

**ICH Strategic Planning Committee: 9/29 Meeting Summary
Recommended Changes & Additions to Homeward DC 2.0**

Plan Chapter	Strategic Planning Committee Recommendations
Preface	<ul style="list-style-type: none"> • Edit preface to acknowledge the events of 2020, when the plan was developed (2019) and why we are releasing it now, and when we will update it (once we better understand the impacts of the public health emergency, the eviction crisis, the election, etc.)
Chapter 1: Introduction/ Background	<ul style="list-style-type: none"> • Modify the vision statement to include language related to racial equity • Modify guiding principles to further emphasize racial equity • Add definitions related to racial equity and the various forms of racism to support development of a common understanding and common language among ICH partners
Chapter 2: System Modeling	<ul style="list-style-type: none"> • No changes to the modeling at this time, though we will add language at the outset of the chapter and footnotes to tables throughout to remind readers that the modeling was completed pre-COVID and will be updated once we have further insights regarding the impacts of the pandemic.

Chapter 3: Strategies			
Goal	REI Strategies Included in the Plan ¹	Related Strategies Included in the Plan (Language to be Modified to Have Stronger Emphasis on REI)	New Strategies Recommended (REI and Any Other]
Goal 1: Identify & Address Barriers That Impede Development of New PSH	<p>1.3.1. Work with OP to identify potential changes to existing laws & procedures that allow residents to block or substantially slow the development of affordable and supportive housing projects in their neighborhoods....</p> <p>1.3.2 Support efforts of the PTEH to raise public awareness about homelessness and housing insecurity and its connection to structural racism.</p>		Investigate how to use excess commercial real estate and hotels that have been impacted by COVID.

¹ Strategies included in the March version of the plan adopted by the Full Council. Included in this table for awareness; language to remain.

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Goal 2: Increase Speed & Efficiency of Housing Lease-Up Process	2.6.4. Enhance collaboration with the Office of Human Rights to increase enforcement of fair housing laws and support racial equity goals.		
Goal 3: Continue Capital & Program Improvements to Shelter Stock	No specific REI strategies identified		
Goal 4: Pilot Streamlined Intake for Individuals	No specific REI strategies identified		
Goal 5: Continue Family System Reforms	No specific REI strategies identified		
Goal 6: Support Provider Capacity Expansion	No specific REI strategies identified	6.1.2. Coordinate with the PTEH to raise funds for infrastructure growth grants, allocated in coordination with DHS decisions on provider expansion <i>[Modify this strategy to include emphasis on small, minority-led providers to support their ability to expand.]</i>	
Goal 7: Improve Service Quality & Consistence	7.1.7. Modify service provider contract requirements to enable more hiring of peers within the homeless services system. 7.4.1. Convene an expert task force, including people with lived experience, to review homeless services system operations through a lens of racial equity...issue report on recommendations	7.3.1 Develop training plan to improve provider capacity. Identify training requirements and requirements competencies, and allow agencies more discretion to identify how they will fulfill requirements. <i>[Modify this strategy to include explicit emphasis on racial equity trainings in addition to other topics.]</i>	Establish Task Force to review how Program Rules are written (deficit-based framing vs strength-based language), communicated to clients, and used within our system.

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	<p>7.6.2. Develop peer certification course to prepare individuals for peer support positions within the homeless services system.</p> <p>7.6.4. With the help of the ICH Consumer Engagement Work Group, identify ways to increase consumer feedback to improve day-to-day operations.</p>	<p>7.3.2 Explore feasibility of implementing a racial equity impact assessment tool to promote system and provider level examination of how different racial and ethnic groups will likely be affected by policies and programming.</p> <p><i>[Modify this language to be more explicit about creating a tool that ICH committees and work groups will use to evaluate impact of policy and programming issues under consideration, including guidance for obtaining/incorporating consumer feedback.]</i></p> <p>7.3.3. Via PTEH, leverage private sector partners to support nonprofit organizational development.</p> <p><i>[Modify this strategy to have a more explicit focus on small, minority-led providers to support their ability to be more involved in system-level work, compete for contracts, etc.]</i></p>	
<p>Goal 8: Improve Employment & Income Growth Opportunities</p>		<p>8.1.2 Convene Expert Task Force, including persons with lived experience, to identify barriers to accessing workforce services and employment opportunities...</p> <p><i>[Modify this strategy to explicitly reference barriers related to structural, institutional, and interpersonal racism.]</i></p>	

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Goal 9: Improve Access to Care for Individuals w/ Complex Health Needs	No specific REI strategies identified		
Goal 10: Coordinate with Upstream Systems to Track and Stem Inflow		<p>10.1.1 Conduct data analysis project with reentry partners to improve our understanding of individuals at heightened risk of experiencing homelessness</p> <p>10.4.1 Conduct data analysis project with DCHA to determine causes among households serviced through DCHA programs that are terminated or evicted...</p> <p>10.6.2. Conduct data match with child welfare system and juvenile justice system ...</p> <p><i>[Modify these three strategies to include examination of racial disparities within these systems]</i></p>	Expand District infrastructure to provide largescale eviction prevention/emergency rent assistance
Goal 11: Continue Efforts to Expand Data Collection & Improve Data Quality	No specific REI strategies identified		Establish Task Force to review data currently being collected on client race, ethnicity, gender identity, sexual orientation, and language; develop recommendations for desired changes re: data collection and establish annual process for analysis of information (including disparities with regard to access

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			to services, outcomes, etc.) Develop system for “provider peer support” or other TA for smaller providers who do not have staff or systems in place to analyze program impact.
Goal 12: Provide Leadership on Creating a Right to Housing in the US	12.2.1 Using a racial equity lens, develop an affordable housing policy statement that quantifies the full scope of need in the District and that clarifies the District’s position on the role of the federal government in providing housing assistance to all eligible households.		