



District of Columbia
Interagency Council on Homelessness



January 21, 2020

Meeting Agenda



- I. Welcome and Opening Remarks
- II. Public Comments
- III. Homeward DC 2.0
- IV. Announcements & Updates
- v. Adjournment

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Homeward DC 2.0



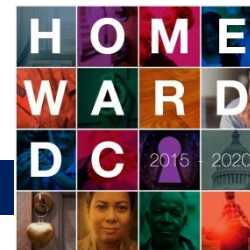
- ❖ Builds on progress and lessons learned during the first four years of implementation, as identified in the Homeward DC Progress Report
 - Approved by this body in March 2019
 - Available online at <https://ich.dc.gov/page/homeward-dc-ich-strategic-plan-2015-2020>

Key Challenges & Lessons Learned

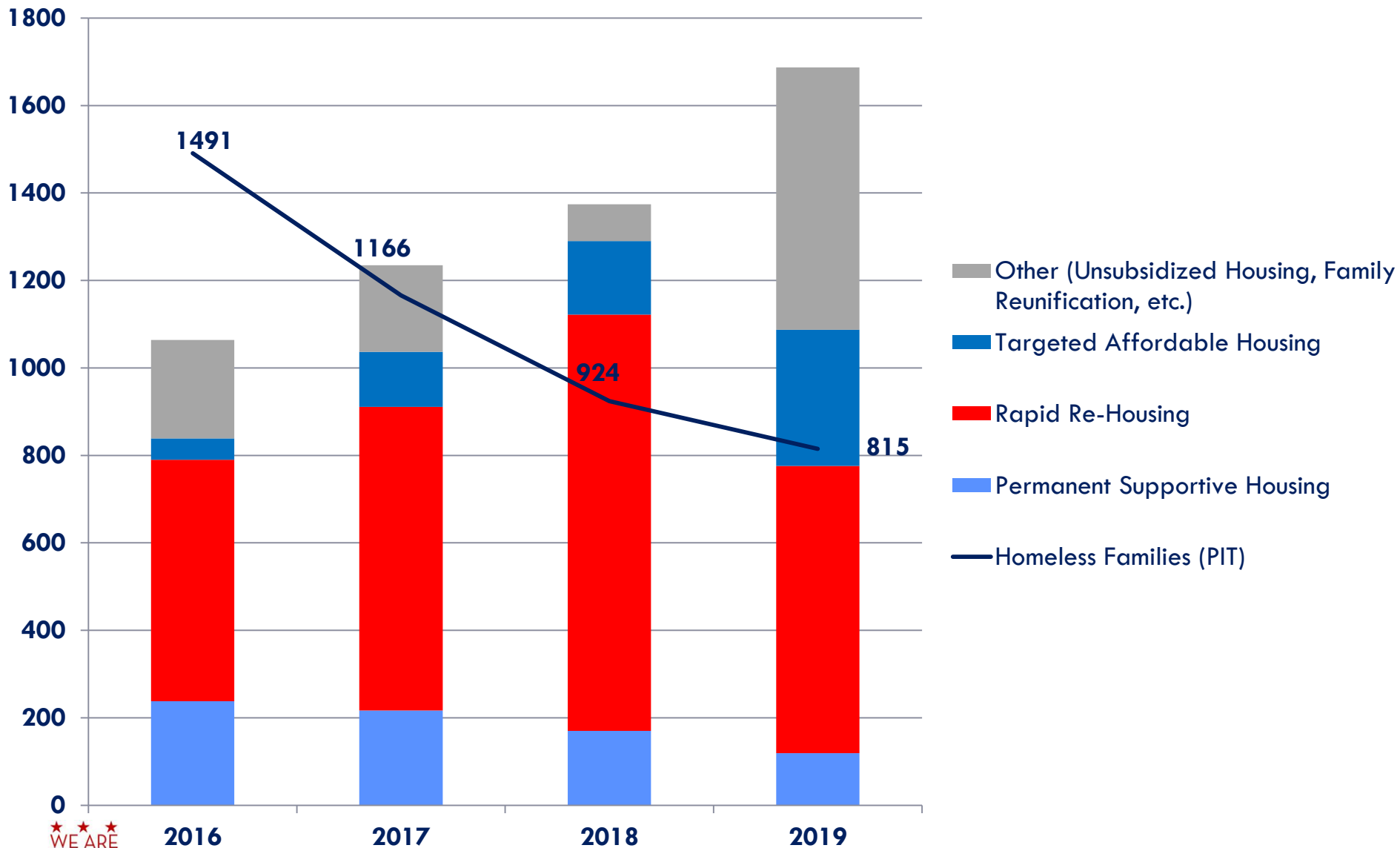


- ❖ The need for comprehensive system reform (vs a more incremental approach)
 - The importance of homelessness prevention and RRH to ensure individuals and families don't get stuck in shelter
- ❖ The importance of addressing capacity limitations to help our provider network expand
- ❖ Stable employment as a pathway out of homelessness
- ❖ The aging of the single adult population & the need to align housing and health services
- ❖ The importance of working with partners system to (criminal legal system, behavioral health, child welfare) to slow system inflow
- ❖ The need for federal resources to move beyond crisis response.

Family System Progress



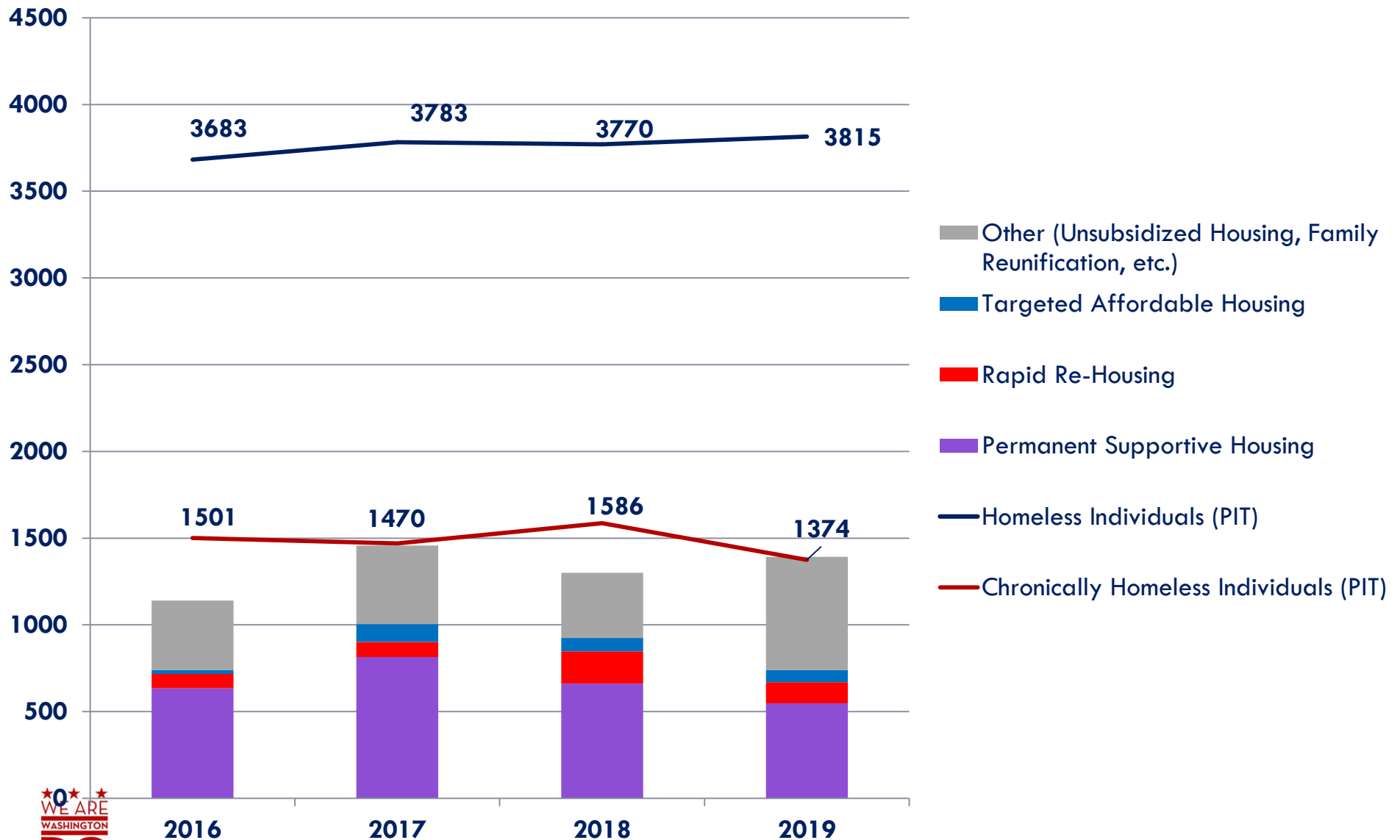
Families Existing to Permanent Housing (by year) vs. Changes in Family Homelessness



Adult-Only Households



Individuals Exiting to Permanent Housing (by Year) vs. Changes in Homelessness Among Individuals, As Measured by PIT Count



Plan Development Process



- ❖ Strategic Planning Committee has been supporting developing of the plan since early 2019
- ❖ System Modeling (Chapter 2)
 - Abt Associates worked with ICH staff to develop a more dynamic modeling tool
 - TCP supported ICH staff by compiling data needed to inform system modeling
 - Received support from CAHP (Individuals) and Family System Work Groups to review data and help generate assumptions
- ❖ Strategies (Chapter 3)
 - Strategic Planning Ad Hoc Work Groups met throughout summer and fall to generate strategy recommendations



CHAPTER 2: SYSTEM MODELING

Building Blocks of the Plan



- ❖ Program Models
 - What program models do we need in our homeless services system?
- ❖ Reconciling our System Capacity
 - How many units of each program type do we currently have?
- ❖ Estimating Annual Demand
 - How many people experience homelessness each year?
- ❖ Pathway Assumptions
 - How do program models work together to form a pathway back to permanent housing?
 - What percentage of individuals and families use each pathway? And how long do they stay at each step?

Estimate Annual Demand & Pathways



Key Data Sources

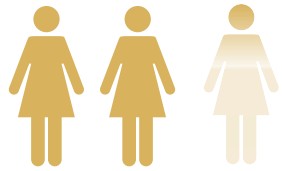
- ❖ Point in Time (PIT)
- ❖ Homeless Management Information System (HMIS)
- ❖ Coordinated Assessment and Housing Placement (CAHP) System
- ❖ Homeless Youth Census
- ❖ Special Data Collection/Analysis Projects
 - 2017 Women's Needs Assessment
 - 2018 Inflow Analysis (Individuals)
 - 2019 PIT+ Survey (Individuals)
 - 2019 Employment and Earnings Analysis

Refer to Appendix on Data Sources and Assumptions for more detail.

Family Pathways



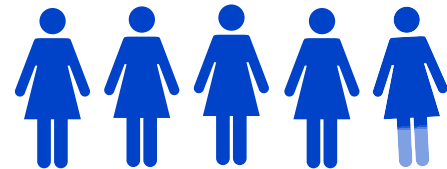
Annual Demand: ~2000 HHs/year



Emergency Shelter Only = 22%



Transitional Housing or Joint Transitional/RRH = 8%



Rapid Re-Housing = 48%



Permanent Supportive Housing = 22%

Family Modeling: Impact of Length of Stay



- ❖ Length of Stay is an important driver in our system
 - Especially in programs intended to be time-limited (shelter, RRH)
 - We need turnover of these units to serve new households entering the system each year
- ❖ Example: Length of Stay Variations in Shelter

Average length of time in Shelter	Number of families we can serve in one unit/year	Number of shelter units needed in our system	Cost to Homeless Services System for Shelter
12 months	1	840	\$42M
9 months	1.3	646	\$32.3M
6 months	2	420	\$21M
3 months	4	210	\$10.5M

Family Modeling



❖ Two Scenarios

- 1) Current (Systemwide) Length of Stay
- 2) Target (Systemwide) Length of Stay

Projects inventory size we will need (see table on p. 20 of draft plan)

Individuals



- ❖ More complexity because of the size of the system combined with our inability to meet need in real time.
- ❖ Annual Demand is approximately 10,400 individuals per year.

New Inflow (each year):

~6,400

- First episode of homelessness
- Repeat episode after period of housing stability
- New to the District

Individuals experiencing long-term/chronic homelessness:

~4,000

Pathways for Individuals



❖ Chronic/Long-Term Homelessness



PSH = 100%

❖ New Inflow



Shelter Only/Self Resolve = 25%



Diversion = 9%



Transitional Housing or Joint TH/RRH = 7%



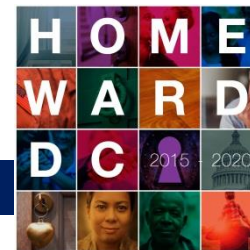
Rapid Re-Housing = 32%



Permanent Supportive Housing = 27%



Scenarios for Individuals



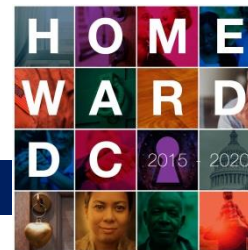
Key drivers within the individuals system include availability of housing resources + continued high levels of inflow.

- ❖ Scenario 1: Assumes consistent inflow; steady levels of investment from FY20 levels
 - Attempts to answer the question: how much progress will we make if we continue at the current funding levels?
- ❖ Scenario 2: Assumes consistent inflow; unlimited resources
 - Attempts to answer the question: how much investment would we need to end long-term homelessness and meet needs of people newly entering system in real time (i.e., making homelessness rare, brief, and nonrecurring)?
- ❖ Scenario 3: Assumes 10% reduction in inflow each year; unlimited resources
 - Attempts to answer the question: what impact do we have by focusing on reducing inflow into the homeless services system?

Projects inventory changes under each scenario (see tables on pages 27 – 30 of draft plan).

Pause for Questions/Comments





STRATEGIES

Homeward DC 2.0 Goals



Homeward DC 2.0 includes over 100 strategies under the umbrella of 10 overarching goals:

1. Identify and Address Barriers That Impede Development of New Permanent Supportive Housing
2. Increase Speed and Efficiency of Housing Lease-Up Process
3. Continue Capital and Program Improvements to Shelter Stock
4. Reform Front Door of System for Individuals
5. Continue Family System Reforms

Homeward DC Goals, Cont.



6. Support Provider Capacity Development and Expansion
7. Improve Service Quality and Consistency
8. Improve Employment and Income Growth Opportunities
9. Improve Access to Care for Individuals with Complex Health Needs
10. Coordinate with Upstream Systems to Track and Stem Inflow

Items Yet to Be Addressed



- ❖ Continue scrubbing our Housing Inventory Count (HIC)
 - Work underway with DHS & DHCD to develop protocol for better capturing Consolidated RFP units in HIC
 - As these numbers are finalized, they will have a small impact the projected need charts
- ❖ Identify key agency partners for strategies in Chapter 3
- ❖ Finalize Program Models appendix
 - To capture recent discussions about different PSH models, the difference between temporary shelter and transitional housing, etc.

Items Yet to Be Addressed (Cont.)



- ❖ Continue work to align strategies with other plans under development (Comp Plan, WIOA State Plan)
- ❖ Address encampments
- ❖ Conduct final copy edit and document layout
 - Inclusion of more graphics/data visualization (resources permitting)

Next Steps/Timeline



- ❖ Final comments and suggested edits due to ICH by Friday, January 31
- ❖ Final plan circulated back to full Council no later than Tuesday, March 3.
- ❖ Will seek adoption of plan at March Full Council Meeting (3/10).

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