



12/17 STRATEGIC PLANNING COMMITTEE MEETING

Issued: 02 January 2025

Purpose	Forum for tracking progress on strategic planning initiatives and oversight of subpopulations specific workgroups.		
Details	Date: 20 December 2024	Time: 2:30 – 4 pm	Location: Webex Link
Attendees	Participants: 40	Organizations: 21	Detailed list below meeting notes
Key	■ Areas of Concern or Risk	■ Opportunities for Improvement	■ Progress/Trends to Celebrate

I. WELCOME & AGENDA REVIEW

As meeting participants gathered, Eileen Rosa (Deputy Director, ICH) welcomed attendees and reviewed meeting conventions and housekeeping items. Theresa Silla (Director, ICH) reviewed the meeting agenda and introduced Co-Chairs Lindsay Curtin (Interim Deputy Administrator, DHS, Strategic Planning and Data Division (SPDD)) and Kelly Sweeney McShane (Executive Director, Community of Hope).

Reference Materials		
PPT	<ul style="list-style-type: none"> Recording Conventions Forum Purpose Strategic Planning Infrastructure Strategic Planning CMTE Priorities & Projects Meeting Agenda Intro & Call for Announcements Housekeeping Live Notes on Welcome & Agenda Review 	2 – 9

II. DISCUSSION

Three (3) topics were discussed: A) Status of Annual Update & Homeward DC 3.0, B) FY24 Key Performance Indicators, and C) PIT Methodology.

A. STATUS OF ANNUAL UPDATE & HOMEWARD DC 3.0

Director Silla reviewed the Status of the Progress Report and Work Plan, as well as the Timeline and Approach for the development of Homeward DC 3.0.

Comments and questions are captured on slide 13. Topic areas are summarized here for easy reference:

- ■ Agreement for the Strategic Planning CMTE to meet monthly given the amount of work to create a 5-year plan.
- ■ Emphasis on the need for youth provider and lived experience participation in Strategic Planning.

Next Steps: Please send any feedback to ich.info@dc.gov

Reference Materials		
PPT	<ul style="list-style-type: none">• Status of Progress Report & Work Plan• Homeward DC 3.0 Timeline & Approach• Live Notes on Status of Annual Update	11 – 12

B. FY24 KEY PERFORMANCE INDICATORS

Director Silla introduced the discussion on FY24 Key Performance Indicators (KPIs) and then welcomed Elizabeth Young (Deputy Chief of Policy and Programs, TCP) to lead the presentation and discussion.

Comments and questions are captured on slides 31 – 37. Topic areas are summarized here for easy reference:

- ■ Request for data on the breakdown of exits by destinations and program type.
- Clarification that families are generally connected to RRH before being triaged to PSH.
- ■ Concern that RRH is considered permanent housing given the time limited nature of RRH.
- Clarification on the HUD definitions of permanent and temporary housing.
- ■ Question on the parameters for determining first experience of homelessness in DC.
- ■ Discussion on the 45% of families served in FY24 who were new to the system.
- ■ Question about how the inflow of immigrants has impacted metrics.
- ■ Concern and overwhelm on the 110 people who died without housing in 2024, 104 of whom were matched to housing.
- ■ Concern that case managers are not processing documents quickly and/or are not passionate.
- ■ Appreciation for the vigil and memorial and all who contribute.
- ■ Emphasis on the length of time to voucher lease up.
- ■ Feedback about the implementation of Housing First and concern that people without addictions are at the end of the line for housing.
- ■ Personal experience and appreciation for Housing First and impact to help in recovery.
- ■ Concern that the rate of housing is decreasing despite resources.
- ■ Concern about the increase in family homelessness, especially given upcoming FRSP program shifts.
- ■ Concern that there will be a cap on the amount of RRH spots available in 2025.
- ■ Highlight that RRH is the engine that gets people out of homelessness faster.
- ■ Concern about the slow rate of processing families for the 1,300 HCVP vouchers through DCHA.
- Clarification that AAA ratings are defined by Moody's Investors Service.

Next Steps: Please send any feedback to ich.info@dc.gov

Reference Materials		
PPT	<ul style="list-style-type: none"> • Key Performance Indicators for FY24 • Key Performance Indicators (KPIs) • Family Subsystem <ul style="list-style-type: none"> ○ Family System: Families Served Throughout Fiscal Year vs. Families Served at PIT ○ Family System: Families Served Throughout Fiscal Year & Families Exiting to Permanent Destinations ○ Family System: Families Served Throughout Fiscal Year & Families Returning to Shelter w/in 6-12 mos. of CoC Exit ○ Family System: Families Served Throughout Fiscal Year & Families Experiencing Homelessness for the First Time ○ Family System: Families Served Throughout Fiscal Year vs. Avg. Length of Time Families Experience Homelessness (Days) • Singles Subsystem <ul style="list-style-type: none"> ○ Singles System: Individuals Served Throughout Fiscal Year vs. Individuals Served at PIT ○ Singles System: Individuals Served Throughout Fiscal Year & Individuals Exiting to Permanent Destinations ○ Singles System: Individuals Served Throughout Fiscal Year & Individuals Returning to Shelter w/in 6-12 mos. of CoC Exit ○ Singles System: Individuals Served Throughout Fiscal Year & Individuals Experiencing Homelessness for the First Time ○ Singles System: Individuals Served Throughout Fiscal Year & Avg. Length of Time Experiencing Homelessness (Days) • Questions? • Live Notes on FY24 KPIs 	15 – 30

C. POINT IN TIME (PIT) METHODOLOGY

Director Silla introduced the discussion on PIT Methodology and then turned the meeting over to Elizabeth Young (Deputy Chief of Policy and Programs, TCP) to lead the discussion.

Comments and questions are captured on slide 46. Topic areas are summarized here for easy reference:

- Clarification on the difference between the PIT Count and Housing Inventory Count (HIC).
- ■ Concern that couch surfers are not counted at PIT impacting the accuracy of the count overall.
- Clarification that HUD defines parameters for the PIT and literal homelessness.

Next Steps: Please send any feedback to ich.info@dc.gov

Reference Materials		
PPT	<ul style="list-style-type: none"> • Overview • Where does the data come from? • Unsheltered Data • Sheltered Data • How does it all come together? 	39 – 45

	<ul style="list-style-type: none"> • Regional PIT Count • Questions? • Live Notes on PIT Methodology 	
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III. SYSTEM CHECK-IN

System Check-in included two (2) topics: A) Emerging/Ongoing Concerns, and B) Full Council: 12/10 Debrief & 3/11 Prep.

A. EMERGING OR ONGOING CONCERNS

Director Silla reviewed Emerging or Ongoing Concerns top of mind including feedback related to the HUD CoC NOFO Ranking and CAHP Coordination/Referrals. She then opened the conversation for discussion.

Comments and questions are captured on slide 49. Topic areas are summarized here for easy reference:

- ■ Concern that there is no appeal process for agencies in the HUD CoC NOFO ranking.
- ■ Discussion on the pros and cons of a previous appeal process to allow for low-ranking programs to make their case publicly during an in-person meeting.
- ■ Flag that the ranking itself does not indicate much to providers.
- ■ Concern that there may be less funding from HUD in the future, so having an appeals process is increasingly important.
- ■ Agreement on the need for an appeals process.

Next Steps: Send any additional emerging or ongoing concerns to ich.info@dc.gov

Reference Materials		
PPT	<ul style="list-style-type: none"> • Emerging or Ongoing Concerns • Live Notes on Emerging/Ongoing Concerns 	48

B. FULL COUNCIL: 12/10 DEBRIEF & 3/11 PREP

Due to limited remaining meeting time, this topic was not discussed in depth. Eileen provided links to the Leadership Slate and Full Council Community Seats Nomination Forms in the chat.

Next Steps: Review and share the Call for Nominations.

Reference Materials		
PPT	<ul style="list-style-type: none"> • Prep for 03/11 Full Council • Live Notes on Full Council • For Reference: 12/10 ICH Full Council Highlights <ul style="list-style-type: none"> ○ Format & Content ○ ICH Call for Nominations 	51 – 55
HNDT	Leadership Slate Nomination Form	

IV. ANNOUNCEMENTS & REMINDERS

Reference Materials

PPT	Announcements <ul style="list-style-type: none"> • DCPS: Winter Ready DC • DHS: Virginia Williams Family Resource Center is Relocating! • HUD: Advancing Equity in Local Housing Development • NAEH: Disparities in Homeless Services Workforce • NAEH: Surveys on Lived Experience • NIDA: Lived and Living Experience WG • OSSE: DC Child Care Subsidy Program • OSSE: Homeless Education Program • PFFC: Advocacy Day, 12th Annual Memorial, and Vigil • TCP: DC Point in Time 	57 – 66
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V. SUMMARY & ADJOURNMENT

Director Silla adjourned the meeting with a reminder of the next Committee meeting in January.

Next Meeting	Date: 28 January 2024	Time: 2:30 – 4 pm	Location: Webex Link
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Participant List (40 Participants, 21 Organizations)

Jill Carmichael (ICH) Theresa Silla (ICH) Elisabeth Young (TCP) Lindsay Curtin (TCP) Joe Lippi (DHS) Samantha LeBlanc (TCP) Eileen Rosa (ICH) Chris Cole (PFFC) Emily Droder (COH) Joshua Drumming (WLCH) Kally Canfield (ICH) Lynn Amano (Friendship Place) Qaadir El-Amin (PFFC) Tracy Cecil (Cecil Consulting)	Robert Warren (PFFC) Lauren Markovich (TCP) Elizabeth Johnson (PFFC) Karen Cunningham (Everyone Home) Annemarie Cuccia (Street Sense) Jamey Burden (COH) Tobie Smith (Street Health) Rachel White (DC Kids) Reginald Black (SYC) Philip Burrowes (DHCF) Tyrell McQueen (TCP) Marissa Oden (TCP) Umi (Advocate)	Adam Rocap (Miriam’s Kitchen) Ms. Naomi (PFFC) Kate Coventry (DCFPI) Jennifer Olney (GWCF) Christy Respress (Pathways) Rachelle Ellison (PFFC) Portia Robertson Migas (N Street) Kevin Carpenter (DHS) Kelly Sweeney McShane (COH) Sheila Clark (DHS) Alicia Weaver (TCP) Erin Byrne (DCCADV) Micaela Deming (DCCADV)
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