



GOVERNMENT OF THE DISTRICT OF COLUMBIA INTERAGENCY COUNCIL ON HOMELESSNESS

ICH FORUMS – AS OF MARCH 2024

Updated: 22 March, 2024

PURPOSE

This document provides an overview of the structure of ICH Standing Committees and Workgroups, including Priorities, Projects, and Meeting Schedules for Calendar Years (CY) 2024 and 2025.

BACKGROUND/ADDITIONAL CONTEXT

The ICH currently convenes 15 Committees and Workgroup forums focused on issue areas across the homeless service system. On an annual basis, Committees and Workgroups establish priorities and projects aligned with the ICH Bylaws to advance the goal of ending homelessness in the District.

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OVERVIEW OF ICH COMMITTEES AND WORKGROUPS

The table below provides a brief description of the 15 Committees and Workgroup forums, as of March 2024.

Some of these forums are proposed Committees and Workgroups. In particular, given the outsized impact of opioids, particularly the prevalence of fatalities related to opioid use, the ICH is proposing a restructure of the ICH to focus on Health Care, especially Behavioral Health. To create room on the ICH calendar for this critical effort, the ICH Team is proposes the following updates and changes:

- Converting the Youth Committee into a Workgroup that reports to the Strategic Planning Committee – consistent with the Family, Single Adults, and Veterans Workgroups;
- Consolidating the Youth Advisory Board and the Consumer Engagement Workgroup into a robust advisory group for lived experience representatives from all subsystems, and
- Creating a Health Care Committee supported by a workgroup specific to Behavioral Health.

Executive Committee: Ensuring coordination among the standing committees of the ICH and addressing critical items that need resolution between Full Council meetings.

- **Consumer Engagement Workgroup:** Advancing priorities of consumers with lived experience.
- **Racial Equity and Inclusion Workgroup:** Advancing racial equity across the homeless services continuum informed by objectives outlined in Homeward DC 2.0.

Emergency Response and Shelter Operations Committee: Seasonal planning and transformation of the front door and emergency/temporary housing services.

- **Front Door Services Workgroup:** Planning across the front door, particularly day/drop-in centers, emergency shelters, and street outreach.
- **Shelter Solutions Workgroup:** Planning across temporary housing interventions, with a focus on operations and quality; formerly known as Shelter Conditions Workgroup.
- **Shelter Capacity Workgroup:** Planning across temporary housing interventions, with a focus on capacity and utilization.

Strategic Planning Committee: Ending and preventing homelessness across all sub-populations and tracking progress on strategic planning initiatives.

- **Family Subsystem Workgroup:** ending and preventing homelessness for families.
- **Single Adult Subsystem Workgroup:** ending and preventing homelessness amongst single adults.
- **Veterans Workgroup:** Ending and preventing homelessness amongst Veterans.
- **Youth Workgroup:** Ending and preventing homelessness amongst young adults under 25; also referred to as the Youth Committee until the ICH Team formally updates the Bylaws.

Proposed Health Care Committee: Integrating health care services within the homeless services system.

- **Behavioral Health Workgroup:** Advancing care coordination with the behavioral health system of care.

Housing Solutions Committee: Increasing the affordable housing stock dedicated to homeless services.

EXECUTIVE COMMITTEE

Priorities & Projects

The following priorities align with the roles and responsibilities outlined in the ICH Bylaws.

- **Ensuring coordination across the ICH by**
 - Planning for and tracking efforts to meet locally and federally legislated mandates, including:
 - Comments to the Mayor’s Proposed Budget (annual),
 - Strategic Plan (every 5 years) and Updates (annual),
 - Community-wide assessments and inventories – including Key Performance Indicators (KPIs), Point-in-Time (PIT) and Housing Inventory Counts (HIC), and Homeless Youth Census (annual)
 - Input on federally mandated applications and plans (annual), and
 - Winter Plan (Annual)
 - Tracking key issues/concerns surfacing across ICH forums, including:
 - Identifying and reviewing key concerns surfacing across ICH Forums,
 - Triaging the emerging key concerns to the appropriate ICH Forum and alerting the relevant agencies for attention and support, and
 - Following up to ensure that key concerns are addressed within the appropriate timeframes.
 - Supporting essential ICH governance functions, including
 - Issuing an annual call for nominations to identify and rank candidates for expiring or vacant Community Seats on the ICH Full Council
 - Regularly reviewing and updating ICH Bylaws to ensure they track critical shifts in the landscape, including necessary changes to the ICH infrastructure

- **Advancing additional key priorities related to:**
 - Addressing Fiscal Constraints
 - Expanding Income including Employment and Entrepreneurship Opportunities
 - Regional Coordination and Collaboration

- **Reviewing and integrating the cross-cutting priorities advanced by associated workgroups:**
 - Consumer Engagement
 - Racial Equity and Inclusion

Annual Calendar

- Standard meeting recurrence is 2nd Tuesdays from 1:30 – 3 pm

Month	Date	Notes
January	01/09	<i>Break - Due to proximity to New Year holiday and shift in mtg schedules.</i>
February	02/20	<i>Moved to 3rd Tues. from 1 – 2:30 pm to accommodate shift in mtgs.</i>
March	03/12	ICH Full Council Meeting (Quarterly)
April	04/09	<i>Timeslot leveraged for ICH Budget Engagement Sessions.</i>
May	05/14	<i>Break.</i>

June	06/11	ICH Full Council Meeting (Quarterly)
July	07/09	
August	08/13	Break - ICH Team focused on advancing Winter Plan.
September	09/10	ICH Full Council Meeting (Quarterly)
October	10/08	
November	11/12	Break.
December	12/10	ICH Full Council Meeting (Quarterly)

CONSUMER ENGAGEMENT WORKGROUP

Priorities & Projects

For Review and Integration by the Executive Committee

- **Establishing a comprehensive Consumer Advisory Group (CAG) or Lived Experience Advisory Group (LEAG):**
 - Identify and secure funding to cover stipends for a minimum of 16 constituents with lived experience (4 for each subsystem – family, singles, veterans, and youth)
 - Recruit and onboard the 16 constituents with lived experience once the proposed structure is approved at the appropriate Executive or Full Council meeting – focusing on ensuring continuity between the existing Consumer Engagement Workgroup and SHY Youth Advisory Board members.
- **Mapping client experience and addressing constituent grievances related to homeless services:**
 - Gather and refer the concerns of constituents with lived experience to the appropriate CMTE/WG forums
 - Ensure adequate representation of constituents with lived experience at ICH Forums (Full Council/CMTE/WG meetings) to support the system mapping work underway
 - Identify the priority areas for mapping client experience and addressing constituent grievances across the appropriate CMTE/WG meetings
- **Supporting key projects that are vital in addressing constituent concerns, including:**
 - Advancing Housing as a Human Right,
 - Ensuring dignity in death,
 - Expanding access to food, and
 - Developing and implementing Move-On/Graduation strategies from long-term supportive services

Month	Date	Notes
January	01/26	Mapping Client Experience & Annual Priorities
February	02/23	Prep for March Full Council Mtg
March	03/22	Full Council month - Debrief on Full Council Mtg
April	04/26	Break – Due to ICH Team prioritizing Comments on the Mayor’s Proposed Budget.
May	05/24	Prep for June Full Council Mtg
June	06/28	Full Council month - Debrief on Full Council Mtg
July	07/26	Break – Due to ICH Team prioritizing 6-Month Review of Annual Update.
August	08/23	Prep for September Full Council Mtg and Winter Plan

September	09/22	Full Council month – Debrief on Full Council Mtg
October	10/25	Break – Due to fiscal Year transition.
November	11/22	Prep for Full Council
December	12/27	Break - Due to proximity to Christmas and New Year holidays.

Annual Calendar

- Standard meeting recurrence is 4th Friday of each month from 2:30 - 4 pm.

RACIAL EQUITY AND INCLUSION WORKGROUP

Priorities & Projects

For Review and Integration by the Executive Committee

- **Reviewing System Operations:**
 - Improve racial equity practices, especially related to ICH structure and operations; and
 - Continue to review, annually, progress on closing the gap in performance and outcomes between the single adult and family subsystems
- **Establishing an REI Assessment Tool:**
 - Identify readily available resources that can be tailored to homeless services
 - Tailor most appropriate racial impact assessment tool to our system
 - Develop protocols and pilot provider-level and system-level policies and programming
 - Conduct a baseline review of significant policies and programming to determine impact on different racial and ethnic groups
 - Adopt and promote standards for continuous and ongoing system-level and provider-level examinations
- **Advancing Housing as a Right:**
 - Review the TCP/Urban Institute housing insecurity/instability survey
 - Work with the District's Office of Planning (OP) to integrate findings of the housing insecurity/instability survey and estimate the level of assistance needed to bring insecure households to stability and appropriately relieve rent-burdened households in the District
 - Work with the District Housing Authority (DCHA) to understand the gap between the preliminary estimates obtained from working with the OP and the need that the DCHA can meet given current federal funding levels
 - Work with Federal partners to determine if and how the Federal government can address this gap

Annual Calendar

- Standard meeting recurrence is 3rd Wednesday of each month from 1 – 2:30 pm.

Month	Date	Notes
January	01/24	Moved to 4th Wed. due to new year and holiday schedule adjustments.
February	02/21	
March	03/21	Break – Due to proximity to Full Council
April	04/17	ICH Team prioritizing Comments on the Mayor’s Proposed Budget – aiming for breaks in all other CMTEs & WGs.

May	05/15	
June	06/19	Break – Due to Juneteenth Holiday.
July	07/17	ICH Team prioritizing 6-Month Review of Annual Update – aiming for breaks in all other CMTEs & WGs.
August	08/21	
September	09/22	Break - Due to proximity to Full Council.
October	10/16	
November	11/20	
December	12/18	Break - Due to proximity to Full Council.

EMERGENCY RESPONSE & SHELTER OPERATIONS (ERSO) COMMITTEE

Priorities & Projects

The following priorities align with the roles and responsibilities outlined in the ICH Bylaws.

- **Seasonal Planning, including the legislated mandate to develop and adopt a Winter Plan** by
 - Reviewing implementation of the Winter Plan to identify key areas of concerns flagged by constituents (memorialized by a Mid-Season FY24 Hypo Season Review and a final FY24 Hypo Season Review),
 - Working with implementing agencies to identify options for addressing the key concerns,
 - Drafting a Winter Plan that integrates the most effective and efficient options for addressing key concerns, and
 - Finalizing the Winter Plan for adoption.

- **Supporting the development and implementation of a performance management framework** specific to front door services and temporary housing as well as by ICH ERSO CMTE/WGs by
 - Reviewing a proposed outline for:
 - A formal ICH Performance Plan for the Continuum of Care to be utilized by OCA starting FY25 and beyond and
 - Standard Workplans for advancing ICH priorities and projects, complete with deliverables, timelines and metrics, starting CY24 and beyond.
 - Updating the proposed/draft framework or idea by integrating the feedback and
 - Finalizing the proposed/draft framework for adoption

- **Comprehensive system mapping to support adjacent systems triage to appropriate crisis response and temporary housing**, particularly Domestic Violence, and Justice-Involved Populations, by
 - Understanding the demand for temporary housing at the intersection of homeless services and these adjacent systems
 - Supporting discharge planning, not to build a pipeline from adjacent systems to homeless services, but to appropriately support people experiencing homelessness but most familiar with this adjacent system to navigate to immediate shelter and temporary housing resources and
 - Mapping these adjacent subsystems with a focus on appropriate points of contact and pathways for escalating concerns to support navigation and care coordination

- **Reviewing the priorities and projects led by the associated workgroups:**
 - Front Door Services,
 - Shelter Capacity, and

- Shelter Solutions

Annual Calendar

- Standard meeting recurrence is 4th Wednesday every month from 1 – 2:30 pm.

Month	Date	Notes
January	01/31	<i>Pushed to 5th Wednesday due to new year and holiday schedule adjustments.</i>
February	02/28	
March	03/27	
April	04/24	
May	05/22	
June	06/26	Break.
July	07/24	
August	08/28	
September	09/25	Break - ICH Full Council Meeting for approval of Winter Plan.
October	10/23	
November	12/04	<i>One week later than usual cadence to avoid conflict with week of Thanksgiving.</i>
December	12/25	Break - Christmas Day.

FRONT DOOR SERVICES WORKGROUP

Priorities & Projects

For Review and Integration by the ERSO Committee

- **Improving service delivery at the Front Door for all populations** (families, singles, veterans, and young adults):
 - Reviewing UIR data regularly to understand constituent concerns related to service delivery and operations.
 - Prioritizing robust housing-focused case management (especially navigation supports/services) and
 - Coordinating care, especially for crisis or complex medical health needs, by mapping the front door of homeless services, identifying appropriate contact points, and establishing protocols/procedures for supporting care coordination that adequately protects our clients from bad actors.
- **Addressing safety/security at the Front Door** (particularly Day Centers & Outreach)
 - Compiling feedback received to date and identifying priorities for immediate action versus longer-term or transformational efforts
 - Engaging constituents with lived experience to ensure their perspectives are adequately captured and accounted for in the priorities identified related to safety/security concerns and
 - Identifying funding sources and options for implementing priority options
- **Transforming the Front Door for Single and Young Adults** by
 - Developing a robust and data-driven understanding of the population served by Day Centers and Outreach teams, including catchment areas;
 - Identifying the role of day centers and outreach teams and how these interventions at the front door can be configured to meet the demands of the population served and

- Mapping out a comprehensive vision for a day center and outreach services at the Front Door of the Single Adult and Young Adult subsystems for the ideal system (adequate year-round shelter that is available 24/7), including options for how to get there given the reality of existing constraints.
- **Ending/preventing unsheltered homelessness, especially at encampments, including:**
 - Estimating needs (via back-of-the-envelope calculations) for the level of year-round shelter and permanent housing resources, given the lack of reliable data and
 - Improving HMIS data collection and analysis of housing placement rates amongst unsheltered individuals, especially at encampments

Annual Calendar

- Standard meeting recurrence is 1st Tuesday every month from 1 – 2:30 pm.

Month	Date	Notes
January	01/02	Break – Due to proximity to New Year holiday.
February	02/06	
March	03/05	
April	04/02	Break - Due to ICH Budget Engagement Sessions.
May	05/07	
June	06/04	
July	07/02	Break - Due to proximity to July 4 th holiday.
August	08/06	
September	09/03	Break - Due to proximity to Labor Day and September Full Council meeting.
October	10/01	
November	11/05	<i>Logistics flag: Election Day (US Presidential).</i>
December	12/03	

SHELTER SOLUTIONS WORKGROUP

Priorities & Projects

For Review and Integration by the ERSO Committee

- **Improving service delivery and operations for all populations in temporary housing by:**
 - Reviewing UIR data regularly to understand constituent concerns related to service delivery and operations;
 - Prioritizing case management and robust housing navigation supports/services, and
 - Coordinating care, especially during a crisis or for complex medical health needs, by
 - mapping the front door of homeless services,
 - identifying appropriate contact points, and
 - establishing protocols/procedures for supporting care coordination that adequately protects our clients from bad actors.
- **Addressing safety/security at temporary housing (particularly shelter, bridge, and transitional housing) by**
 - Compiling feedback received to date and identifying priorities for immediate action versus longer-term or transformational efforts

- Engaging constituents with lived experience to ensure their perspectives are adequately captured and accounted for in the priorities identified related to safety/security concerns and
- Identifying funding sources and options for implementing priority options
- **Transforming temporary housing (meaning shelter, bridge, and transitional housing) for Single and Young Adults by**
 - Understanding the populations experiencing homelessness and served by temporary housing programs, particularly relative to the vulnerabilities that drive demand for necessary or critical accommodations and services;
 - Identifying the role(s) of different temporary housing programs and how temporary housing interventions can be configured to meet the demands of the populations served; and
 - Mapping out a comprehensive vision for temporary housing serving Single and Young Adults

Annual Calendar

- Standard meeting recurrence is 2nd Thursday every month from 10:30 am - 12 pm.

Month	Date	Notes
January	01/11	Break – End/Start of Year ICH Recess
February	02/08	
March	03/14	
April	04/11	Break – Due to ICH Budget Engagement Sessions and ICH Team Focus on Comments to the Proposed Mayor’s Budget.
May	05/09	
June	06/13	
July	07/11	Break – Due to ICH Team prioritizing 6-Month Review of Annual Update
August	08/15	One week later than usual cadence.
September	09/12	
October	10/10	Break – To standardize cadence & ensure the community has a break before the Hypothermia Season begins.
November	11/14	
December	12/12	

SHELTER CAPACITY WORKGROUP

Priorities & Projects

For Review and Integration by the ERSO Committee

- **Supporting the development of the Winter Plan by**
 - Reporting on shelter utilization during hypothermia season and
 - Memorializing shelter capacity recommendations for the Winter Plan
- **Addressing gaps in shelter capacity reports reviewed related to**
 - Monthly reports for emergency shelter for young adults – including utilization and turnaways
 - Shelter utilization beyond Hypothermia Season – especially for singles and young adults.

- **Exploring the short-term potential for expanding shelter capacity during and beyond Hypothermia Season**, particularly as it relates to leveraging under-utilized shelter inventory/resources, partnerships with mission-driven organizations, retail spaces and hotel/motel conversions

Annual Calendar

- Standard meeting recurrence is 4th Wednesday every month from 11 – 12:30 pm.

Month	Date	Notes
January	01/31	<i>Logistics Flag: January meeting pushed to 5th Wednesday,</i>
February	02/28	
March	03/27	
April	04/24	Break – Due to ICH Budget Engagement Session schedule.
May	05/22	
June	06/26	
July	07/24	
August	08/28	Break.
September	09/25	
October	10/23	
November	12/04	<i>One week later than usual cadence to avoid conflict with week of Thanksgiving.</i>
December	12/25	Break – Due to Christmas Day holiday.

STRATEGIC PLANNING COMMITTEE

Priorities & Projects

The following priorities align with the roles and responsibilities outlined in the ICH Bylaws.

- **Meeting the legislated mandates¹ related to the Strategic Plan and Annual Updates** in partnership with the Executive Committee by
 - Planning for and supporting the development of deliverables that meet the legislated mandates;
 - Reviewing the readily available data that emerges from the legislated community-wide assessments and inventories to understand and support system-level planning;
 - Identifying and addressing barriers, challenges, and gaps in meeting legislated mandates; and.
 - Tracking the shifting landscape, including implications across the subsystems.
- **Developing and implementing a performance management framework for work advanced by the Continuum of Care as a whole as well as by ICH Forums** by
 - Proposing a draft framework for:
 - A formal ICH Performance Plan for the Continuum of Care to be utilized by OCA starting FY25 and beyond and
 - Standard Workplans for advancing ICH priorities and projects, complete with deliverables, timelines and metrics, starting CY24 and beyond.
 - Updating the proposed/draft framework or idea by integrating the feedback and

¹ For additional context, legislated mandates relevant to Strategic Planning include: Comments to the Mayor’s Proposed Budget (annual); Strategic Plan (every 5 years) and Updates (annual); Community-wide assessments and inventories – including Key Performance Indicators (KPIs), Point-in-Time (PIT) and Housing Inventory Counts (HIC), and Homeless Youth Census (annual); and Input on federally mandated applications and plans (annual).

- Finalizing the proposed/draft framework for adoption
- **Supporting strategic engagement with adjacent systems that impact all subpopulations, particularly Domestic Violence, and Justice-Involved Populations, by**
 - Understanding the demand versus supply of dedicated housing resources and housing-supportive services for people experiencing homelessness also interacting with these adjacent systems
 - Supporting engagement in CAHP and our efforts to appropriately target and prioritize dedicated housing assistance/services and
 - Mapping these adjacent subsystems with a focus on appropriate points of contact and pathways for escalating concerns to support navigation and care coordination
- **Reviewing the priorities and projects led by the associated subsystem workgroups:**
 - Family System,
 - Single Adult System;
 - Veterans NOW; and
 - Youth System (currently known as the Youth Committee).

Annual Calendar

- Standard meeting recurrence is 4th Tuesday every other month from 2:30 – 4 pm.
- Standard breaks throughout the year allow for ICH to finalize reports to meet legislated mandates.

Month	Date	Notes
January	01/30	Review of FY23 KPIs to Inform FY23 Annual Update <i>Logistics flag: January meeting pushed to 5th Tuesday due to new year and holiday schedule adjustments.</i>
February	02/27	Break – Standard bimonthly
March	03/26	Performance Management framework for CoC programs and ICH forums
April	04/23	Break – Standard bimonthly
May	05/28	2024 PIT Results (<i>anticipated</i>) <i>Logistics flag: normal cadence falls on the day after Memorial Day; opportunity to swap with Exec CMTE which breaks in May (05/14)</i>
June	06/25	Break – Standard bimonthly
July	07/23	6-Month Review of Annual Update Goal: Integrating 2024 PIT Results & Subpopulation KPI Deep Dives
August	08/27	Break – Standard bimonthly
September	09/24	
October	10/22	Break – Standard bimonthly
November	11/26	<i>Logistics flag: Move back one week to 11/19 so do not conflict with week of Thanksgiving.</i>
December	12/24	Break – Standard bimonthly

FAMILY SUBSYSTEM WORKGROUP

Priorities & Projects

For Review and Integration by the Strategic Planning Committee

- **Ending and preventing homelessness in the District for families by**
 - Understanding demand versus supply of dedicated housing resources
 - Understanding demand versus supply of dedicated housing supportive services
 - Understanding progress, including the impact of shifts in the landscape

- **Targeting and prioritizing housing resources dedicated to ending homelessness by**
 - Reviewing and adopting CAHP prioritization and case conferencing criteria, processes, and procedures, and
 - Leveraging available HMIS and the CAHP data (ideally a CAHP dashboard) to assess inflow, outflow, and general system improvement opportunities for expediting matching and lease-up.

- **Improving service delivery to clients served by dedicated housing resources by**
 - Identifying strategies/options for expediting matching to and delivery of housing navigation services associated with dedicated programs;
 - Mapping dedicated housing resources with a focus on appropriate points of contact and pathways for escalating concerns to support 1) navigation/transition between homeless service programs/interventions/subsystems and 2) care coordination with adjacent systems like Behavioral Health
 - Mapping client experience and addressing constituent grievances related to the matching and housing process, especially concerning the quality of case management services.

Annual Calendar

- Standard meeting recurrence is 2nd Wednesday of each month from 10:30 am – 12 pm.

Month	Date	Notes
January	01/17	January meeting pushed to 3rd Wednesday due to New Year.
February	02/14	
March	03/13	
April	04/10	Break. ICH Budget Engagement Sessions.
May	05/08	
June	06/12	
July	07/10	Break. ICH Team prioritizing 6-Month Review of Annual Update
August	08/14	
September	09/11	
October	10/09	Break for fiscal year transition, following adoption of Winter Plan.
November	11/13	
December	12/11	

SINGLE ADULT SUBSYSTEM WORKGROUP

Priorities & Projects

For Review and Integration by the Strategic Planning Committee

- **Ending and preventing homelessness in the District for single adults by**
 - Understanding demand versus supply of dedicated housing resources
 - Expanding/managing supply of housing and services to meet demand
 - Understanding progress, including the impact of shifts in the landscape

- **Targeting and prioritizing housing resources dedicated to ending homelessness by**
 - Reviewing and adopting CAHP prioritization and case conferencing criteria, processes, and procedures, and
 - Leveraging available HMIS and the CAHP data (ideally a CAHP dashboard) to assess inflow, outflow, and general system improvement opportunities for expediting matching and lease-up.
- **Improving service delivery to clients served by dedicated housing resources by**
 - Identifying strategies/options for expediting matching to and delivery of housing navigation services associated with dedicated programs;
 - Mapping dedicated housing resources with a focus on appropriate points of contact and pathways for escalating concerns to support 1) navigation/transition between homeless service programs/interventions/subsystems and 2) care coordination with adjacent systems like Behavioral Health
 - Mapping client experience and addressing constituent grievances related to the matching and housing process, especially concerning the quality of case management services.

Annual Calendar

- Standard meeting recurrence is 1st Thursday every month from 1 – 2:30 pm.

Month	Date	Notes
January	01/04	Break – Due to New Year holiday.
February	02/01	
March	03/07	
April	04/04	Break - Due to ICH Budget Engagement Sessions.
May	05/02	One week later than usual cadence.
June	06/06	
July	07/04	Break – Due to July 4th holiday.
August	08/08	One week later than usual cadence.
September	09/05	Break - Due to proximity to Labor Day and September Full Council meeting.
October	10/03	
November	11/07	
December	12/05	Break - Due to New Year holiday.

VETERANS WORKGROUP

Priorities & Projects

For Review and Integration by the Strategic Planning Committee

- **Ending and preventing homelessness in the District for single adults by**
 - Understanding demand versus supply of dedicated housing resources
 - Understanding demand versus supply of dedicated housing supportive services
 - Understanding progress, including the impact of shifts in the landscape
- **Targeting and prioritizing housing resources dedicated to ending homelessness by**
 - Reviewing and adopting CAHP prioritization and case conferencing criteria, processes, and procedures, and

- Leveraging available HMIS and the CAHP data (ideally a CAHP dashboard) to assess inflow, outflow, and general system improvement opportunities for expediting matching and lease-up.
- **Improving service delivery to clients served by dedicated housing resources by**
 - Identifying strategies/options for expediting matching to and delivery of housing navigation services associated with dedicated programs;
 - Mapping dedicated housing resources with a focus on appropriate points of contact and pathways for escalating concerns to support 1) navigation/transition between homeless service programs/interventions/subsystems and 2) care coordination with adjacent systems like Behavioral Health
 - Mapping client experience and addressing constituent grievances related to the matching and housing process, especially concerning the quality of case management services.

Annual Calendar

- Standard meeting recurrence is 3rd Thursday of each month from 10:30 am – 12 pm.

Month	Date	Notes
January	01/18	Review 2023 Projects, ICH Annual Calendar & Priorities
February	02/15	In person mtg – Establishing BFZ 6-month priority projects
March	03/21	
April	04/18	Break – ICH team to focus on Comments on the Mayor’s Proposed Budget.
May	05/23	<i>One week later than usual cadence.</i>
June	06/20	
July	07/18	Break – ICH Team prioritizing 6-Month Review of Annual Update
August	08/22	<i>One week later than usual cadence.</i>
September	09/19	
October	10/17	Break – Fiscal year transition, following adoption of Winter Plan.
November	11/21	
December	12/19	

YOUTH WORKGROUP

ICH is proposing converting the Youth Committee into a Workgroup that reports to the Strategic Planning Committee.

Priorities & Projects

For Review and Integration by the Strategic Planning Committee

- **Ending and preventing homelessness in the District for young adults by**
 - Understanding demand versus supply of dedicated housing resources
 - Understanding demand versus supply of dedicated housing supportive services
 - Understanding progress, including the impact of shifts in the landscape
- **Targeting and prioritizing housing resources dedicated to ending homelessness by**
 - Reviewing and adopting CAHP prioritization and case conferencing criteria, processes, and procedures, and

- Leveraging available HMIS and the CAHP data (ideally a CAHP dashboard) to assess inflow, outflow, and general system improvement opportunities for expediting matching and lease-up.
- **Improving service delivery to clients served by dedicated housing resources by**
 - Identifying strategies/options for expediting matching to and delivery of housing navigation services associated with dedicated programs;
 - Mapping dedicated housing resources with a focus on appropriate points of contact and pathways for escalating concerns to support 1) navigation/transition between homeless service programs/interventions/subsystems and 2) care coordination with adjacent systems like Behavioral Health
 - Mapping client experience and addressing constituent grievances related to the matching and housing process, especially concerning the quality of case management services.

Annual Calendar

- Standard meeting recurrence is 3rd Tuesday of each month from 1 – 2:30 pm.

Month	Date	Notes
January	01/23	January meeting pushed to 4th Tuesday due to proximity to MLK Holiday.
February	02/20	Break – Invite to 02/06 Front Door Services WG
March	03/19	
April	04/16	Break – ICH Budget Engagement Sessions and Comments on the Mayor’s Proposed Budget.
May	05/21	
June	06/21	Note: Youth CAHP breaks in June.
July	07/16	
August	08/20	Break – ICH Team prioritizing 6-Month Review of Annual Update
September	09/17	
October	10/15	
November	11/19	Break – breathing room at fiscal year transition, following adoption of Winter Plan.
December	12/17	Note: Youth CAHP breaks in December.

PROPOSED HEALTH CARE COMMITTEE

Priorities & Projects

The following priorities and projects are recommended to focus the ICH on healthcare concerns, especially those related to behavioral health.

- **Ensuring that families and individuals experiencing homelessness have access to health care and appropriate medical services, including**
 - Supporting Medicaid enrollment and renewal,
 - Understanding the prevalence of healthcare conditions,
 - Identifying and scaling appropriate medical interventions given the prevalence and
 - Supporting care coordination and navigation to appropriate healthcare interventions (and vice-versa), including
 - Embedding or otherwise integrating medical services across homeless service programs/interventions as appropriate and

- Integrating healthcare data into the existing CAHP framework to improve the reliability of vulnerability assessments and prioritization factors.
- **Leveraging Medicaid to address Social Determinants of Health (i.e., homelessness and at risk of homelessness), including**
 - Renewing the existing 1115 Waiver to ensure maximum flexibility relative to
 - Housing attainment and sustainment services offered at the Front Door, including Temporary Housing
 - One-time or short-term housing assistance, including diversion, homelessness prevention, and rapid-rehousing resources.
 - Expanding the 1915i Waiver to include services rendered under Targeted Affordable Housing, and
 - Exploring In Lieu of Services (ILOS) to incentivize Managed Care Organizations to reduce health disparities and address unmet health-related social needs.
- **Addressing ongoing concerns related to COVID and respiratory illnesses, focusing on preventing transmission.**
 - Preventing transmission, including appropriate protocols and shelter densities.
 - Flag: Identified as a priority project DC Health & DHS are advancing.
 - Ensuring vaccines are easily accessible/available to our clients and staff.
 - Planning for the safety of individuals who are unlikely to vaccinate.
 - Supporting providers follow/implement the CDC guidance.
 - Tracking the prevalence of COVID-19 in our facilities.
 - Understanding vulnerability, including impact of new strains.
 - Contingency planning for mass infection events.
- **Reviewing the priorities and projects led by the associated workgroup for behavioral health.**

Annual Calendar

- Standard meeting recurrence is 2nd Wednesday every month from 3:30 - 5 pm.

Month	Date	Notes
January	01/17	Combine with BH WG, leveraging 3rd Wed. to minimize meetings in early January
February	02/21	Combine with BH WG and leverage 3rd Wed. to minimize meetings in Feb., prioritize prep for Performance Oversight Hearings
March	03/13	Break – Due to proximity of March Full Council Meeting.
April	04/10	Combine with BHxHS WG so ICH Team can prioritize Comments to the Mayor’s Proposed Budget.
May	05/08	
June	06/12	Combine with BHxHS WG due to proximity to June Full Council
July	07/10	Break – Due to ICH Team prioritizing 6-Month Review of Annual Update.
August	08/14	
September	09/11	Combine with BH WG and leverage 3 rd Wed. due to proximity to Full Council.
October	10/09	
November	11/13	
December	12/11	Break – Due to proximity to December Full Council and end of year recess.

Priorities & Projects

For Review and Integration by the Health Care Committee

- **Ensuring that residents experiencing homelessness have access to the appropriate behavioral health services and supports, including**
 - Understanding the demand for behavioral health services/supports
 - Identifying and scaling the appropriate interventions given the prevalence of healthcare conditions and
 - Supporting care coordination and navigation to appropriate behavioral health interventions (and vice-versa), including
 - Embedding or otherwise integrating medical services across homeless service programs/interventions as appropriate and
 - Integrating healthcare data into the existing CAHP framework to improve the reliability of vulnerability assessments and prioritization factors.

- **Supporting effective crisis prevention/intervention, including**
 - Appropriately scaling and expediting the delivery of behavioral health crisis services, including embedding or otherwise integrating the necessary supports into homeless service facilities and programs;
 - Mapping the behavioral health system with a focus on appropriate points of contact and pathways for escalating concerns to support navigation or transition between the two systems of care; and
 - Creating immediate resources, including job aids, to support front-line staff manage challenges as we transform the system.

Flag: all subpopulation workgroups under Strategic Planning CMTE will prioritize mapping sub-systems to support navigation/transition with adjacent care systems. So, those forums will create products allowing behavioral health providers to navigate the homeless service subsystems and vice-versa.

Annual Calendar

- Standard meeting recurrence is 3rd Wednesday every month from 3:30 - 5 pm.

Month	Date	Notes
January	01/17	Combine with BH WG, leveraging 3rd Wed. to minimize meetings in early January
February	02/21	Combine with HC CMTE and leverage 3rd Wed. to minimize meetings in Feb., prioritize prep for Performance Oversight Hearings
March	03/13	Break – Proximity of March Full Council Meeting
April	04/10	Combine with HC CMTE so ICH Team can prioritize Comments to the Mayor’s Proposed Budget.
May	05/15	Standard BH WG.
June	06/12	Combine with HC CMTE due to proximity to June Full Council
July	07/17	Break - ICH Team prioritizing 6-Month Review of Annual Update
August	08/21	Standard BH WG.
September	09/11	Combine with HC CMTE and leverage 3rd Wed. due to proximity to Full Council
October	10/16	Standard BH WG.

November	11/20	Standard BH WG.
December	12/18	Break – Proximity to December Full Council and end of year recess.

HOUSING SOLUTIONS COMMITTEE

Priorities & Projects

The following priorities align with the roles and responsibilities outlined in the ICH Bylaws.

- **Maximizing Utilization/Occupancy of Dedicated Consolidated RFP Units Filled via CAHP**
 - Understanding demand, especially for higher levels of need, but significant constraints in taking advancing of these units
 - Monitoring overall utilization and occupancy,
 - Ensuring units are matched via CAHP, and
 - Expediting lease up to minimize vacancies and maximize occupancy

- **Expanding the capacity of owners/developers (particularly minority owners/developers and faith-based/mission-driven orgs) to leverage the Consolidated RFP process and create more site-based housing dedicated to homeless services, by**
 - Understanding the current state and challenges related to lending/refinancing, insurance and security, and zoning;
 - Integrating findings/observations into our efforts to support developers; including exploring options for moving towards an open and rolling Consolidated RFP Process and incentivizing the creation of new types of dedicated housing, including
 - PSH Plus – which envisions higher levels of care for clients that need more than the Case Management services offered by PSH,
 - Dedicated Deeply Affordable Housing – which envisions minimal services for clients who are scoring for RRH, AND
 - House-sharing
 - Mapping homeless services and ensuring owners/developers understand the programs/interventions and how they are supported, especially related to CAHP and how dedicated units will be filled; and
 - Exploring opportunities to support landlords and partners struggling with tenants that need more than the dedicated case management supports/services delivered.

- **Focusing efforts to coordinate with DCHA to this forum, including**
 - Understanding baseline data related to the housing process under DCHA’s purview;
 - Identifying options for streamlining the housing process under DCHA’s purview, including eligibility determination, the new process for determining rent reasonableness, inspections, and lease-up; and
 - Expanding access to housing resources by prioritizing families and individuals experiencing homelessness on the HCVP and Public Housing waitlists, which likely requires supporting
 - Outreach and engagement efforts and
 - Connections to the appropriate community-based supports and services to ensure families/individuals are adequately supported in housing.

- **Evaluating opportunities for expanding affordable and fair housing in the District, including**
 - Understanding and evaluating the call for Social Housing

- Engaging the Office of Planning related to improve understanding of housing instability amongst DC residents
- Evaluating the impact of COVID and lessons learned as the City focuses on revitalizing Downtown, including Gallery Place/Chinatown, given the proposed move of Monumental Sports and Entertainment, and
- Understanding and supporting efforts to promote Fair Housing and racial equity and inclusion, including.
- Exploring homeownership opportunities for people experiencing homelessness, including leveraging ADU
- Exploring options for updating TOPA to focus on anti-displacement at the lowest income levels.

Annual Calendar

- Standard meeting recurrence is 3rd Monday of every month from 2 – 3:30 pm.

Month	Date	Notes
January	01/15	Break due to holiday schedule.
February	02/26	Shift to 4th Monday to accommodate shift from Presidents’ Day holiday.
March	03/18	Review of Study on Housing Insecurity in the District.
April	04/15	Break – Leveraging timeslot for ICH Budget Engagement Sessions.
May	05/20	Break
June	06/17	
July	07/15	Break – ICH Team prioritizing 6-Month Review of Annual Update
August	08/19	
September	09/16	Break – Proximity to Full Council meeting.
October	10/21	
November	11/18	Break
December	12/16	