussion on the hiring process for the ICH and timeline for posting vacant positions.
- ■ Clarification that you do not have to be a DC resident to be on a Leadership Slate.

Next steps: Please send any feedback to info.ich@dc.gov

| Reference Materials | | |
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| PPT | <ul style="list-style-type: none"> • ICH Updates • Shift in ICH Operations • Workgroup Focus • Live Notes on System Check-In, including feedback from 01/28 Housing Solutions | 12-19 |

III. DISCUSSION

Two topics were discussed: A) Budget Formulation & Engagement, including HUD CoC NOFO Updates and B) Performance Management & Annual Update.

A. BUDGET FORMULATION & ENGAGEMENT, INCLUDING HUD COC NOFO UPDATES

ICH Executive Director, Theresa Silla, facilitated discussion about budget engagement and highlighted the most recent news of White House Pause on all Federal Grants and Loans. Tom Fredericksen (TCP) shared an update on the HUD CoC NOFO awards and CoC Builds application.

Comments and questions are captured on slides 23-24, 29-31, and 38-41. Topic areas are summarized here for easy reference:

Federal Grants

- ■ Discussion on the federal funds freeze and the lack of clarity and information.
- ■ Flag that Medicaid and rental assistance should be affected, but additional clarity is needed.
- ■ Discussion on which vouchers are funded by which sources.
- ■ Flag that a lot of programs and the overall District budget is a mix of local and federal funding.

HUD Update

- ■ Discussion on prioritizing new funding over low-ranking programs in the HUD CoC NOFO.
- ■ Concern that funds should have gone to programs already operating.
- ■ Flag that the CoC will not see the full impact of the most recent NOFO for about 16 to 18 months.
- ■ Clarification that the District did not receive about \$2.4 million out of the total requested.
- ■ While not every program was renewed, programs that were renewed received a slight increase.
- ■ Flag that there were not enough funds to go around and other CoCs are reporting similar impacts.
- ■ Clarification that the full outcomes from the HUD CoC NOFO application have not yet been issued.
- ■ Providers were notified on 01/17 and it will likely be another 3-6 months until awards are executed and grant agreements are issued.
- ■ Clarification that the \$7.5 mil is for CoC builds which is a different funding stream.

Budget Formulation & Engagement

- ■ Discussion on strategy for budget engagement, ideas include:
 - Establishing the need and proposing solutions accordingly,
 - District Agencies share a breakdown of their budget including local and federal funds.
- ■ Recommendation to be proactive with budget planning and not just reactive like last year.
- ■ Recommendation to stick to the original strategy and not be distracted by the uncertainty.
- ■ Agreement in not wanting to shift from the original strategy.
- ■ Reflection that today feels particularly unsteady because of the announcements.
- ■ Request for time to process and gain more clarity on the current situation.
- ■ Frustration about blaming a system instead of the people that make up the system.

Next steps: Please send any feedback to info.ich@dc.gov

| Reference Materials | | |
|---------------------|--|-------|
| PPT | <ul style="list-style-type: none"> • Roadmap for Discussion • *New* Federal Grants and Loans Pause • Live Notes on Federal Grants • HUD Update • Continuum of Care • CoC Builds • Live Notes on HUD CoC NOFO • Roadmap for Discussion • Feedback re ICH Budget Engagement • Exploring New Strategies • *Original Proposal* Resource Allocation Game/Survey • *Updated Proposal* WG/CMTE Focus • Live Notes on Budget Formulation & Engagement | 21-41 |

B. PERFORMANCE MANAGEMENT & ANNUAL UPDATE

Director Silla framed the discussion on a dual purpose of meeting the legislative mandate for the Annual Update and evaluating Homeward DC 2.0 in preparation for Homeward DC 3.0.

Comments and questions are captured on slide 63. Topic areas are summarized here for easy reference:

- ■ Clarification on how to access or share information for evaluating HWDC 2.0 if individuals are not on the specific Leadership Slate.
- ■ Reflection that the word system has multiple meanings and is frustrating to use it as something to blame when people need to take more ownership.

Next steps: Please send any feedback to info.ich@dc.gov

| Reference Materials | | |
|---------------------|---|-------|
| PPT | <ul style="list-style-type: none"> • Roadmap | 43-63 |

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| | <ul style="list-style-type: none"> • Dual Purpose for Focus • Legislation on Annual Update • Homeward DC 3.0 Timeline and Approach • Reviewing Status & Outcomes • Next Steps • Additional Context <ul style="list-style-type: none"> ○ HWDC 2.0 Goals for Strategic Planning Review ○ HWDC 2.0 Goals for Strategic Planning WGs • Live Notes on Performance Management & Annual Update | |
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V. ANNOUNCEMENTS & REMINDERS

| Reference Materials | | |
|---------------------|---|-------|
| PPT | Announcements <ul style="list-style-type: none"> • Catholic Charities: Certified Addictions Counselor *NEW* • CSH: Supportive Housing Summit 2025 *NEW* • Community Bridges: Professional Growth Series *NEW* • DC Council: Performance Oversight Hearings *NEW* • GWCF: RFP – DC PSH Innovation Lab Pilots *NEW* • LLDC: January 2025 Stakeholder Summit *NEW* • NAEH: Advance Workforce Strategies Grant *NEW* • TCP: DC Point in Time *NEW* • Terner Labs & NLC: The Housing Movement: Innovations for a Better Future *NEW* • USICH: HUD Releases January 2024 PIT Report *NEW* | 64-76 |

VI. SUMMARY & ADJOURNMENT

Eileen adjourned the meeting and reminded the group of the February meeting date.

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| Next Meeting | Date: 25 February 2025 | Time: 2:30 – 4 pm | Location: Webex Link |
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| Participant List (42 Participants, 26 Organizations) | | |
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| Ami Angell (h3) | Joe Lippi (DHS) | Rachel White (DC Action) |
| Abby Sypek (Everyone Home) | Joshua Drumming (WLCH) | Rachelle Ellison (PFFC) |
| Adam Rocab (Miriam’s Kitchen) | Karen Cunningham (Everyone Home) | Reginald Black (SYC) |
| Allison McGill (Lazurus Project) | Kris Thompson (Calvary Services) | Robert Warren (PFFC) |
| Andy Wassenich (Miriam’s Kitchen) | Lauren Markovich (TCP) | Sabrina Burrell (DHS) |
| Annemarie Cuccia (Street Sense) | Jakia Carroll (Advocate) | Samantha LeBlanc (TCP) |
| Catherine Crosland (Unity) | Lindsay Curtain (DHS) | Sharlene Castle (Jaydot) |
| Christy Respress (Pathways) | Lynn Amano (Friendship Place) | Shauna L. Figueroa (Friendship Place) |
| Eileen Rosa (ICH) | Micaela Deming (DCCADV) | Theresa Silla (ICH) |
| Elijah Huggins (District Bridges) | Michayla Harris-Tate (Concerned Citizen) | Tom Fredericksen (TCP) |
| Emily Droder (COH) | Philip Burrowes (DHCF) | Tracy Cecil (Cecil Consult) |
| Jamey Burden (COH) | | Queenie Featherstone (PFFC) |

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| Jennifer Olney (GWCF) Jill Carmichael (ICH) | Portia Robertson Migas (N St) Rachel Hollander (Childrens National) | Russell Gardner (HSEMA) Ms. Umi (Concerned Citizen) |
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