

Interagency Council on Homelessness Executive Committee



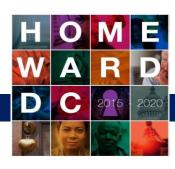
June 8, 2021



- . Welcome & Call to Order
 - Approval of Minutes from Prior Meeting
 - Agenda Review
- II. For Approval (N/A)
- III. Discussion Items
 - Mayor's Proposed Budget
- v. Governance
 - Process and Timeline for Seats & Slates
 - ICH Post COVID Operations
- v. Updates/Announcements
- vi. Adjournment







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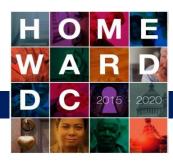
III. Discussion Items

- Mayor's Proposed Budget
 - > Framing the Discussion
 - Identifying Appropriate ICH Forums for Continued Discussions
 - Context for District's Budgeting Process: Public Engagement
 - Presentations from DOES, DBH, DHS, DHCD & DCHA
- w. Governance
- v. Updates/Announcements
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Framing the Discussion



Context

- * Unprecedented levels of investment dedicated to homeless services as well as the other systems that are critical to our clients.
- District's budgeting process includes a robust public engagement effort

Proposed Focus

- * Do we have the capacity to both <u>scale</u> and <u>speed</u> up existing programming to meet the aggressive timelines for additional funding coming online?
 - > Are providers interested and committed to expanding their capacity?
 - > What support do providers need? What is the role of the larger community (philanthropy/private sector) to support this expansion?
- * How can we ensure new programs/initiatives are accessible to our clients and providers?
 - > Which programs are most appropriate to co-locate and/or embed within the existing homeless services infrastructure?
 - > What info/data do we need to make the case for strategic partnerships?
 - > What info and support do providers need to become providers under the new programs and/or to develop effective partnerships with other (qualified) providers?



Identifying ICH Forums for Continued Discussion



Because we only have a limited amount of time, we also need to start thinking through assignments to the other Committees!

Agency	Proposed Focus	Forums for Continued Discussion
DOES	Ensuring programs are accessible to clients and providers	No other working group or committee focused on employment services. Likely needs to return to Executive Committee meeting.
DBH	 Both Capacity building re scale and speed AND Ensuring programs are accessible to clients and providers 	 Likely will have elements that are referred to following: Strategic Planning (including Single Adult System) and Emergency Response and Shelter Operations (ERSO)
DHS	 Both Capacity building re scale and speed AND Ensuring programs are accessible to clients and providers 	 Likely will have elements that are referred to following: Strategic Planning (especially Single Adult System), ERSO and Housing Solutions
DHCD & DCHA	 Both Capacity building re scale and speed AND Ensuring programs are accessible to clients and providers 	 Likely will have elements that are referred to following: Strategic Planning (especially Single Adult System) and Housing Solutions

Context: Mayor's Budget and Hearing Process



- May 27: Mayor Transmits the Fiscal Year 2022 Proposed Budget and Financial Plan and Associated Documents to DC Council
- June 2: Committee of the Whole Public Briefing on the Mayor's Fiscal Year 2022 Proposed Budget and Financial Plan
- June 3 24: Committee Public Hearing on the "Fiscal Year 2022 Local Budget Act of 2021"
- June 25: Committee of the Whole Public Hearing on the "Fiscal Year 2022 Local Budget Act of 2021," "Fiscal Year 2022 Federal Portion Budget Request Act of 2021," "Fiscal Year 2022 Budget Support Act of 2021," and the "Fiscal Year 2021 Revised Local Budget Emergency Adjustment Act of 2021"
- ❖ June 29 July 1: Committee Mark-ups and Reporting on Agency Budgets for Fiscal Year 2022
- July 20: Committee of the Whole and Council consideration of the "Fiscal Year 2022 Local Budget Act
 of 2021" and the "Fiscal Year 2022 Budget Support Act of 2021"
- * August 3: Council Consideration of the "Fiscal Year 2022 Local Budget Act of 2021," "Fiscal Year 2022 Federal Portion Budget Request Act of 2021," and the "Fiscal Year 2021 Revised Local Budget Emergency Adjustment Act of 2020"
- August 10: Council Consideration of the "Fiscal Year 2022 Budget Support Act of 2021"





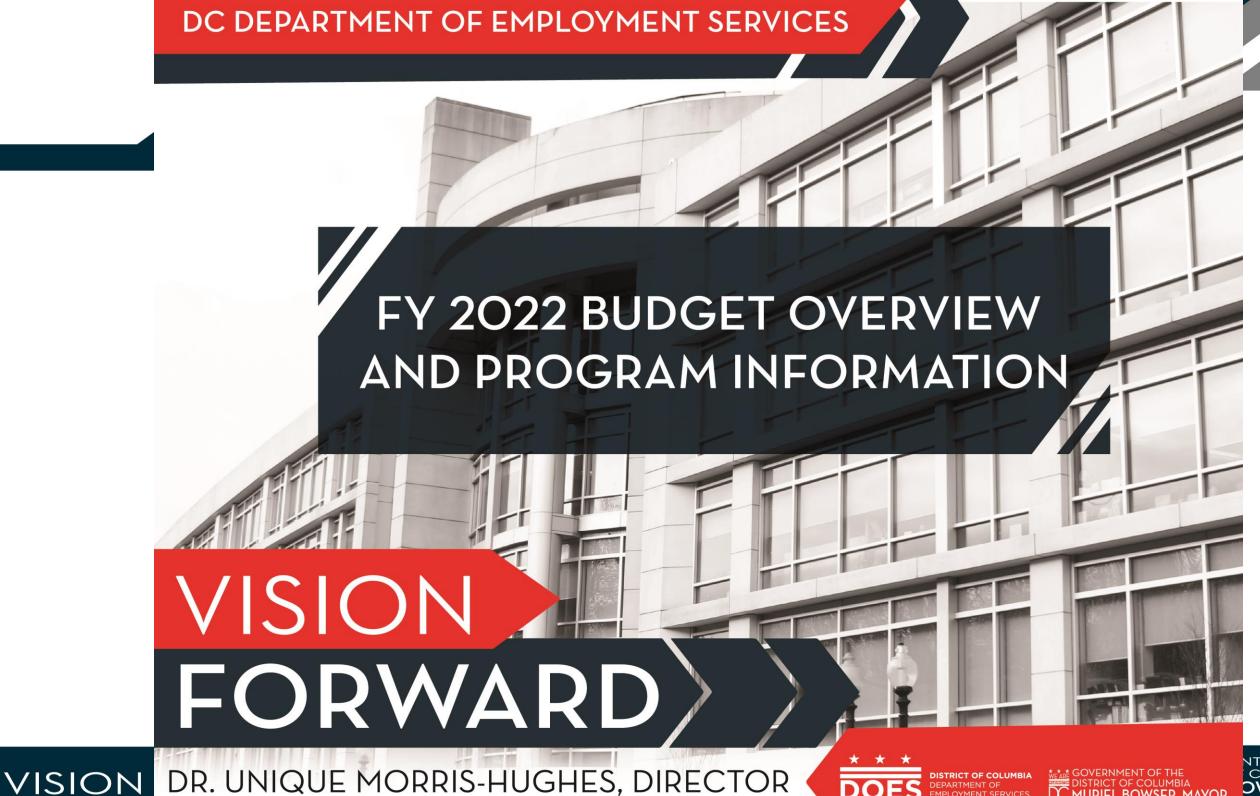
Context: Mayor's Budget and Hearing Process



- Public Hearing Schedule
- Upcoming highlights:
 - June 9: DOES (Public Witnesses)
 - June 11: DOES (Agency Witnesses); DC Health; OVSJG
 - > June 14: DHS
 - June 16: DCHA (Public Witnesses)
 - June 18: DHCD (Agency Witnesses)
 - June 24: DCHA (Agency Witnesses)







WE BELIEVE...



It is our role to serve all residents of the District from all economic, social, and cultural backgrounds.



We are responsible for excellent service to all our clients and partners.



DOES is the partner of choice for all DC employers to find skilled and talented employees in the District.



Increasing equitable opportunities for all DC residents to secure jobs that provide livable wages and the opportunity for economic advancement.



In providing training that is responsive to the needs of employees and innovative to meet the needs of employers in our growing city.



A key to our success is leveraging cutting-edge technology to support residents in finding meaningful jobs.





GOALS

- Promote the District's Human Capital
- 2. Align Workforce with Education
- 3. Create Equity and Access
- 4. Achieve Excellence in Service Delivery
- 5. Operate Smart and Effective Systems
- 6. Provide Best-in-Class Customer Service





FY22 Proposed Budget – Workforce Recovery

- \$49 million allocated
- With recovery as a catalyst, we are focused on two critical shifts to reimagine our workforce system:
 - Expanding paid opportunities to learn at work
 - Apprenticeships, youth apprenticeships, and DC government apprenticeships
 - Project Empowerment
 - On-the-Job Training
 - Grades 6-12 work-based learning investments
 - Prioritizing an employer-driven training system
 - DC Infrastructure Academy
 - Employer-led training partnership grants
- Due to the high rates of unemployment caused by the COVID-19 pandemic, particularly among residents without college degrees, we are also focused on:
 - Driving a surge in high-impact credentialing
 - DC Futures: Tuition assistance and persistence support
 - Rapid Reskilling Fund
 - Strengthening employer-job seeker connections
 - Career Coaches





FY22 Proposed Budget – Rapid Reskilling

\$6 million allocated

 Serve 700 plus residents without a bachelor's degree the opportunity to pursue training programs which result in free workforce credentials in high-demand occupations, and through a grant to a partner organization, prioritize engaging and recruiting new high-quality training providers.





Economic Recovery for Residents

TOTAL FUNDS

RELIEF FUNDS

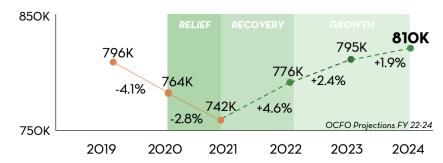
AGENCY GRANTS

\$243M

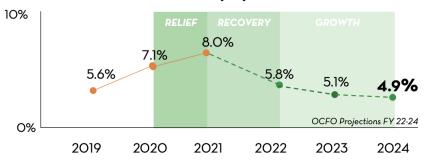
\$103M

TBD

District Job Growth



District Unemployment Rate



THIS BUDGET WILL DELIVER...

- +2,452 slots for subsidized employment & training, including DC Infrastructure Academy, Project Empowerment, WIC partnerships & Solar Works DC
- +4,200 Earn and Learn seats in the Marion Barry Summer Youth Employment Program
- New Rapid Reskilling Fund to serve 700 residents
- Career Coaches to connect residents to career advising and education, training, and employment
- Expanded workforce training programming for LGBTQ+ residents
- Cash assistance for those who don't qualify for federal unemployment
- Laptops, tablets, and/or smartphones for seniors, youth exiting foster care, families enrolled in TANF, and returning citizens
- Expanded **Opportunity Accounts** matched-savings program for up to 600 new residents a year

FY 2022 PROPOSED BUDGET AND FINANCIAL PLAN

METALE GOVERNMENT OF THE DISTRICT OF COLUMBIA DISTRICT BOWSER, MAYOR





Questions?





Mayor Muriel Bowser's Proposed FY 2022 Budget

Department of Behavioral Health

EXCERPTS from Presentation before the

DC Council Committee on Health

June 4, 2021

Barbara J. Bazron, Ph.D. Director

FY 22 Budget Highlights



- \$31.7M for mental health services which leverages \$133.2M in services
- \$30.5M to maintain supported housing for 1,700 residents
- \$25.3M in local and federal funds for substance use disorder services
- \$11.3M for mental health services for uninsured residents
- \$6.8M for prevention and early identification services
- \$113.4M for Saint Elizabeths Hospital



FY 22 Budget Enhancements



- \$8.3 million to support children, youth and families that includes \$5.8 million to expand school-based services
- \$4.3 million to support increased utilization by Medicaid eligible residents
- \$2.6 million to expand access to telehealth services
- \$2.3 million for a new Sobering and Stabilization Center
- \$2.0 million to fund 62 new rental subsidies and ten placements in community supported residences
- \$1.1 million to support intensive care coordination for most vulnerable residents
- \$353,000 for behavioral health support for Building Blocks DC

NEW CRISIS SERVICES INVESTMENTS

- \$5M to expand the Community Response Team and Access Helpline clinicians
- \$354,000 to enhance MPD training
- \$253,500 to increase CPEP mental health counselors

FY 22 Budget Advances Health Equity



Expands access to telehealth services

- Provide equipment and Internet access to 4,150 DBH enrollees
- Set up 10 telehealth stations in peer-led centers and accessible community sites
- Maintain continuity of care to improve health outcomes

Establishes a Sobering and Stabilization Center

- Stabilization services and support in a nonhospital setting
- Reduce FEMS hospital emergency department transports and wait times
- Low barrier, steppingstone to treatment

Provides Intensive care coordination for our most vulnerable residents

- Multidisciplinary teams will locate and engage individuals who have dropped out of care
- Maintain connection to providers and resources
- Integrate behavioral health and primary health care

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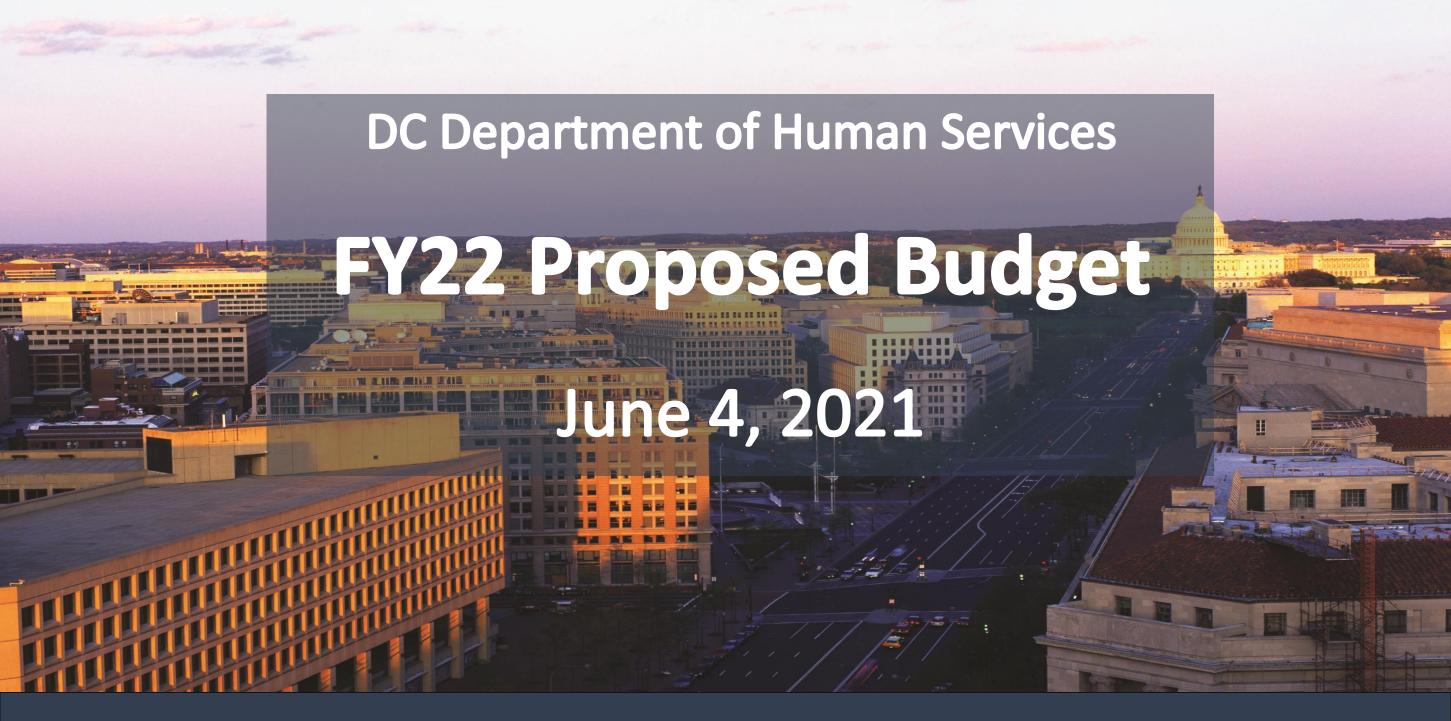
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Department of Human Services: Pillars of Growth & Recovery

OUR OPPORTUNITY

- We must continue income supports for residents to meet essential needs including Pandemic-EBT, SNAP, and TANF cash assistance
- We must assist residents to stay in their homes amidst the devastating economic impact of COVID-19 through homelessness prevention
- We must protect the safety and health of residents experiencing homelessness through vaccine access, operating within health guidance, ISAQ/PEP-V
- We must make unprecedented investments for single adults experiencing homelessness in supports, temporary housing, and emergency shelters for single adults
- We must provide **more permanent supportive housing** for our residents
- We must design and pilot innovative solutions that remove barriers to career advancement and economic mobility

Investments in Rental Assistance and Prevention of Homelessness



- \$352M in Federal Emergency Rental Assistance funds available through 2025
- STAY DC provides up to 18
 months of support for rent and
 utility payments
- STAY DC rental + utility assistance
- Project Reconnect
- Diversion support
- Shallow subsidies for singles
- Rapid Rehousing for singles
- Homelessness Prevention Program
- Rapid Rehousing for families







Investing in Families' Economic Mobility: Career Mobility Action Plan

CURRENT:

Interruption in path to middle class

FUTURE:

Bridge giving a fair shot to middle class



VISION: Replacing the Benefit Cliff with Uninterrupted Economic Mobility

Ending Homelessness for Unaccompanied Adults

\$1.6M: Reform front door + **expand** shelter diversion services



\$150M: Redesign shelter + **invest** in shelter alternatives



Over \$25M: Scale Rapid
Rehousing + invest in Permanent
Supportive Housing







Investing in New Permanent Supportive Housing Units and Program Improvements

Over 1,000 chronically homeless households will have access to a voucher.

Individuals/Singles	
PSH - Site-Based	71
PSH - Emergency Housing Voucher*	550
PSH - Scattered-Site	137
TOTAL	758
Families	
PSH - Site-Based	20
PSH - Emergency Housing Voucher*	157
PSH - Scattered-Site	170
TOTAL	347
Youth	
PSH - Scattered-Site	10
TOTAL	1115

^{*}Budget based on preliminary allocation of 707 Emergency Housing Vouchers; subject to adjustment

Homeward DC: \$35M

Program Type		posed	# of Units	
Individuals/Singles				
Diversion (Project Reconnect)	\$	875,000	500	
Shelter safety/security	\$	975,000	System-wide	
Streamline singles intake	\$	270,312	System-wide	
Singles shallow subsidy	\$	1,000,000	200	
Outreach	\$	1,800,000	n/a	
RRH Unit	\$	4,197,600	300	
RRH Services	\$	3,330,000	300	
PSH Unit	\$	2,968,390	137	
PSH Services	\$	3,101,736	758	
Admin - Program Mgmt	\$	2,196,846	18	
Admin - Vouchers	\$	178,103	6%	
TOTAL		20,892,987		

Homeward DC: \$35M

Program Type	Pro	oposed	# of Units	
Families				
Prevention/Diversion	\$	891,000	500	
PSH Unit	\$	4,275,942	170	
PSH Services	\$	4,938,504	347	
PSH Site-Based Operations	\$	1,563,354	26	
Admin - Program Mgmt	\$	410,124	4	
Admin - Vouchers	\$	256,557	6%	
TOTAL	\$	12,335,481		
Youth				
Extended Transitional Housing	\$	1,500,000	Right-size	
PSH Unit	\$	216,671	10	
PSH Services	\$	40,920	10	
Admin - Vouchers	\$	13,000	6%	
TOTAL	\$	1,770,591		

QUESTION AND ANSWER





June 2021



WE ARE GOVERNMENT OF THE MASHINGTON DISTRICT OF COLUMBIA DISTRICT BOWSER, MAYOR

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Expanding Affordability by Investing in the Housing Production Trust Fund and the Local Rent Supplement Program

This initiative is part of the District's Economic Recovery Investment Plan to ensure equitable access by creating more affordable housing through the Housing Production Trust Fund and Local Rent Supplement Programs



Overview of budget proposal

- This initiative would create more affordable housing by:
 - Substantively increasing funding to the Housing Production Trust Fund (HPTF)
 - Expanding Local Rent
 Supplement Program (LRSP)
 vouchers to support more
 residents with very low-income
- An additional investment in the HPTF of \$400M in FY21 and FY22 will allow DHCD to fund more affordable housing units currently in its pipeline – delivering ~2,700 new units
- Add \$42M for new LRSP vouchers to create 1,100 deeply affordable units

HPTF/LRSP background

- The Housing Production Trust Fund (HPTF) provides gap financing, loans, and technical assistance for the construction, rehabilitation, and acquisition of affordable housing projects
- The HPTF is one of DC's highest impact tools, having produced over 6,000 affordable units since 2015, with ~\$1B invested in that time
- The Local Rent Supplement Program (LRSP) is a locally-funded housing voucher program that supplements housing costs for residents with extremely low income (<30% AMI)
- The LRSP is a critical program for supporting families with the most need, especially as federally funded housing vouchers have failed to meet the total need

Housing affordability: signature investments (1/3)

Investment	Impact	Funding	Agency
Investment in the Housing Production Trust Fund (HPTF) and Local Rent Supplement Program (LRSP):	~2,700	\$400M	DHCD
 The HPTF provides gap financing, loans, and technical assistance for the construction, rehabilitation, and acquisition of affordable units, and is one of DC's highest impact tools, having produced over 6,000 affordable units since 2015. This one-time additional investment of \$150M in FY21 and \$250M in FY22 will deliver an estimated 2,700 units of affordable housing over the next 2-3 years 	Affordable units		
• LRSP project- and sponsor-based housing vouchers supplement housing costs for residents with extremely low income (< 30% AMI) – the combination of LRSP with HPTF enables the creation and preservation of deeply affordable units. In addition to new funding, this initiative will also give DHCD and DHS additional influence over funding allocation increasing transparency and efficiency.	~1,100 Deeply affordable units	\$42M New vouchers	DHCD DHS DCHA
• Faith Based Housing Initiative: This initiative would support faith-based institutions, such as churches, that are considering developing housing on their assets through a \$1M pilot program, within the HPTF investment, that will provide financial assistance in the form of forgivable loans and technical assistance	~6K - 29K Full potential of new units after pilot	ł W	
 Accessory Apartments Demonstration: Within the HPTF investment, this initiative would pilot a program of financial incentives to make it easier for eligible homeowners to create accessory apartments 	~300 Potential accessory units per year		DHCD
Housing Preservation Fund (HPF): This initiative add \$17M in FY22 to the HPF, which provides short-term bridge acquisition and pre-development financing. The HPF was created as a recommendation from the Preservation Strike Force and has preserved over 1,300 affordable units since 2018. This initiative will also include efforts similar to the First Right to Purchase Program (FRP) which supports tenants in purchasing their properties in order to preserve affordable housing. Leveraged 3:1 for a total investment of \$68M.	1,500+ Affordable units preserved	\$17M	DHCD
Affordable Housing Acquisition: This investment creates a new tool for affordable housing production by providing funds for purchasing and redeveloping properties such as vacant hotels for temporary and permanent affordable housing. Includes \$2M for Douglass Community Land Trust.	~200 Affordable units estimated	\$52M	DHCD



Housing affordability: signature investments (2/3)

Investment	Impact	Funding	Agency
DC Low-Income Housing Tax Credit (LIHTC): The District has established a local LIHTC to provide additional affordable housing investment. This initiative would enable the District to maximize public resources by making the local credit discretionary, supporting the projects with demonstrated need	Maximized use of public resources		DHCD
Property Tax Relief for Low Income Housing Harmonization Act of 2021: This initiative would close gaps in the coverage and effectiveness of tax benefits that help produce affordable housing. Specifically, a property tax abatement would be provided to affordable housing projects that receive financial development assistance from the District but are not eligible for low-income housing tax credits	Equalized support across different kinds of affordable housing	~\$3M	DHCD
Ward 3 Planning Analyses: The District is the first locality to establish housing production goals by neighborhood. In partnership with local Ward 3 communities, these planning analyses will identify the best ways to use additional density provided by the recently approved Comprehensive Plan in Friendship Heights, Tenleytown and Cleveland Park and Woodley Park.	20,000 Potential units* 4,000	~\$1.0M	OP
New York Avenue Vision Framework: This initiative would fund a planning effort that is the first step in a broader, multi-year New York Avenue Strategy to guide orderly and coherent redevelopment for the area. New York Avenue represents one of the District's largest opportunities to produce new housing and new affordable housing for residents, as well as to spur job creation. The investment would fund specialized contracting services to support and complement in-house planning staff, enabling OP to move forward with the speed and breadth required	Affordable units*		
STAY DC: Will provide \$352M in emergency rental assistance to households unable to pay rent and utilities due to the COVID-19 pandemic	20,000+ Renters supported	\$352M	DHS DMHHS DH DMPED



Housing affordability & security: additional investments (3/3)

Investment	Funding	Agency
Redevelopment projects: DMPED's real estate development portfolio will deliver new affordable housing and needed amenities to neighborhood residents to increase equitable access to resources and opportunities. Significant projects include: Hill East, St. Elizabeths East, McMillan, 1600 U Street, 1800 MLK.	\$208M FY22-27 CIP	DMPED
Public housing: Capital funding to rehabilitate and modernize public housing units, including Claridge (\$57M), Northwest One (\$20M), Park Morton (\$14.8M), Barry Farm (\$21M) and small caps as well as Local Rent Supplement Program vouchers.	~\$113M	DCHA DMPED
Homeward DC: Investment to make homelessness rare, brief, and non-recurring, including 758 new permanent supportive housing units for singles, 347 new permanent supportive housing units for families, and expansion of Project Reconnect, shallow subsidies, and rapid re-housing for singles	\$35M	DHS
First time homebuyers: Expansion of Housing Purchase Assistance Program (HPAP) to help low-income first-time homebuyers with down payment and closing cost assistance, and Employer Housing Assistance Program (EAHP) to help District employees with the same	\$23.5M	DHCD
BEPS: Funds to assist affordable housing projects in the DHCD portfolio with complying with new Building Energy Performance Standards (BEPS).	\$20M	DOEE DHCD
Tenant Support: Funds for the Office of the Tenant Advocate to support tenants in navigating housing challenges and resources, such as STAY DC, after the eviction moratorium is lifted	\$335K	ОТА





Overview of amendment

- The change would enable LRSP vouchers to be administered more efficiently and with greater transparency
- Currently, the **District of Columbia** Housing Authority (DCHA) receives a budget allocation for LRSP vouchers (both tenant- and project-based) and assigns those funds based on recommendations from DC's **Department of Housing and Community** Development (DHCD) (project-based) and Department of Human Services (DHS) (tenant-based)
- The proposed amendment will allow **DHCD** and **DHS** to directly manage funds for project- and tenant-based vouchers, respectively
- DCHA will continue to receive administrative funding to manage the assignment of vouchers
- Funds for the vouchers and associated administration costs will be sent to DCHA when the funds are needed to advance the project

LRSP background

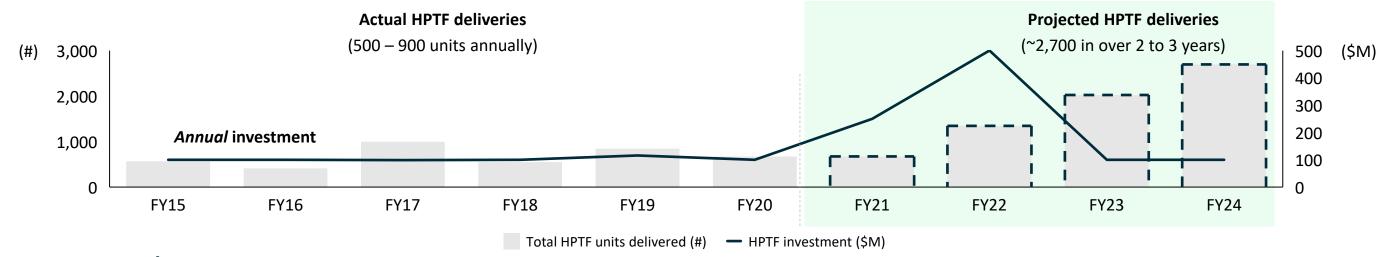
- LRSP provides monthly rental subsidies, in the form of vouchers, to cover the difference between what participating families can afford and the actual monthly cost of rent
- **Tenant-based vouchers** are provided to families or individuals exiting homelessness, who can use the voucher for any rental unit priced at or below the Fair Market Rent
- **Project-based vouchers** are provided to developers for producing specific units designated for low-income families

Expanding Affordability by Investing in the Housing Production Trust Fund and the Local Rent Supplement Program

Details of budget proposal

- Since 2015, the Bowser Administration has invested approximately \$1B (including this proposed investment) to successfully deliver more than 10,000 new affordable homes, 6,000 of which have come through HPTF
- In 2019, DHCD received applications for nearly three times as much eligible investment as funding could support leaving 17 projects (~1,200 units) unfunded
- Now is the time to maximize investment in the HPTF to build more affordable units. Mayor Bowser will invest \$400M to deliver at least 2,700 affordable units
- The **HPTF and LRSP work in tandem** project-based LRSP ensures families with the most need can afford rent in properties like those constructed by HPTF therefore this budget proposal includes **\$42M for LRSP project-based vouchers to create** ~1,100 deeply affordable units

The proposed investment would increase *HPTF* impact



Resources to learn more

The District's goals and commitments to housing: https://housing.dc.gov/

The Housing Production Trust Fund: https://dhcd.dc.gov/page/housing-production-trust-fund

Press Release on HPTF proposal: https://mayor.dc.gov/release/mayor-bowser-announces-400-million-investment-housing-production-trust-fund

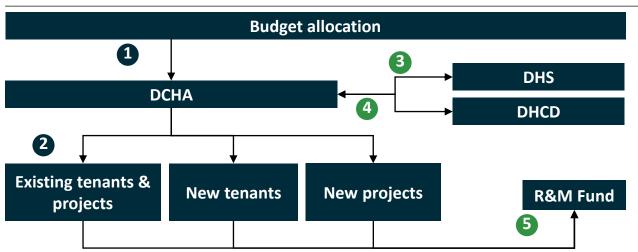
DC Fiscal Policy Institute report on the Local Rent Subsidy Program: https://www.dcfpi.org/wp-content/uploads/2016/04/16-04-LRSP-Brief.pdf

Local Rent Supplement Program (LRSP) Enhancement

Unchanged processes

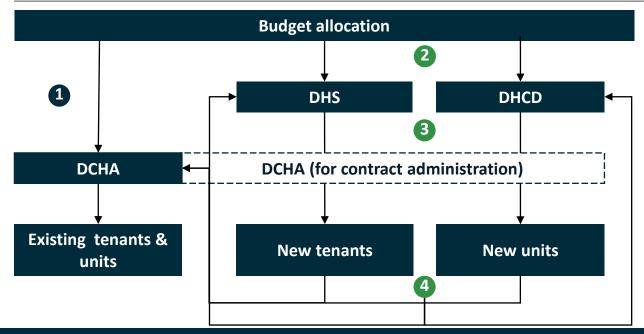


Current process



- 1. LRSP budget is controlled by DCHA
- 2. DCHA allocates funding between project- and tenant-based programs
- 3. DHCD and DHS receive information on fund distribution, then select new projects/tenants to receive assistance
- 4. DCHA sets the amount to be provided to the developer/project owner, to be **paid only once the project is completed**
- 5. **Remaining unspent LSRP funds** at the end of the fiscal year are diverted into the DCHA Rehabilitation & Maintenance (R&M) fund, despite significant unmet LSRP demand

New Process



- 1. Budget for existing projects continues to be allocated to DCHA
- 2. Budget for **new tenant- and project-based** allocations is allocated to **funds managed by DHS and DHCD,** respectively
- 3. DHS and DHCD select specific tenants and units, respectively, to receive LRSP funding and then transfer the necessary funds to DCHA, which will then enter into and manage the resulting contracts
- 4. **Unspent LRSP funds** at the end of the fiscal year will **remain in the respective DHCD-** and **DHS-managed funds**

In addition, a quarterly report will be provided on LRSP budget utilization to date and projected utilization so as to ensure transparency & maximum utilization of LRSP funds



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ICH Full Council Nomination Process for Community Seats w



Current ICH Full Council Members

- Timeline for new members:
 - May 2022: goal for confirming new members
 - ICH staff working w/ MOTA to identify appropriate timeline for initiating process
 - Currently ICH staff project that Exec Committee will issue public invitation for new members July/Aug 2021
 - Seeking to fill or renew 11 Full Council seats





ICH Full Members: Responsibilities for Community Seats



- Quarterly Full Council Meetings:
 - Participation cannot be delegated (note: we ask that during the public health emergency that you attend the ICH Executive Committee meeting)
- Monthly Committee/Work Groups/Special Project Teams
 - Active participation in minimally 2 committees or work groups (based on expertise and interest)
 - ✓ May be delegated to staff but still encourage your participation
 - ✓ Assist with the work (take/synthesize meeting notes, draft materials, lead special projects, etc.)
 - Serve as Chair (Standing Committee or Workgroup)
 - > Gather feedback, distribute decisions, work products and other info back to agency and colleagues





ICH Committee Voting Slates



ICH Bylaws spell out roles, voting slates & process.

Authority & roles:

- Standing Committee authority is limited, meaning all activities are advisory only (per §5.3)
- Any plan, report or action must be presented to and approved by Exec Committee and/or Full Council before it becomes an ICH plan, report or action (per §3.3).
- Otherwise, reminder that we just solicited for and now have new cochairs for ERSO and Housing Solutions Committees





ICH Co-Chair Responsibilities

- H O M E W A R D
 D C 2015 2020
- Assist with developing annual priorities, projects, and deliverables for committee.
- Contribute to development of agenda and content for monthly meetings.
- ❖ Manage logistics of meetings, including maintaining listserv of stakeholders and sending out reminders, agendas, and notes from monthly meetings.
- ❖ Facilitate discussions and decision-making during meetings including speaking as a "leader" of group when conversations get stuck, helping groups arrive at a decision or recommendation, preventing any one person from monopolizing the conversation, etc.
- ❖ Serve as an ambassador for the CoC's work in the community − including speaking at community engagement events, updating community members on progress, or making a connection to important stakeholders in the community.
- ❖ Ensure information is shared back with appropriate "oversight" body either by self or by designating another member to attend and share updates.
 - Work groups report to Standing Committees, and
 - > Standing Committees report to the Executive Committee.
- ❖ Time commitment: Attending one 90 min meeting/month plus an additional 2-4 hrs/month ☆★★★★ (meeting prep and follow-up). May occasionally be more if special projects are underway.



Criteria for Co-Chair Nomination/Selection



Standing Committees

- 1. Any interested community partner with appropriate expertise
- 2. Subject matter expertise
- 3. Voted in by the Standing Committee
- 4. History of active participation/demonstrated commitment
- 5. Ability to acknowledge constraints and remain solutions-oriented
- 6. Serve a 2 year term







- . Welcome & Call to Order
 - Approval of Minutes from Prior Meeting
 - Agenda Review
- II. For Approval (N/A)
- III. Discussion Items
 - Mayor's Proposed Budget
- IV. Governance
 - Process and Timeline for Seats & Slates
 - ICH Post COVID Operations
- v. Updates/Announcements
- vi. Adjournment







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