

# GOVERNMENT OF THE DISTRICT OF COLUMBIA INTERAGENCY COUNCIL ON HOMELESSNESS

# ICH BOARD MEMBERS - AS OF MARCH 2024

Updated: 21 March, 2024

### **PURPOSE**

To provide a current list of members and the category or seat they fill.

#### BACKGROUND/CONTEXT

The DC Code defines several categories of representatives at §4-752.01 Establishment of Interagency Council on Homelessness, to include:

- DC Government Representatives
- DC's Collaborative Applicant
- Community Seats, including Providers, Lived Experience, Advocates, Private/Business Sector, and
- Non Voting Seats: DC Council Representatives

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#### DC GOVERNMENT REPRESENTATIVES

District Code establishes the sixteen (16) District representatives serving on the ICH.

### KEVIN DONAHUE, CITY ADMINISTRATOR, CHAIR OF THE ICH



Appointed by Mayor Muriel Bowser in January 2021, Kevin Donahue serves as the City Administrator for DC Government, overseeing the day-to-day operations, setting performance metrics and goals, and implementing legislative actions and policy decisions of the Mayor and the DC Council.

As the City Administrator, Mr. Donahue led the District's response to the COVID-19 pandemic by implementing a whole-of-government process to ensure cross collaboration, prompt decision making, and effective communications. Additionally, he advised the Mayor on the creation of two new offices to support the District's fight against gun violence and to identify strategies for implementing a more equitable infrastructure within DC Government.

Mr. Donahue's career in the Bowser Administration began in January 2015 when he was appointed to serve as the Deputy City Administrator and the

Deputy Mayor for Public Safety and Justice. During his tenure, he launched The Lab@DC, a team of scientists who use data to analyze how well government is working. As the Deputy Mayor for Public Safety and Justice, he led the oversight of the transformation of the District's Department of Fire and EMS, and launched the Office of Neighborhood Safety and Engagement to create innovative intervention programs and community building initiatives that support a safer, stronger DC.

Mr. Donahue received a Bachelor of Arts in Government from Georgetown University and a Master of Public Administration from Harvard University. A 30-year resident of the District, Mr. Donahue lives in Ward 4 with his wife and two children.

#### THERESA SILLA, DIRECTOR TO END HOMELESSNESS



Also known as the Executive Director of the ICH, Theresa Silla was appointed by Mayor Muriel Bowser in October 2021 and confirmed by Council soon after. She has supported the ICH since 2015, first as a Policy Advisor and then as a Senior Advisor, focusing on preventing and ending homelessness for single adults experiencing homelessness. In that role, she developed a robust framework for streamlining intake, transitioning Permanent Supportive Housing (PSH) providers to billing Medicaid, and piloting PSH Plus.

Before joining the ICH in 2015, Theresa worked in the private sector as a trusted advisor to HUD. In that capacity, she identified emerging policy issues, drafted policy guidance and technical assistance

resources, and worked directly with HUD grantees (cities, states, and counties) to design and implement programs.

Theresa started her career in community development and affordable housing at the City of New Haven. There, she managed federal, state, and local subsidies to a diverse portfolio of rental and homeownership projects.

Born and raised in Addis Ababa, Ethiopia, she attained her bachelor's degree at Yale College (Class of '02) and her master's degree at the Yale School of Forestry and Environmental Studies (Class of '03). A District resident for over a decade, she currently lives in Ward 6 with her husband, James, and their cat, Mia.

#### WAYNE TURNAGE, DEPUTY MAYOR FOR HEALTH AND HUMAN SERVICES



Wayne Turnage is the Deputy Mayor for the District of Columbia Health and Human Services (DMHHS) and the Director of the District of Columbia Department of Health Care Finance (DHCF).

The Office of the Deputy Mayor for Health and Human Services (DMHHS) supports the Mayor in coordinating a comprehensive system of benefits, goods and services across multiple agencies to ensure that children, youth, and adults, with and without disabilities, can lead healthy, meaningful and productive lives.

As Director of the Department of Health Care Finance (DHCF), Mr. Turnage serves as the manager of the agency and the chief advocate for the annual legislative and agency budget priorities. He works closely with the Mayor's office and City Council to address the concerns of Medicaid stakeholders and the citizens of the District. Director Turnage was reappointed to the position by Mayor Bowser in January 2015. Since his initial appointment in 2011, Director Turnage has spearheaded efforts to reform several of DHCF's major provider reimbursement systems, established a program of accountability for the agency's redesigned managed care program, and, more recently, organized and oversaw the implementation of a plan to reduce fraud in the Medicaid home care program – reducing those costs by nearly \$11 million per month.

Prior to this appointment, Mr. Turnage served as the Chief of Staff at Virginia Commonwealth University. Director Turnage accepted this position after serving in the cabinet of two Virginia Governors. He served as Chief of Staff to Governor Timothy M. Kaine and served in dual positions for Governor Mark Warner as Director of Policy and Research at the Virginia Department of Medical Assistance Services and Advisor for Special Projects from 2004 to 2006.

Director Turnage served as the Deputy Secretary of Health and Human Resources from 2002 to 2004 under Governor Mark Warner and as a researcher for both public and private organizations from 1985 to 2002. As the principal analyst at the Virginia Joint Legislative Audit and Review Commission, he authored more than 15 studies.

His work includes studies of health care and public safety. Some of the topics addressed in these studies include the adequacy of Virginia's Medicaid hospital reimbursement system, the use of Medicaid asset transfers and estate recovery, and the financing of Medicaid long-term care services. While working in the Governor's Cabinet, Director Turnage authored a study on funding the mission-related activities of Virginia's Academic Health Centers. The National Legislative Program Evaluation Society selected two of Turnage's studies for excellence in research methods awards.

Wayne Turnage is a graduate of Ohio State University (Master of Public Administration, 1982) and North Carolina A&T State University (B.S., 1980).

### LAURA ZEILINGER, DIRECTOR OF THE DEPARTMENT OF HUMAN SERVICES



Laura Green Zeilinger has served as the Director of the DC Department of Human Services since January 2015. Laura is responsible for guiding DHS's 1,500 personnel and budget of \$933 million. Laura strives to empower every District resident to reach their full potential by providing meaningful connections to work opportunities, economic assistance, and supportive services.

Laura has focused on implementing solutions to end homelessness, enhancing the system of support offered through TANF, improving outcomes for youth who show signs of risk, and modernizing the Department's customer service delivery model.

Under her leadership, DHS launched a homelessness prevention program and other reforms that led to a 78 percent decrease in family homelessness between 2016 and 2021 while maintaining year-round access to shelter. She has also led the District in effectively ending chronic family homelessness in 2022.

Laura has developed a new model for emergency shelter grounded in neighborhood-based, service-enriched programs. Working with stakeholders and Council, DHS implemented an overhaul of the TANF Program to end the 60-month cliff and better support families to meet their employment and education goals. In partnership with the Office of the Attorney General's Office and law enforcement agencies, DHS expanded youth diversion programs that strengthen families and help young people find a path to safe and healthy development.

The Department also completed a business process redesign for the administration of benefits that resulted in approximately 85 percent of applications, renewals, and changes being completed during initial customer interaction.

Laura is an attorney with a long-standing commitment to underserved populations.

Since 2020, Laura has led the DHS team in adapting to changing circumstances and needs of residents due to the COVID-19 public health emergency. Many DHS frontline workers worked throughout the pandemic without interruption to ensure seamless access to services and supports for the District's most vulnerable residents. Their tireless efforts led to the development and expansion of rental and utility assistance programs; the creation of isolation and medical harm reduction efforts for residents; and the expansion of public benefit supports and online application processes.

Laura established the DHS Bold Racial Accountability and Vision for Equity (B.R.AV.E.) Team. The cross-functional representative group works to identify the agency's racial equity gaps and develop and implement sustainable processes and programs to make DHS a place where all employees and District residents can thrive.

Prior to her appointment as DHS director, Laura served as the executive director of the United States Interagency Council on Homelessness (USICH), where she was responsible for the implementation of Opening Doors: Federal Strategic Plan to Prevent and End Homelessness, an effort that includes the coordination of federal homelessness policies among 19 federal departments and agencies, as well as partnerships with state and local communities, non-profits, and the private sector.

She joined USICH in 2011 after previously serving as deputy director for program operations for DHS where she led the creation of more than 1,000 units of permanent supportive housing as part of the Homeless No More Plan and designed and implemented the District's Housing First Initiative. Before her work with DHS, Laura served as the Mayor's liaison to DHS and the Office of Disability Rights. She has also led international economic development efforts, managing a technical assistance project to reform the pension system in The Republic of Kazakhstan.

Laura is an alumna of Sarah Lawrence College and a graduate of the Washington College of Law at American University. She and her family have lived in the District for more than two decades.

# BARBARA BAZRON, DIRECTOR OF THE DEPARTMENT OF BEHAVIORAL HEALTH



Barbara J. Bazron, PhD is the Director of the Department of Behavioral Health appointed by Mayor Muriel Bowser. In this role, she manages the District's recovery-oriented, integrated behavioral health system. Throughout her career, Dr. Bazron has used her expertise in strategic planning and organizational development to build systems of care that promote the integration of mental health and addictions services, foster equity with physical health care and address disparities in health care. Prior to her appointment, Dr. Bazron served as the Deputy Secretary of the Maryland Department of Health's Behavioral Health Administration which is responsible for the state's services and supports for individuals

with mental health and substance use disorders, including five psychiatric hospitals. During her tenure, she led improvements in the forensic services system.

Dr. Bazron previously served as Interim Director and Senior Deputy Director of the District's Department of Behavioral Health where she led initiatives to expand evidence-based practices for children and youth, integrate peer leadership in treatment models and increase access to care in non-traditional settings, including an urgent care clinic located at the US Superior Court for immediate service for court-ordered referrals. She also established a research and evaluation division to collect accurate, reliable data to drive sound decision making.

Dr. Bazron is an early innovator and a published author on cultural competency in behavioral health. She also has clinical experience as a family therapist and as an educational diagnostician. Dr. Bazron received a Doctor of Philosophy from the University of Pittsburgh, a Master of Education from the University of Cincinnati and a Bachelor of Arts from Oberlin College.

#### ROBERT MATTHEWS, DIRECTOR OF CHILD AND FAMILY SERVICES

Robert L. Matthews is the Director of the DC Child and Family Services Agency (CFSA). He manages the District's child welfare and family strengthening system in this role. Previously, Director Matthews has served



as the Deputy Director of Entry Services of CFSA and, most recently, Principal Deputy Director for the agency. A seasoned child welfare leader and manager, Director Matthews has more than two decades of experience within child- and family-serving organizations across the country.

During his tenure at CFSA, Director Matthews has led improvements in kinship care programming, child abuse, and neglect investigations, and community-based prevention services. Additionally, he is responsible for CFSA's Continuous Quality Improvement (CQI) practice known as "The Finish Line," which allowed the agency to meet the performance standards required to exit Federal Court oversight via

the District's 32-year LaShawn A. v. Bowser class-action lawsuit.

Director Matthews' career began in Tennessee within the Department of Children's Services. He has held numerous roles within social services, including Assistant Commissioner of Adult and Family Services for the Tennessee Department of Human Services and Chief of Staff for Maryland's Social Services Administration. Much of his experience in national child welfare reform comes from his time with the Annie E. Casey Foundation. He provided consulting services for Ohio, Pennsylvania, Rhode Island, Connecticut, Tennessee, and Georgia jurisdictions. With a proven track record of success in leadership within child welfare, Director Matthews has presented his initiatives and practices at the Child Welfare League of America Conference, the National Family Foster Treatment Association Conference, and the Black Administrators on Child Welfare Conference.

Director Matthews received his Bachelor of Science in Social Science from Tennessee State University and holds a Master of Science in Public Administration from Cumberland University.

#### COLLEEN GREEN, DIRECTOR OF THE DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT



Colleen Green was appointed Director of the DC Department of Housing and Community Development (DHCD) on January 3, 2023.

Within her first year, Director Green has led the investment of more than \$307 million in local and federal resources for the production and preservation of about 1,560 affordable housing units in the District of Columbia.

Prior to her appointment, Ms. Green was the Vice President of Business Development and Strategic Initiatives at CORE DC and Managing Partner for Ashleys Builders.

Ms. Green has extensive experience in finance, real estate, advisory services, operations, strategic planning, and business development. Throughout her career, Ms. Green has developed over 2000 units of housing and overseen the acquisitions and dispositions for a \$60 million national real estate investment fund.

Prior to her role as Vice President of Business Development and Strategic Initiatives, Ms. Green managed CORE's business portfolio which included community reentry, homeless shelters, and transitional housing for marginalized communities.

In addition, Ms. Green has previously worked at several prolific financial institutions, operated her own property management and construction management firm, and served as Chief of Staff for the Department of Housing and Community Development.

Ms. Green received a Bachelor of Arts in Urban Studies from the University of Pennsylvania and a Master of Science in Real Estate from New York University.

#### AYANNA BENNETT, DIRECTOR OF THE DEPARTMENT OF HEALTH



Dr. Bennett is a healthcare and public health executive with more than 20 years of experience in clinical practice, clinical service design, system integration and quality improvement. Dr. Bennett most recently served as Chief Health Equity Officer and Director of the San Francisco Department of Public Health's Office of Health Equity, where she focused on quality improvements and sustaining systemic change through policy improvement.

Dr. Bennett joined the San Francisco Department of Public Health in 2016 as the inaugural Director of Interdivisional Initiatives, where she supported initiatives that combined the resources of the department,

such as research, education, community engagement and health care delivery. Her work included a focus on long-term population-based initiatives like the Black African American Health Initiative, which sought to address the health disparities of San Francisco's African American residents. During her tenure at the San Francisco Department of Public Health, Dr. Bennett also worked as a part-time clinician, while maintaining a private pediatric practice in the East Bay. In 2004, Dr. Bennett began working with community members to establish the 3rd Street Youth Center and Clinic in Bayview, California, where she served as Medical Director and then Executive Director until 2016.

Dr. Bennett holds a Bachelor of Arts from Stanford University, a Master of Science from the School of Public Health at the University of California, Berkeley, and a Doctor of Medicine and pediatric residency from the University of California, San Francisco.

#### KEITH PETTIGREW, DIRECTOR OF THE DISTRICT OF COLUMBIA HOUSING AUTHORITY



Keith L. Pettigrew began serving as the executive director of the District of Columbia Housing Authority in November 2023, bringing more than two decades of experience in public service to the role.

Pettigrew, a native Washingtonian, has developed a national reputation as a "change agent" following a record of leadership roles in three successful receiverships and other agencies in transition. He began his career in affordable housing in 2000 when he became a member of the receivership team that oversaw a dramatic turnaround at DCHA, and later served as the Deputy General Manager for Operations at the New Orleans Housing Authority, where he was part of the team that overhauled the "troubled" agency under administrative

receivership to a "standard" performer. More recently, Pettigrew spent more than five years as CEO and President of the Alexandria Redevelopment and Housing Authority (ARHA).

His background also includes several management positions in the District of Columbia Government, and he has served as a subject matter expert and provided operational assessments and technical assistance for various Housing Authorities and Community Development Agencies throughout the country, including Harrisburg, Pennsylvania; Cincinnati, Ohio; Honolulu, Hawaii; Brownsville, Texas; Amarillo, Texas; Gary, Indiana; and Pinal County, Arizona.

#### THOMAS FAUST, DIRECTOR OF THE DEPARTMENT OF CORRECTIONS



Tom Faust, currently serves as Director of the D.C. Department of Corrections (DOC), a component of the District's public safety and justice cluster and one of the largest detention systems in the nation. Director Faust has over 40 years executive management experience in the field of public safety, criminal justice, and organizational leadership.

Director Faust returned to assume leadership of DOC in 2022 after originally serving in the role from 2011 to 2016. In 2016, he relocated to California where he had a consulting business and served 3 years as Chief of Staff for the Los Angeles County Probation Department, the largest adult and juvenile probation department in the country.

In returning to DOC, Director Faust's leadership is focused on enhancing facility safety and security; instituting operational best practices; maintaining facilities and services that meet national standards, promoting culture change within the organization; and offering innovative inmate programming and services.

During his previous tenure with DOC, Director Faust instituted system-wide reforms to support and elevate the workforce; promote professional development; enhance safety and security protocols; promote fiscal stability; and prioritize effective inmate programming and services. Under his leadership, DOC facilities received national reaccreditation by the American Correctional Association and National Commission on Correctional Healthcare and were certified as PREA (Prison Rape Elimination Act) compliant by the U.S. Department of Justice.

Director Faust extensive experience as a public safety leader includes his tenure with the Arlington County Sheriff's Department, which began in 1977 and included Deputy Sheriff, Director of Administration and Chief Deputy. In 1990, he was elected to his first four-year term as Sheriff of Arlington County, a position he held for three consecutive terms. As Sheriff he was credited with a number of major accomplishments including the successful planning, design and opening of the county's new jail facility and justice center.

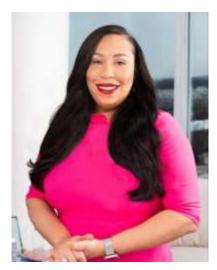
After leaving the Sheriff's Office in 2000, Director Faust assumed the position of Executive Director and Chief Operating Officer (COO) of the National Sheriffs' Association (NSA), a professional association representing over 20,000 members. He also served as a Vice President for Client Relations with Aramark Correctional Services from 2007 to 2009.

Director Faust currently serves as Vice Chair of the Metropolitan Washington Council of Governments (COG) Corrections Chiefs Committee and is a board member of the Correctional Leaders Association and the

American Correctional Association Delegate Assembly. He has previously served on the George Mason University Administration of Justice Advisory Board; the Northern Virginia Community College Criminal Justice Curriculum Advisory Board, and the National Institute of Corrections Large Jail Network, and was Past President of the American Jail Association.

Director Faust holds a Master in Public Administration (MPA) from George Mason University.

#### UNIQUE MORRIS-HUGHES, DIRECTOR OF THE DEPARTMENT OF EMPLOYMENT SERVICES



Dr. Unique Morris-Hughes is the Director of the District of Columbia Department of Employment Services (DOES). In her role as State Labor Secretary, she is directly responsible for more than \$150M in local, federal and specific-purpose funds administered by the District of Columbia and the federal government for workforce development programs and training, unemployment compensation, universal paid leave administration and labor standards enforcement along with more than \$80M in active capital projects.

Previously, Dr. Morris-Hughes was the Chief Strategy Officer for DOES. She is credited with the successful turnaround of the agency's federally-funded workforce programs. Appointed by Washington DC Mayor Muriel Bowser to assist the Office of the Deputy Mayor for Greater Economic Opportunity (DMGEO), Dr. Morris-Hughes was named Special Assistant & Assistant Director of DOES in 2016. Within 18 months, she removed the agency's youth

programs from a federal watch list. The turnaround effort was a major accomplishment for the agency, marking a highlight of Dr. Morris-Hughes' career (The Washington Post, Sept. 7, 2017).

It was the second time that Dr. Morris-Hughes had led the turnaround of a DC-run federal grant program. Previously, she led the successful turnaround of the US Department Education federal grant programs at the District of Columbia Office of the State Superintendent of Education (OSSE), where she guided that agency through a federal corrective action plan. As a result of the corrective steps taken at OSSE, the District exited federal high-risk status for grant oversight, operation management, and fiscal reporting.

Dr. Morris-Hughes was OSSE's Chief Operating Officer, leading numerous management functions in support of the agency's mission, including a \$270 million education grant portfolio and \$600 million in student-per-pupil funding. She also provided oversight of several departmental units, namely Grants Management, Facilities, Operations, Contracting and Procurement, and Student Enrollment, Funding and Residency. In addition, Dr. Morris-Hughes served as OSSE's acting Assistant Superintendent of Wellness and Nutrition.

Among Dr. Morris-Hughes' other accomplishments: she developed and launched the District's Enterprise Grants Management System, an online grants management database; and led the District of Columbia to its ranking as the top state (and jurisdiction) in the country for the USDA summer meals program.

Dr. Morris-Hughes' career spans the for-profit and nonprofit sectors. She has several years of experience in education, program development, evaluation, and compliance. She previously served as Assistant Head of School at Septima Clark Public Charter School, the District's first all-boys charter school.

Her other appointments include Center Director for the District of Columbia Public Schools; District Director of Programs for Junior Achievement of the National Capital Area; Coordinator of Public Policy for Amazon.com; and Adjunct Professor at Trinity University and at the U.S. Department of Agriculture's Graduate School.

Dr. Morris-Hughes is a member of the American Educational Research Association, the National Forum for Black Public Administrators, the Textbook and Academic Authors Association of America, the National Alliance of Black School Educators, the National Black MBA Association, the International Leadership Association, and Alpha Kappa Alpha Sorority, Incorporated.

Dr. Morris-Hughes obtained a Ph.D. from the University of Maryland Eastern Shore, an MBA from Trinity University, and a BA in English from Johnson C. Smith University.

#### CHRISTINA GRANT, DIRECTOR OF THE OFFICE OF THE STATE SUPERINTENDENT OF EDUCATION



Dr. Christina Grant was confirmed as the DC State Superintendent of Education for the Office of the State Superintendent of Education in December 2021.

As State Superintendent, Dr. Grant is committed to expanding opportunities for District learners of all ages by setting high standards and approaching all work through an equity lens.

Superintendent Grant's career began as a public school teacher in Harlem. Since then, she has held numerous leadership roles in

education, including as Superintendent of the Great Oaks Foundation, Deputy Executive Director at the New York City Department of Education and Chief of Charter Schools and Innovation for The School District of Philadelphia.

Superintendent Grant earned her doctorate in education with a focus on organizational leadership from the University of Pennsylvania. She earned a master's in organizational leadership from the Teachers College of Columbia University, a master's in teaching and adolescent reading from Fordham University and a bachelor's degree from Hofstra University.

# DANNY MCCOY, ASSOCIATE DIRECTOR FOR THE DIVISION OF OPERATIONS & INTELLIGENCE, HOMELAND SECURITY AND EMERGENCY MANAGEMENT



Danny McCoy is a U.S. Air Force Veteran with 24 years of experience in local, state and federal government operations—including emergency, intelligence, logistics, public works, and regulatory operations. Danny's senior executive business acumen has been shaped by active duty, DoD contractor, and Government of the District of Columbia experience, having served as the Deputy Program Manager for U.S. Army Europe G2's Intelligence and Technical Support Services; Vice President of Operations for the Defense Intelligence Agency's Warehouse and Property Accountability program; Operations Manager at the DC Department of Consumer and Regulatory Affairs; Chief Administrative Officer at the DC Department of Public Works; and presently as the Fusion Center Executive and Associate Director for the Division of

Operations and Intelligence at DC's Homeland Security and Emergency Management Agency (HSEMA). Danny holds a Bachelor of Science in Business degree from the University of Phoenix. He is a Certified Public Manager through George Washington University's College of Professional Studies and has completed GW's Executive Leadership Program. He has been awarded a certificate of completion in Executive Education for the Senior Executives in State and Local Government Program at the John F. Kennedy School of Government at Harvard University.

#### DELANO HUNTER, DIRECTOR OF THE DEPARTMENT OF GENERAL SERVICES



Delano Hunter is the Director of the DC Department of General Services. Director Hunter is a long-serving member of the Bowser Administration, serving in senior leadership roles in four different agencies. During his tenure at the Department of Parks and Recreation (DPR), Director Hunter managed a comprehensive recreation system with a combined operating and capital budget of \$218 million, more than 1,000 employees, and a diverse portfolio of 104 recreation facilities, 930 acres of green space, and 212 fields and playgrounds. DPR served more than 2 million visitors annually through expanded programming and facility access and was ranked the best park system by Trust for Public Land in 2021 and 2022.

Before serving at DPR, he served as Chief Service Officer of the Mayor's Office of Volunteerism and Partnerships (Serve DC). During Director Hunter's time at Serve DC, the agency's federal grant funding increased by nearly 40%, and over 12,000 residents and stakeholders were engaged each year, participating in innovative emergency preparedness trainings, including Active Shooter Response, First Aid/CPR/AED, and the Community Emergency Response Team (CERT). Throughout Director Hunter's tenure, Serve DC's oversight of AmeriCorps DC was an essential agency responsibility. The nationwide service program addresses critical community needs, including increasing academic achievement, combating poverty, providing mentorships, and sustaining national parks.

Before his public service career in the District government, Mr. Hunter worked within the Retail Development Program for Nike Inc. in Beaverton, Oregon. While at Nike, Mr. Hunter co-founded the Nike Product Creation Experience (NPCE). The mentoring program enabled high school students to gain exposure to product development and marketing from industry professionals. In 2008, Mr. Hunter was recognized as the Nike Black Employee Network Person of the Year.

Mr. Hunter is a native Washingtonian and Spingarn Senior High School graduate. He attended Delaware State University, where he graduated summa cum laude with a degree in Business Management. Mr. Hunter went on to earn his MBA from the Johns Hopkins University Carey School of Business.

#### PAMELA SMITH, CHIEF OF THE METROPOLITAN POLICE DEPARTMENT

Pamela A. Smith has over 25 years of law enforcement experience and a decorated career having achieved numerous commendations and awards. While in the United States Park Police, Smith served in major city field offices across the United States including San Francisco, New York, Atlanta, and Washington, DC, rising through the ranks to become Chief of Police for the United States Park Police in 2021.



in the agency's 230-year-old history.

She began her career with the United States Park Police in 1998 as a patrol officer in the San Francisco Field Office and received numerous commendations for her proactive efforts with drug enforcement, sobriety checkpoints, and community engagement. As her experience grew, she was reassigned to the New York Field Office where she continued her remarkable work ethic and joined the Canine Unit as a Canine Handler in the Explosive Ordinance and Detection Unit. She transitioned to a Senior Instructor at the Federal Law Enforcement Training Center (FLETC), Law Enforcement Driver Training Program in Glynco, GA. She rose through the ranks as sergeant, lieutenant, captain, major, deputy chief and was ultimately promoted to Chief of Police, becoming the first African-American female to serve as Chief

After a successful career in law enforcement with the US Park Police, Smith joined the Metropolitan Police Department (MPD) in May 2022 as the Chief Equity Officer, assigned to the Executive Office of the Chief of Police. She led the department's efforts on diversity, equity and inclusion (DEI), made an immediate impact at the MPD and ensured that DEI issues remained a priority in the department. She developed an organizational channel for department-wide accountability by providing strategic advice to the Chief of Police, executive leadership, and senior management officials within the department. In addition to her DEI focus, she supervised the Directorates for Employee Well-Being and Support Unit and Equal Employment Opportunity Office.

She made a significant impact in a brief time span and in April 2023, was promoted to the Assistant Chief of Police, Homeland Security Bureau where she led the operational and administrative functions of the Special Operations Division, Joint Strategic & Tactical Analysis Command Center, and the Office of Intelligence. On July 17, 2023, Mayor Muriel Bowser announced that she selected Pamela A. Smith to serve as the next Chief of Police at the Metropolitan Police Department. Smith was officially confirmed Chief of the Metropolitan Police Department on November 7, 2023.

Chief Smith is well known for her law enforcement commitment and advocacy, leadership, and her skillful passion to forge relationships within the agency and across the communities she serves. Throughout her distinguished career, she has earned numerous awards and recognitions from several organizations including the National Organization for Black Law Enforcement Executives (NOBLE), Women in Federal Law Enforcement (WIFLE), the Women in Federal law Enforcement Public Service Award, Northeast Region Equal Employment Opportunity Office Recognition of Outstanding Excellence; and the National Council of Negro Women Award for Working Together in Unity.

Smith is a member of several organizations including the Washington Metro Chapter, National Organization for Black Law Enforcement Executive, International Association of Chiefs of Police (IACP), Zeta Phi Beta Sorority, Inc., and Women in Federal Law Enforcement (WIFLE). She's also a sought-after speaker and panelist for many platforms focused on women in law enforcement, leadership, diversity and inclusion, and more.

It was her early years in foster care in Pine Bluff, AR that fueled her passion for helping and advocating for children. And as a minister today, she uses her platform to counsel and mentor youth and young adults to make a positive impact on their lives.

Smith has a Bachelor of Arts degree in Education from the University of Arkansas at Pine Bluff and a Graduate Certificate in Criminal Justice Education from the University of Virginia. She is also a graduate of the Federal Bureau of Investigation (FBI) National Academy (Session 265).

# JAPER BOWLES, DIRECTOR OF THE MAYOR'S OFFICE OF LESBIAN, GAY, BISEXUAL, TRANSGENDER, AND QUESTIONING AFFAIRS



Japer Bowles, a local queer advocate and public affairs professional, has experience in constituent services and expertise in local and state legislative processes. He recently led a coalition of more than thirty local LGBTQ+ businesses and nonprofit organizations and over 60 elected officials to develop priorities and strategize investments and programs supportive to the LGBTQ+ community, including housing, workforce development, and a resource community center.

Director Bowles previously served as a legislative manager at Stateside, where he led a team that analyzed, monitored, and reported the political actions of state legislatures and executive leaders and reported on over 15,000 legislative and regulatory matters for corporations, trade associations, and the military. Director Bowles also previously served two terms as an ANC commissioner in service of residents in Adams Morgan.

#### DISTRICT'S COLLABORATIVE APPLICANT

District Code requires representation from the District's Collaborative Applicant, The Community Partnership for the Prevention of Homelessness (TCP).

# SUE MARSHALL, EXECUTIVE DIRECTOR, THE COMMUNITY PARTNERSHIP FOR THE PREVENTION OF HOMELESSNESS



Sue Marshall is the founding Executive Director of The Community Partnership for the Prevention of Homelessness, a nonprofit public/private partnership in the District of Columbia. The Community Partnership has managed the District of Columbia homeless Continuum of Care for the homeless for more than thirty years pursuant to a competitively procured contracts with the District of Columbia Department of Human Services and the US Department of Housing and Urban Development (HUD). In 1994, as the recipient of the first HUD Continuum of Care demonstration grant in the amount of \$20 million, the Partnership was the principal architect for the District's continuum. In its role as the implementing entity for the D.C.

Initiative on Homelessness, the Partnership worked collaboratively with government, community and homeless service providers and advocates to create a performance-based system with quantitative and qualitative measures and reporting requirements.

Currently, the Partnership administers more than \$120 million of publicly funded services to the homeless in the District on an annual basis. The Community Partnership's program portfolio includes a full continuum of emergency shelter, transitional and permanent housing, rapid rehousing programs, prevention and case management services.

Sue also has an extensive history of public service, including 8 years as the Vice Chair of the District of Columbia Housing Finance Agency. She has served as Chief of Staff of the DC Department of Human Services, Mayor's Homeless Coordinator, and Staff Economist to the DC Council Committee on Finance and Revenue, Urban Policy Analyst for the Department of Housing and Urban Development and housing market analyst for the Urban Institute. She is currently a member of the District's Interagency Council on Homelessness (ICH) and serves on the Board of the Equal Rights Center.

She has a B.A. in Economics from Antioch College.

#### **COMMUNITY SEATS: PROVIDERS**

Organizations that are providing services within the Continuum of Care make up 7 - 8 of the community seats.

#### ADAM ROCAP, DEPUTY DIRECTOR, MIRIAM'S KITCHEN



Adam Rocap, LICSW, is the Deputy Director at Miriam's Kitchen, a nonprofit organization working to end chronic homelessness in DC through outreach, connections to services, housing, and advocacy. He is active in DC's Interagency Council on Homelessness, particularly in efforts to end veteran and chronic homelessness. He was a Future Executive Director Fellow through the Nonprofit Roundtable in 2014-2015 and received the Founder's Award from the DC Behavioral Healthcare Association for Excellence in Behavioral Healthcare Management in 2015. Prior to working at Miriam's Kitchen and attending NCSSS, he worked with homeless seniors through the Jesuit Volunteer Corps in Oakland, CA, and did community support work with adults living with severe and persistent mental illness at Green Door here in Washington, DC. He received a Master of Social Work degree from Catholic University in 2007.

### AMANDA CHESNEY, EXECUTIVE DIRECTOR HOMELESS & HOUSING SERVICES, CATHOLIC CHARITIES



Ms. Chesney is the Executive Director of Homeless and Housing Services at Catholic Charities of the Archdiocese of Washington, of the largest non-profit service providers in our region. She joined Catholic Charities in June 2016, in that time she has implemented a number of changes to focus her 20 shelter and housing programs towards current best practices to achieve better outcomes for those served by Catholic Charities. She actively seeks to increase collaboration among regional partners within Montgomery, Prince George's, St. Mary's, Charles and Calvert counties in Maryland and the District of Columbia to better serve the families and individuals experiencing homelessness. Ms. Chesney is a commissioner on the Interagency Council of homelessness for both the District of Columbia and Montgomery County, MD.

Her expertise as a clinical social worker, with an emphasis on behavioral health, housing best practices, leadership and non-profit management, make Ms. Chesney a respected and sought-after expert, collaborator, and speaker, with extensive experience working with private, non-profit, and government agencies.

Previously, she served as the Clinical Director and Senior Director of Housing Programs at a DC nonprofit where she led Housing First family shelters, and permanent housing programs among other interventions. Her clinical career has spanned a variety of social service disciplines and settings, including youth psychiatric crisis intervention in Chicago's South Side, coordination of care for inpatient treatment facilities across the Midwest, and school-based mental health programming in DC public and charter schools. She holds a Master of Social Work degree from Loyola University Chicago and an Independent Clinical Social Work license in the District of Columbia and Maryland.

A 16-year resident of the DMV area, Ms. Chesney lives with her husband, two kids, and dog in Maryland.

#### ANGELA JONES HACKLEY, CEO, COVENANT HOUSE GREATER WASHINGTON (NEW MEMBER)



Angela Jones Hackley is a servant leader with 30+ years of successful leadership in non-profit management, resource development, policy analysis, philanthropy, program development, and relationship building. In November 2019, Angela was named the Chief Executive Officer of Covenant House Greater Washington, the DC area's leading organization working to transform the lives of youth ages 18-24 experiencing homelessness, disconnection, and exploitation. Previously, Angela was the Interim CEO for the Wayfinder Founder, where she developed and led the foundation's investment strategy focused on investments in women of color activists across the country who are in closest proximity to social justice issues.

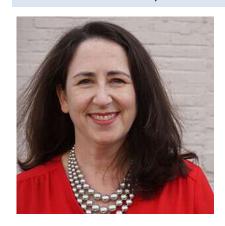
Prior to joining the Wayfinder Foundation, Angela served as the Interim Executive Director of the DC Children and Youth Investment Trust Corporation (DC Trust) where she led the organization through a difficult transition period

and worked closely with the District of Columbia government to responsibly wind-down the organization. Additionally, before her time at the DC Trust she held several leadership positions during her 9-year tenure at the Community Foundation for the National Capital Region, including Interim President and Vice President of Community Investments.

Angela's commitment to the well-being of children youth and families has extended beyond her professional positions, as she has proudly served as a member of many appointed commissions and board of directors for causes that feed her soul and passion for serving. Some of her current and past board service includes Taproot Foundation, Grantmakers for Children, Youth and Families, Voices for America's Children, and the DC Health Coordinating Council, and the United Way of the National Capital Area, and Building Bridges Across the River. A native Washingtonian, Angela grew up in Anacostia in SE, Washington DC. She received her undergraduate degree from the University of Virginia. Angela also holds a Masters degree in Urban Planning and Policy from the University of Virginia, as well as a Certificate in Leadership Development and an MBA from the John's Hopkins University Carey School of Business. Additionally, she is a graduate of Leadership Washington Class of 2000, charter member of the Loudoun County (VA) Chapter of the Links, Incorporated, and proud member of the Loudoun County Alumnae Chapter of Delta Sigma Theta Sorority, Incorporated.

Angela's greatest joy is to see the light and the promise of her 17- year old daughter, Landon. This light and promise is what she wishes for all children, as she believes it is her calling and privilege to serve.

#### CHRISTY RESPRESS, CEO & PRESIDENT, PATHWAYS TO HOUSING DC



Christy Respress has more than 28 years of experience working with individuals who are experiencing homelessness and living with complex behavioral health challenges. She has worked with Pathways to Housing for 20 years and has been in the role of President & CEO of Pathways to Housing DC since January 2011. She has extensive knowledge of Housing First and has provided technical assistance to agencies and communities around the world to implement this innovative model. She is an active member of the Board of Directors of the DC Behavioral Health Association. Christy received her Bachelor of Arts in Social Work from The Catholic University of America and her Masters in Social Work from Howard University.

#### KELLY SWEENEY MCSHANE, PRESIDENT & CEO, COMMUNITY OF HOPE



Kelly Sweeney McShane is a well-respected and innovative nonprofit leader in Washington, DC. For over 30 years, she has worked tirelessly to improve the lives of homeless and low-income families in Washington, DC through providing direct services as well as finding long-term solutions through system change. Her bold leadership in housing systems and healthcare delivery is transforming care in both fields.

Kelly has been President and CEO of Community of Hope (COH) since 2001. Her leadership and foresight have grown COH from a budget of \$1.8 million to \$47 million, allowing the organization to annually serve the needs of about 17,000 people. Founded in 1980, COH's mission is to improve health and end family homelessness to make Washington, DC more equitable. Kelly has led the organization through four completed strategic plans and multiple capital projects.

Kelly has provided leadership at a city level in transforming systems to help families. Since 2006, Kelly has served as a member of the Mayor's Interagency Council on Homelessness, including co-chairing the Strategic Planning Committee. She currently serves as the Chair of the Board of Directors of the DC Primary Care Association and as a member of the Federal City Council. She has previously served as a board member of 501cTech, Franciscan Mission Service, the Center for Non-profit Advancement, and as an advisory committee member of the DC Bar Pro Bono Center. She is a member of the 2006 class of Leadership Greater Washington. She received a Master's in Business Administration from Georgetown University and has a Bachelor's degree from Harvard University.

Kelly has won numerous awards, including the Eugene and Agnes E. Meyer Foundation's Exponent Award, in 2009, Washington Women of Excellence Award in 2015, and the Washington Business Journal's Women Who Mean Business Award in 2017. Kelly previously served as Executive Director of Hannah House, a transitional housing program for homeless women in the District of Columbia, and was a Peace Corps Volunteer in Sierra Leone, West Africa. She lives in Washington, DC with her husband Kevin McShane, and they are parents to three adult children.

#### LYNN AMANO, DIRECTOR OF ADVOCACY, FRIENDSHIP PLACE (NEW MEMBER)



Director of Advocacy at Friendship Place, a premier provider of housing and services for those experiencing homelessness. <a href="www.friendshipplace.org">www.friendshipplace.org</a>

Lynn has been working in Advocacy at Friendship Place and participating in 7+ ICH workgroups and meetings for the last 3 years. She come from a strong background of commitment to improving the lives of others through local and national budget and legislative advocacy. Lynn has a master's degree in political management from GWU and a 30-plus year history building compassionate campaigns around candidates and issues addressing poverty and its causes. Lynn brings a continually deepening understanding of needed solutions to improve our housing services system, and the knowledge and

experience of our organizational staff who provide hands-on help to our participants, to the role of Provider at the ICH.

#### NIKILA SMITH, VENDOR, STREET SENSE (NEW MEMBER)



My name is Nikila Smith I'm from Philadelphia PA, I reside in Washington DC. I'm seeing a new me in a new light, I'm an advocate, I work for a paper called Street Sense Media, I'm a writer, poet, illustrator, and I have worked my way up to staff. I am a homeless woman but, I'm not missing any joy. I'm going to be a awesome caseworker, and a stronger advocate.

#### ROXANNE MURRAY, PROJECT DIRECTOR, ECHELON COMMUNITY SERVICES (NEW MEMBER)



Roxanne L. Murray is a career-long civil rights advocate committed to the transformative power of racial equity, diversity, inclusion, and social and economic justice to reduce and eliminate the impact of institutional and structural impediments to quality-of-life options for low-income, marginalized people, and their communities.

As the Director of Kia's Place IV ETH Program, Ms. Murray utilizes strategic, operational, and organizational leadership to work within existing structures to serve District of Columbia youth experiencing significant barriers to independence. Additionally, Ms. Murray is an experienced workforce and economic security professional with extensive expertise and deep knowledge of coordinated service delivery and economic-based practices that secure pathways to sustained independence for the populations she serves.

Before her employment with Echelon Community Services, Ms. Murray served as the Director of Education, Employment & Senior Services in San Francisco where she managed 4-departments; designed and implemented poverty mitigation programs, integrated systems to streamline operations, led strategic planning initiatives to assess and evaluate capacity and growth potential, managed budgets and grants to ensure fiscal integrity and sustainability, recruited, supervised, supported and trained staff and volunteers, and leveraged and maintained partnerships/professional relationships to positively impact and advance policy and organization interests.

Ms. Murray earned her law degree from The American University, Washington College of Law, and an undergraduate degree in Political Science from the University of Rhode Island.

#### **COMMUNITY SEATS: LIVED EXPERIENCE**

People with lived experience of homelessness make up 3 - 4 of the seats.

#### DANIEL RICO, CHIEF DEVELOPMENT OFFICER, SASHA BRUCE YOUTHWORK (NEW MEMBER)



Danny Rico's path is one of resilience and dedication, fueled by his own experience of childhood homelessness as a Latino immigrant and gay man. This unique perspective shapes his deep passion for empowering marginalized youth and preventing homelessness, a passion he translates into action not only as Chief Development Officer at Sasha Bruce Youthwork but also as a passionate fundraising and community engagement professional.

Danny believes that diverse voices are the key to unlocking innovative solutions. He thrives on bringing people together across local and national landscapes, forging strategic partnerships that unite leaders to champion common causes. This collaborative spirit is evident in his success at Sasha Bruce Youthwork, where he implemented a data-driven fund development strategy that propelled the organization from \$11 million to \$17 million in just three years. These funds

directly supported critical programs for opportunity youth and their families, demonstrating Danny's ability to translate vision into tangible results that empower individuals and communities.

Danny's expertise extends beyond fundraising. He is a master at uniting diverse stakeholders, bridging divides, and bringing unlikely collaborators together for greater impact. His experience working with national and local nonprofits has honed this ability, allowing him to see the bigger picture and find common ground. This is further exemplified by his role as a mentor in the Georgetown University Scholars Program, where he guides first-generation scholars on their journeys to success, paying his passion for empowerment forward.

Joining the DC Interagency Council on Homelessness represents a natural progression for Danny. It offers an opportunity to translate his beliefs, experience, and expertise into city-wide solutions, aligning his vision with the Council's goal of making homelessness brief, rare, and non-recurring in DC.

He brings his leadership, expertise, and unwavering passion to ensure every young person in the nation's capital has the chance to thrive. His vision is for a future where homelessness is not simply managed but prevented, creating a city that fosters the well-being and success of all its young residents.

Danny is eager to collaborate with the Council and community leaders to realize this vision. Together, they can shape a DC where every youth has the opportunity to shine, unburdened by the challenges of homelessness.

Beyond the workday, Danny can be found nurturing his gardens, exploring hiking paths, and chasing after his two adopted feline companions, Mila and Tabitha. These pursuits reflect his love for growth, exploration, and connection – values he brings to both his professional and personal life.

#### QAADIR EL-AMIN, CO-DIRECTOR, PEOPLE FOR FAIRNESS COALITION



My name is Qaadir El-Amin. For the past seven years I've volunteered as an advocate, organizer, and outreach coordinator. For the last five years I've had the privilege to work with the Interagency Council on Homelessness.

#### REGINALD E. BLACK, JR., ADVOCACY DIRECTOR, PEOPLE FOR FAIRNESS COALITION



My name is Reginald E Black JR. I am a Native Washingtonian Ward 4 resident and formerly homeless. I work with Street Sense Media and am an activist, freelance community organizer, advocate, actor, filmmaker, writer, and street vendor.

Permanent supportive housing recipient, former candidate for advisory neighborhood commissioner in Ward 4, Housing Policy Liaison/Director representing Serve Your City Ward 6 mutual aid, Co-Chair of the Emergency Response and Shelter Operations Committee, and The Consumer Engagement Workgroup of the Interagency Council on Homelessness, and Small Business Owner.

Housing insecurity has been part of my life for many years. My father, who was disabled, raised me after my mother's death. I did well in school and attended the

Potomac Job Corps Center. The rising cost of housing in my hometown, Washington, D.C., made it impossible for me to maintain affordable housing. I understand the systemic inequities that force people into unemployment and homelessness.

#### RICO HARRIS, EXECUTIVE DIRECTOR, COMMUNITY FOR CREATIVE NON-VIOLENCE



I consider myself a tool for God's purpose and what He is doing in His kingdom (born and raised Christian). I pray daily to be made a 'clean container' so that He may use me to do His bodywork for His people. This train of thought has led me to manage the volunteer staff with donations from the public for operating funding for the Community for Creative Non-Violence (CCNV) as the Executive Director from 2008 to the present. As one who was homeless and needed CCNV in 2004, I strongly believe in the CCNV mission statement to provide the best possible chance to help the poor and homeless to get back into mainstream society. Now going into the future CCNV and I have started the construction project("The Homeless Services Complex") on our parking lot (.84acre) with other partners to build a "new shelter facility" and lots and lots and lots of much needed "new affordable housing" in DC for the poor and the homeless in this city.

#### **COMMUNITY SEATS: ADVOCATES**

Advocates for the people experiencing homelessness make up 3 - 4 of the seats.

#### DEBORAH JONES, CLINICAL MANAGER, HOUSING UP (NEW MEMBER)



Deborah Jones is a licensed clinical social worker, with over forty years of experience in healthcare financing, program evaluation, and program development. Ms. Jones uses this experience as the Clinical Manager with Housing Up's Permanent Supportive Housing Program.

Ms. Jones is an HBCU graduate of Clark College, Atlanta University School of Social Work, and Howard University. Ms. Jones's commitment to advocacy is deeply rooted in her HBCU's mantra "Find A Way or Make One." During her service with the Government of the District of Columbia, Ms. Jones received the Andrew Wood Advocacy Award, from the Mayor's Committee on Persons with Disabilities (1996). Deborah is passionate about her commitment to working with homeless families and individuals in the District of Columbia.

When she is not working, she loves classic movies, British comedies, listening to jazz, and easy-listening music along with the love of her two shih tzu poodles.

#### KAREN CUNNINGHAM, EXECUTIVE DIRECTOR, EVERYONE HOME DC



Karen is a passionate and innovative nonprofit leader in the District of Columbia. A lawyer by background, Karen has been the Executive Director of Everyone Home DC since 2013. Karen's leadership has grown Everyone Home DC from a budget slightly under \$1 million to a projected budget of approximately \$5.5 million in 2023, expanding our staff and programs, and more than doubling the number of children and adults we serve. She recently led the organization through a racial equity assessment and the COVID-19 pandemic, which required adjusting almost every aspect of service delivery and organizational operations. Before the pandemic, Karen led an inclusive, ambitious, and rewarding strategic planning and rebranding process. Additionally, Karen's foresight was instrumental in Everyone Home DC's selection as one of only four organizations to launch the District's Family Homelessness Prevention Program and refreshing the focus of Everyone Home

DC's systemic advocacy work to center the voices of people experiencing homelessness. Most recently, Karen and her team were selected to launch a new Permanent Supportive Housing Program for chronically homeless individuals and families and secured the organization's first-ever multi-million dollar, multi-year grant from the Bezos Day 1 Families Fund.. Karen's proudest accomplishment at Everyone Home DC has been building a healthy, collaborative, and supportive organizational culture with an exceptional team of talented and compassionate individuals dedicated to ending homelessness and the racial and economic inequality that created and perpetuates it.`

During the first part of Karen's career as a lawyer, Karen worked at Women Empowered Against Violence (WEAVE), tirelessly representing teen and adult survivors of domestic violence in protection order, family law,

and immigration matters. She later moved on to The National Homelessness Law Center, where she led impact litigation and policy work on behalf of people experiencing homelessness, particularly around the criminalization of homelessness and other civil and human rights matters, including homeless children's education rights and the human right to housing. Karen graduated from The Georgetown University Law Center magna cum laude and received her bachelor's degree with high distinction from The University of Michigan in sociology and women's studies. She was an Equal Justice Works Fellow and currently serves on several committees of the DC Interagency Council on Homelessness and Co-Chairs the ICH Racial Equity and Inclusion Work Group and the FRSP Advisory Group.

#### KATE COVENTRY, DEPUTY DIRECTOR OF LEGISLATIVE STRATEGY, DC FISCAL POLICY INSTITUTE



Kate joined the DC Fiscal Policy Institute as a Policy Analyst in 2011, focusing on a range of issues affecting low-income residents of DC, particularly TANF, Interim Disability Assistance (IDA), and homelessness. She is a voting member of the DC Interagency Council on Homelessness, the body of representatives from DC government, nonprofit providers, advocates, homeless, and formerly homeless. Kate's professional background is rooted in working with community-based organizations in the Washington area.

Kate holds an undergraduate degree in sociology from Randolph-Macon Woman's College and a Master's in public policy from George Washington University. She is an avid knitter in her spare time.

#### RACHELLE ELLISON, ASSISTANT DIRECTOR, PEOPLE FOR FAIRNESS COALITION (NEW MEMBER)



I am Rachelle Ellison, a woman with the lived experience of being homeless with co-occurring disorders. for 17 years straight, who is now in long-term recovery. I am a speaker and advocate for the National Coalition for the Homeless. I have worked through a lot of early childhood trauma. Today I stand in the Gap, for those still unhoused, with COC needs.

I am the Assistant Director of People for Fairness Coalition and Lead of the Rhonda Whitaker Streets to life Dc. I am one of the women onboarded to the Consumer Engagement Workgroup on the Interagency Council on Homelessness, where I advocate, for the most vulnerable population in many ways. I'm also a member of a three-person team that has been approved to do HMIS and has been given a seat at the CAHP table.

I am also a co-facilitator for CNHED Community Voices Working Group. It is my duty and passion to help others in the homeless population learn to become their own best advocates and help them with the resources they need with the goal of ending their homelessness. I believe we can do this together.

#### **COMMUNITY SEATS: BUSINESS/PRIVATE SECTOR**

Business, philanthropic, or other private sector organizations make up 3 – 4 of the seats.

# DR. CATHERINE CROSLAND, MEDICAL DIRECTOR FOR EMERGENCY RESPONSE SITES & DIRECTOR OF HOMELESS OUTREACH DEVELOPMENT, UNITY HEALTH CARE



Dr. Catherine Crosland has dedicated her medical career to advocating for and delivering high quality health care to vulnerable populations and combatting structural racism and the resulting health disparities. After graduating from Harvard Medical School and completing her residency in Internal Medicine at Brigham and Women's Hospital she began her career as a primary care physician at San Quentin prison where she helped to improve the medical standards at a time when the California prison system was put into Federal receivership. For the past fourteen years she has worked for Unity Health Care as Medical Director for Homeless Outreach Services and Director of Homeless Outreach Development where she provides clinical care for people experiencing homelessness in a variety of clinical settings ranging from

shelter-based clinics to street outreach medicine and manages over ten homeless outreach clinics. During the COVID-19 pandemic, she worked in partnership with the DC Department of Human Services as Medical Director for Emergency Response sites to envision, develop and operationalize DC's response to the pandemic for people experience homelessness. She uses her clinical experience to advocate for an end to homelessness both at the local and national level. With the National Health Care for the Homeless Council, she serves on the Clinicians' Network Steering Committee and Policy Committee to collaborate with clinicians nationwide to share best practices and develop policy and clinical guidance that serve the needs of people experiencing homelessness. As a member of DC's Interagency Council on Homelessness, she brings her clinical experience to bear on addressing gaps in care and advocating for systems changes to end homelessness and improve the health outcomes for her patients.

#### SHELLON FRASER, SENIOR DIRECTOR OF LENDING, NATIONAL HOUSING TRUST



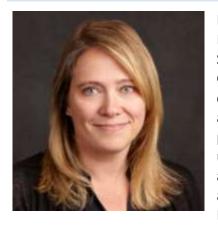
Shellon leads the lending origination team at NHT, with responsibilities for national capital deployment, management of Washington DC area loan funds, relationships, and initiatives.

Prior to her current role at NHT, Shellon was Director of Redesigning Access by Centering Equity (RACE) Lending Initiative at CSH. In her role, she led the implementation of the initiative, and oversaw its pipeline, budget, work plan, and development of lending, programmatic and policy goals. In her previous role at CSH, Shellon was the Mid-Atlantic and

Southeast lending lead. Shellon has held other roles in the Community Development Industry including Portfolio Manager at the CDFI Fund and Senior Credit Associate at the Low Income Investment Fund.

Shellon holds a master's degree in Nonprofit Management and a bachelor's degree in International Relations. She currently serves as co-chair for Washington DC ICH Housing Solutions Committee and board member at Open Arms Housing.

# TOBIE SMITH, ASSOCIATE PROFESSOR AT GEORGETOWN UNIVERSITY (NEW MEMBER)



Dr. Tobie Smith is an Associate Professor of Clinical Medicine in the Department of Family Medicine at Georgetown University School of Medicine. She is the Co-Chair of the Subcommittee on Community Engagement at the Georgetown Center for Health Equity and is a Medical Director for the HOYA clinic, a Georgetown student-run free health clinic. Dr. Smith is the Founder and Executive Director of Street Health DC, an all-volunteer non-profit that provides medical care directly on the street to persons experiencing unsheltered homelessness in Washington, DC. Prior to this, she spent six years as Medical Director at Health Care for the Homeless in Baltimore County. She is a past member of the American Academy of Family Physicians Board of Directors and served on their Commission on Health of the Public and Science.

Dr. Smith currently serves as the Board Chair for the United States Anti-Doping Agency, which promotes the principles of justice, equality, and fairness for all athletes in competing safe, healthy, and clean. Dr. Smith has a BA and an MEd in Kinesiology from the University of Texas, an MD from Stony Brook University School of Medicine, and a Master's in Public Health from Johns Hopkins Bloomberg School of Public Health. She completed a Community Health Leadership Development Fellowship at Georgetown University School of Medicine.

#### TONIA WELLONS, PRESIDENT & CEO, GREATER WASHINGTON COMMUNITY FOUNDATION



Tonia Wellons is the President & CEO of the Greater Washington Community Foundation, the largest public foundation in the region with over \$460 million in assets and \$70 million in annual grants. Under her leadership, The Community Foundation developed a bold 10-year strategic vision that will leverage our resources and expertise to lead our community in addressing the most catalytic opportunity of our lifetimes: closing our community's racial wealth gap.

Tonia has over 20 years of experience in public and private partnerships, financial access and inclusion, and international development. Prior to her role at The Community Foundation, Tonia served as a political appointee for the Obama Administration as head of global partnerships at the Peace Corps and a fund manager at the World Bank Group.

Tonia serves on the board of Leadership Greater Washington, Philanthropy DMV, and Bishop McNamara High School. She is a member of the Federal City Council, and The Economic Club of Washington, DC. She was recently named to the Washington Business Journal's 'Women Who Mean Business' Class of 2023 and named one of Washington's Most Powerful Women' by Washingtonian Magazine. In 2020, she was named a Hero of the Crisis by Washingtonian Magazine, Nonprofit Leader of the Year by the Washington Business Journal, and the 2020 Philanthropist of the Year by the AFP DC chapter.

Tonia is a 20+ year resident of Prince George's County and a member of Delta Sigma Theta Sorority, Inc. She has a master's degree in Public Administration and International Development Policy from the University of Delaware and a bachelor's in Political Science from North Carolina A&T State University.

#### **NON-VOTING SEATS**

In accordance with the legislation, the Chairman of the DC Council and the Chairman of the committee of the Council having purview over homeless services, or his or her designee, hold non-voting seats on the ICH.

#### CHAIRMAN PHIL MENDELSON, DC COUNCIL COMMITTEE OF THE WHOLE



Phil Mendelson was first elected to the Council in 1998 as an At-Large Councilmember. He served in that role until 2012 when, following the resignation of the previous Council Chairman, Phil was selected by his colleagues to take over that role. In 2012, 2014, 2018 and 2022 District voters elected and re-elected Phil as Chairman of the Council.

During his tenure on the Council, Phil has authored hundreds of laws including: establishing an elected attorney general and an

independent Department of Forensic Science (the city's crime lab); authoring Budget Autonomy, the District's gun control laws (post-Heller), marriage equality, Universal Paid Leave, and the District's tree canopy protection law; recrafting Mayor Gray's plan to build the DC United Soccer Stadium; coordinating an increase in the minimum wage with Montgomery and Prince Georges Counties; Co-introducing the Neighborhood Engagement Achieves Results (NEAR) Act to emphasize mental health approaches to public safety; Breaking up the Department of Consumer and Regulatory Affairs into two agencies to better focus on illegal construction and housing and code enforcement; and Approving the Racial Equity Achieve Change (REACH) Act to require racial equity impact assessments for most legislation.

Phil believes that government should be an honest, efficient deliverer of services, that helps those least able to help themselves to develop the skills to become self-sufficient and end poverty. He also believes that government can accomplish this without increasing the tax burdens shouldered by our residents. Throughout his years of public service, Phil has maintained that the nation's capital, should be a model of service delivery in public education, public safety, and public health.

Phil came to the District from Cleveland, Ohio in 1970 and he graduated from American University with a Political Science degree. Phil has a daughter, Adelaide, who graduated from DC Public Schools. He lives in Southeast DC.

#### COUNCILMEMBER ROBERT WHITE, DC COUNCIL COMMITTEE ON HOUSING



A proud fifth generation Washingtonian, Robert C. White, Jr. is in his second term as At-Large Member of the Council of the District of Columbia. He chairs the Council's Committee on Housing.

Robert began his career in public service as a law clerk in the Maryland District Court for Montgomery County. For five years, he worked in the United States Congress, serving as Legislative Counsel to the District's Congresswoman Eleanor Holmes Norton. In 2014, he was tapped by Attorney General Karl A. Racine to serve as the

first Director of Community Outreach for the DC Office of the Attorney General. In 2016, Robert was elected as an at-large Councilmember with the highest number of votes in the history of DC's elected Council. He was re-elected in 2020.

Robert and his wife, Christy, an attorney with the US Securities and Exchange Commission, reside in Ward 4 with their daughters, Madison and Monroe, and rescue pit bull, Roscoe. They attend St. Martin's Catholic Church. Robert loves spending time with his family, reading, and riding his motorcycle.