



## 07/09 ICH EXECUTIVE COMMITTEE MEETING

Issue Date: 09 July 2024

### PURPOSE

To brief Committee members and attendees on the proposed agenda topics and facilitate decision-making.

### OVERVIEW

**ICH** – The Interagency Council on Homelessness (ICH) is the strategic planning and governing board of the District’s homeless services Continuum of Care (CoC).

**ICH Full Council** – Chaired by the Office of the City Administrator, the Full Council comprises 16 District Government and 23 community representatives, including service providers, advocates, constituents with lived experience, business sector partners, the Collaborative Applicant for the HUD Continuum of Care funding, and DC Council representatives. The Council meets quarterly.

**Executive Committee** – The ICH Executive Committee ensures coordination among ICH standing committees and addresses critical items that need resolution between Full Council meetings.

### PROPOSED AGENDA

- I. Welcome & Agenda Review (5 mins)
  - a. Intros & Housekeeping
  - b. Agenda Review
- II. Systemwide Check-In (30 mins)
  - a. Heat Season Check-In (15 mins)
  - b. Emerging/New Concerns, focus on Supreme Court Ruling (15 mins)
  - c. Previously Flagged & Outstanding Concerns ([June Digest](#) & [July At-A-Glance](#) for transparency)
- III. Discussion Items (50 mins)
  - a. HUD CoC NOFO – Focusing Priorities & Ranking Projects (25 mins)
  - b. ICH Work Plan – Establishing FY25 Priorities & Projects (25 mins)
- IV. Announcements & Reminders (as needed)
- V. Summary & Adjournment (5 mins)
  - a. Next Exec Meeting: 08/13 from 1:30 – 3 PM \*Update to Proposed Annual Schedule\*
  - b. [July At-A-Glance](#) for schedule & proposed agenda of all other ICH Forums meeting in July of all other ICH Forums meeting in July

## TABLE OF CONTENTS

Heat Season Check-In .....	3
Alert Activations & DC Gov Response .....	3
Constituent Concerns Received To-Date .....	3
Check-In Regarding Most Recent Alert Activations .....	4
Emerging/New Concerns, Focus on Supreme Court Ruling .....	5
Supreme Court Decision .....	5
District Reality .....	5
District Challenges Highlighted by CEWG Discussions.....	5
Constituent-Centered FY25 Priorities & Projects .....	7
Previously Flagged & Outstanding Concerns.....	8
June ICH Meeting Digest .....	8
July ICH Meetings At-A-Glance.....	8
HUD Continuum of Care (CoC) Notice of Funding Opportunity (NOFO).....	9
Overview & Executive Committee Responsibilities .....	9
Strategic Vision .....	9
Decision-Making Process .....	14
ICH Work Plan – Establishing FY25 Priorities & Projects .....	16
Work Underway .....	16
Timeline .....	16
Appendix A: Shelter & Transitional Housing Capacity .....	17
Appendix B: Disparity in Housing Outcomes (FY23 KPIs) .....	18

## HEAT SEASON CHECK-IN

The purpose of this section is to:

- Flag that an extended heat emergency (a new alert tier in the [2024 Heat Plan](#)) has been called twice,
- Consolidate and uplift constituent concerns received to date, and
- Gather feedback on the most recent heat activations.

## ALERT ACTIVATIONS & DC GOV RESPONSE

An Extended Heat Emergency is a newly adopted alert tier triggered in the following circumstances:

1. The NWS forecasts an overnight heat index of 80°F for two or more consecutive evenings.
2. The NWS forecasts a daytime heat index of 95°F or above for four or more consecutive days, OR
3. The NWS issues an excessive heat warning for the area.

Two (2) Extended Heat Emergencies were activated from 06/20 - 06/23 and 07/05 – 07/11.

The District response included the following:

- Additional outreach to unsheltered individuals.
- Extended hours at the Downtown Day Services Center (DDSC), especially during the holidays (Juneteenth & Independence Day),
- Six (6) WMATA cooling buses at the following locations:
  1. Starburst Plaza
  2. Columbia Heights - Civic Plaza
  3. CCNV – 425 2nd St NW
  4. Eastern Market
  5. Thompsons Boat House at Georgetown Waterfront - Rock Creek Park
  6. Marion Barry Ave & Minnesota Ave SE

## CONSTITUENT CONCERNS RECEIVED TO-DATE

Four (4) primary themes are listed here. Details are provided below.

1. **Additional Attention/Support to Downtown – Outstanding.** For HSEMA and DHS consideration.
2. **Timely notification/communications on operational shifts – Work Underway.** Templates drafted and available for review. Process for tailoring activation-specific collateral outstanding.
3. **Inappropriate activity on cooling buses – Work Underway.** Special attention requested.
4. **Support with Cooling Kits – Resolved for now.** Philanthropy will fund supplies for 1,200 cooling kits.

### ADDITIONAL ATTENTION/SUPPORT TO DOWNTOWN – OUTSTANDING.

- Concern: Availability of cooling bus and water distribution downtown, near the DDSC or MLK Library.
- Activities Already Underway:
  - Additional outreach during heat activations.
  - Extended Downtown Day Center hours on weekday holidays and additional days (ex., Juneteenth and Independence Day) when other options are limited.

- Potential Next Steps:
  - HSEMA/WMATA to evaluate if an additional cooling bus can be supported.
  - DHS to evaluate utilization of the current locations/cooling buses to determine if one of the buses can be re-located to a downtown location.

#### REQUEST FOR TIMELY NOTIFICATION/COMMS – WORK UNDERWAY.

- Concerns:
  - Particularly regarding expected temperatures, mobilization of cooling buses, and locations.
  - Request for a live line to respond to concerns regarding alert activation or DC Gov response.
- Activity Underway: Templates drafted and available for JIC Review.
- Proposed Next Steps:
  - Advance materials (templates for flyers highlighting operational shifts).
  - Process for tailoring templates into activation-specific materials.

#### INAPPROPRIATE ACTIVITY ON COOLING BUSES – POTENTIALLY RESOLVED.

- Concerns:
  - Illicit activity impacting access to cooling buses.
  - Request to mobilize additional staffing or monitoring rather than demobilizing buses.
- Special Attention Requested:
  - MPD – especially relative to Starburst Plaza
  - DBH teams – SOR Outreach and CRT checks – as available and appropriate.

#### SUPPORT WITH COOLING KITS – RESOLVED FOR NOW.

- Concern: Availability of cooling kits at DCPL.
  - DCPL warming kits during the Winter Season were extremely helpful.
  - Also, HSEMA and DOEE had funding available to distribute cooling kits last year.
- Funding Secured:
  - National Community Church (NCC) Common Fund Board approved \$3,000 to purchase bulk items to create cooling kits similar to those distributed by HSEMA and DOEE last year.
  - Bulk items for purchase include [cooling towels](#) (\$570), [cold packs](#) (\$576), [electrolyte mix](#) (\$750), [sunscreen packet](#) (\$660), and [water bottles](#) (\$300) for a total of \$2,900 to create 1,200 kits.

#### CHECK-IN REGARDING MOST RECENT ALERT ACTIVATIONS

Opportunity to get feedback on most recent heat and extended heat activations, from 07/04 Thursday – 07/011 Monday. Key questions include:

- What went well? What can we amplify or uplift?
- What did not go well? What could we do differently or better?

## EMERGING/NEW CONCERNS, FOCUS ON SUPREME COURT RULING

The purpose of this section is to uplift the following concerns of the Consumer Engagement Workgroup (CEWG) members related to the 06/28 Supreme Court decision:

- For solidarity in advocacy and action,
- To prioritize access to year-round shelter for singles, and
- To advance housing as a human right concretely.

## SUPREME COURT DECISION

The U.S. Supreme Court issued a [decision](#) on 06/28 in the City of Grants Pass, Oregon v. Johnson. The Supreme Court decision overturned the Ninth Circuit decision in Martin.

- Martin had held that enforcement of no camping laws when more people were experiencing homelessness than available shelter beds is a violation of the Eighth Amendment's cruel and unusual punishment clause because sleeping while involuntarily homeless is unavoidable.

The 06/28 Grants Pass decision means jurisdictions are not restricted from enforcing their no-camping laws. The Court held that:

- Sleeping outside, even when a person is homeless, is an action, not a status.
- Enforcing ordinances against sleeping in public places does not criminalize homelessness, even when there are not as many shelter beds as persons experiencing homelessness.
- Enforcing ordinances against sleeping in public places does not constitute cruel and unusual punishment under the Eighth Amendment.

## DISTRICT REALITY

Whether and how the Supreme Court hearing or decision is relevant to the District context is unclear. As it stands:

- While the District has a ban on camping, it does not enforce its ban on camping in public spaces.
  - For example, the District does not criminalize camping by homeless persons in public spaces.
- Additionally, implementing the District's Encampment Protocol does not include prohibiting persons from camping in public spaces.
  - Where DC enforces prohibitions against camping in particular public spaces, these areas are quite limited, decisions are based on rational and reasonable factors, and the persons asked to move are not subject to criminal penalties or criminalized in any way.

## DISTRICT CHALLENGES HIGHLIGHTED BY CEWG DISCUSSIONS

Despite the District's robust Homeless Services Continuum of Care, the following challenges remain front and center for the community, especially our constituents with lived experience:

## YEAR-ROUND SHELTER CAPACITY FOR SINGLE ADULTS

Daily Census reports signal a lack of access to immediate shelter. As of the 06/28 ICH CEWG meeting, shelter capacity for family units was 63%, while capacity for single adults remained high at 99.5% for single men and 97.6% for single women. See Appendix A for details.

In contrast, the Weekly Occupancy Reports suggest that specialized and transitional housing (TH) beds are available for single adults, including young adults. TH beds for men, women, and young adults are utilized between 61% and 65%, while specialized programs like Medical and Bridge TH operate with 82% or higher utilization. See Appendix A.

There are likely opportunities for consolidating, streamlining, or facilitating flow to maximize low-barrier beds available at the front door and fully utilize the specialized and transitional housing beds.

## SUFFICIENT AND SUSTAINABLE SUPPLY OF DEDICATED HOUSING

Family system success relies on short-term rental assistance, masking a significant need for long-term assistance. Housing placement rates show a significant lack of dedicated resources for single adults.

### **Lack of long-term assistance for families (and Veterans).**

- **Reliance on short-term assistance.** Although 69% of families experiencing homelessness were housed in FY23, these placements rely on FRSP, a short-term rental assistance program.
- **Magnitude of Unmet Need – Analysis of Annuals Exits and Returns Underway:**
  - **Looking Back – Assessing Historic Returns.** According to the FY23 Key Performance Indicators (KPIs), fewer than 4% of families served in FY23 returned to shelter within 6 – 12 months after a previous exit to a permanent destination. However, when aggregating family shelter placements between June 2023 and May 2024, 34.2% (or 360) of the 1,053 families placed had a previous episode of homelessness regardless of time and previous resources. Nearly half of those returns were previously served by FRSP (170, 47%).
  - **Looking Forward – Forecasting annual exits.** DHS forecasts ~ 2,200 families will be exited this year. Future exits will likely be much smaller as the current exits reflect that exits were paused during and since the pandemic. The Family System Workgroup will evaluate options for advancing back-of-the-envelope estimates to understand the demand for long-term resources. One approach, for example, is to leverage the [Homeward DC 2.0](#) (HWDC2.0) model for system flow, which estimates that 22% of RRH families assess for PSH/TAH, so 88% of annual entries would be exited one year later. Leveraging that model, the District averaged 619 RRH placements over the last three (3) years; if 88% exit annually, that is ~545 families.
- **Limitations.** HWDC2.0 is likely outdated. We need to update assumptions about families assessing for PSH/TAH. Also, HWDC 2.0 did not model flow into Career Map and DC Flex. Referral pathways to these programs will lower the number of families exiting FRSP. Finally, the methodology for the KPIs is aligned with the HUD-defined system performance metrics, but it is limited in providing insight related to returns, especially related to prompting additional analysis.

## **Lack of short- and long-term assistance for single adults, including young adults.**

- FY23 housing placement rates show that 11.2% of all single adults and 9.3% of young adults (single adults under age 25) experiencing homelessness were housed.
- Share of RRH was steadily increasing and had reached a height of 433 out of 1,281 housing placements in FY22 from 23 out of 1,149 housing placements in FY16. RRH placements dropped sharply in FY23 to 251. Locally funded RRH was cut by 50% between FY24 and FY25, a loss of 300 slots.

## **CONSTITUENT-CENTERED FY25 PRIORITIES & PROJECTS**

The ICH is prioritizing the disconnect between the demand and the supply of dedicated temporary and permanent housing for all subpopulations, including:

- Families, single adults, young adults, and Veterans
- Complex medical health or behavioral health concerns
- Justice-involved or -seeking subpopulations
- Sheltered and unsheltered single and young adults

Additionally, the Emergency and Shelter Operations (ERSO) Committee workgroups are prioritizing:

- Transforming the front door and temporary housing for single and young adults and
- Increasing temporary housing capacity beyond Hypothermia Season to include Hyperthermia Season.

In response to the CEWG call for a District-wide engagement to combat stigma within and beyond homeless services, the ICH Team will seek funding for community engagement as part of advancing FY25 priorities and projects, particularly related to advancing temporary housing and increasing shelter capacity. For example, State Hazard Mitigation Grant Funds (HSEMA) can support community engagement and understanding of the impact of inclement weather and the importance of year-round access to shelter.

## PREVIOUSLY FLAGGED & OUTSTANDING CONCERNS

The ICH Team is producing a monthly Meeting Digest and an At-A-Glance. The Meeting Digest compiles the feedback and takeaways that the ICH Team is tracking. This feedback is taken into account, to the extent practical, in the proposed agendas for this month's meetings. The monthly ICH Meetings At-A-Glance calls out the schedule and proposed agendas for upcoming ICH meetings.

### JUNE ICH MEETING DIGEST

**Purpose:** digest the feedback received and highlight key takeaways from June ICH meetings.

**Background/Context:** This feedback is received in ICH forums or by members of the ICH Team offline. This digest is limited, summarizing key topics and sentiments but lacking the details of constituent concerns or community updates. If we misunderstood or mischaracterized your feedback, please do not hesitate to let us know via email [ich.info@dc.gov](mailto:ich.info@dc.gov).

### JULY ICH MEETINGS AT-A-GLANCE

**Purpose:** To provide insight into upcoming meetings and proposed agenda topics.

**Background/Context:** Proposed agenda topics are likely to change. Please email [ich.info@dc.gov](mailto:ich.info@dc.gov) to join the listserv and stay current.



## HUD CONTINUUM OF CARE (COC) NOTICE OF FUNDING OPPORTUNITY (NOFO)

The purpose of this section is to:

- Orient the Exec CMTE to its responsibilities relative to the HUD CoC NOFO
- Propose a strategic vision that focuses the HUD priorities on District-specific system needs and nuances
- Establish a ranking committee to implement the strategic vision established by the Exec CMTE and
- Update the voting slate of the Executive CMTE

### OVERVIEW & EXECUTIVE COMMITTEE RESPONSIBILITIES

The [Continuum of Care \(CoC\) Program Competition](#) occurs annually when HUD issues a Notice of Funding Opportunity (NOFO). The NOFO is normally issued by mid-July and due by mid-September.

The following types of projects are funded by the HUD CoC NOFO:

- Existing: Renewal (as is, including TH) or Reallocation (limited to Joint TH-RRH, RRH, or PSH)
- CoC Bonus: New or Expansion (including RRH, Joint TH-RRH, PSH, Coordinated Entry or HMIS)
- DV Bonus: New or Expansion (including RRH, Joint TH-RRH, Coordinated Entry)

As the governance board and strategic planning body for the District's Continuum of Care, the ICH is responsible for:

- Setting the community's strategic vision for the use of the HUD CoC funding,
- Providing oversight to ensure that the Consolidated Application aligns with that strategic vision and
- Assembling the Ranking Committee.

As the ICH Full Council is not convening until 09/10, the Executive CMTE must meet these responsibilities.

### STRATEGIC VISION

HUD establishes policy priorities for each funding competition, and CoCs are tasked with establishing their own. HUD expects CoCs to exclude projects not aligned with local and HUD priorities from their Consolidated application projects.

The 2023 HUD priorities include:

1. Ending Homelessness for All Persons
2. Use a Housing First Approach
3. Reducing Unsheltered Homelessness
4. Improving System Performance
5. Partnering with Housing, Health, and Service Agencies
6. Race Equity
7. Improving Assistance to LGBTQ Individuals
8. Including People with Lived Experience in Planning
9. Increasing Affordable Housing Supply

The ICH recommends working with the context of the HUD framework to identify District-specific nuances and prioritize projects that address those needs.

## APPROACH FOR FOCUSING PRIORITIES & TIMELINE FOR DECISION-MAKING

To ensure adequate review of the proposal by the Executive Committee and opportunity for feedback across forums, the ICH is employing the following approach:

1. **Initial Proposal & Feedback** – 07/09 Executive Committee
  - Establishing a local strategic vision
    - Focusing priorities on unmet needs
    - Improving system performance by
      - Updating ranking criteria/categories
      - Investing in CAHP and CoC Planning
  - Establishing a Ranking CMTE
    - Updating Executive CMTE Voting Slate (as needed)
2. **Additional Discussions (as needed)** – July ICH CMTEs & WGs
  - 7/10 Health Care CMTE – Review planning proposals w/ Complex Medical lens
  - 7/16 Youth CMTE – Confirm unmet need and fill co-chair role, if appropriate
  - 7/17 REI WG – Confirm unmet need & review planning proposals with REI lens
  - 7/17 Behavioral Health WG – Review planning proposals with BH lens
  - 7/18 Veterans NOW – Confirm unmet need
  - 7/24 Shelter Capacity WG – Focus Winter Plan
  - 7/30 Strategic Planning CMTE – Focus Annual Update OR last review
  - 7/31 ERSO CMTE – Focus Winter Plan
3. **Updated Proposal & Final Decision** – 08/13 Executive Committee
  - Ideally, decision by consensus
  - If no consensus, activate voting slate

## OPTIONS FOR FOCUSING PRIORITIES – OVERVIEW

The following HUD priorities are identified for refinement under the local strategic vision. The proposal details are summarized in the table. The proposed refinements align with the priorities and projects the ICH seeks to advance in FY25.

- **Ending Homelessness for all persons** – Opportunity to focus on addressing:
  - Disparities in housing outcomes for single adults and youth by prioritizing RRH (CoC or DV Bonus),
  - Unmet needs to reduce unsheltered homelessness, promote utilization and system flow for single adults and youth by prioritizing TH-RRH projects (CoC or DV Bonus).
- **Improving system performance** – Opportunities to build out ranking/scoring criteria that address

- Constituent concerns related to client experience and quality of programs that leverages readily available data about or from client grievances/satisfaction, facility/property conditions, unusual/critical incident reports, and supervision and training of front-line staff
- FY23 Ranking Committee concerns regarding service provision (funding and oversight), including options for assessing/ensuring services are adequately funded and mechanisms for ensuring supervision and quality of case management services.
- **Investing in CAHP, HMIS and CoC Planning** (potential \$800K)
  - CAHP administrator and liaison roles for the following cross-cutting populations, especially
    - Complex Medical and Behavioral Health Administrator/Liaisons (CoC Bonus)
    - Justice-Involved and Justice Seeking Administrator/Liaisons (CoC & DV Bonus)

Flag: This project also supports ending homelessness for all persons (HUD Priority 1 above), particularly for the cross-cutting populations identified.

  - Opportunity to invest in a Point-In-Time (PIT) Plus Census leveraging CoC Bonus.
    - Flag: This project will also support ending homelessness for all persons (HUD Priority 1 above), particularly for unsheltered clients, and **Reducing unsheltered homelessness**
- **Including People with Lived Experience in Planning** – Opportunity to invest in
  - Comprehensive Constituent Advisory Board or
  - Lived Experience Advisors/Fellows/Interns

**OPTIONS FOR FOCUSING PRIORITIES – DETAILS**

The following table provides additional context to the local priorities proposed.

Priorities	Additional Notes & Potential Impact
End Homelessness for All Persons	<p>To address unmet needs and informed by housing disparity analysis, propose the following priority order for existing and new projects:</p> <ul style="list-style-type: none"> <li>● Single and Young Adults               <ul style="list-style-type: none"> <li>○ RRH</li> <li>○ TH-RRH (to support better utilization and flow from TH)</li> <li>○ PSH</li> </ul> </li> <li>● Families and Veterans               <ul style="list-style-type: none"> <li>○ Priority: PSH</li> <li>○ Not a Priority: RRH, TH-RRH (given availability of temporary and rapid rehousing)</li> </ul> </li> </ul> <p>If adopted, the Ranking Committee would prioritize projects that fund RRH for singles and young adults. This means RRH projects for singles and young adults will be elevated among projects with similar rank/score.</p> <p>Applicable to all projects: Existing (renewal or reallocation), DV Bonus, and CoC Bonus. The impact may be most significant for renewal and reallocation dollars. For example,</p>

	<p>prioritizing RRH for singles and young adults may</p> <ul style="list-style-type: none"> <li>• Elevate RRH projects and minimize opportunities for cuts and</li> <li>• Prompt applicants to adjust their target population (there was at least one example in the last competition cycle)</li> </ul> <p>However, it’s important to consider that DV and CoC Bonus projects typically fund small projects. As such, prioritizing HMIS and CAHP planning projects with the DV and CoC Bonus may be more impactful to the system.</p>
<p>Improving System Performance by Ranking:</p> <ul style="list-style-type: none"> <li>• Client experience</li> <li>• Program quality, and</li> <li>• Service provision (funding and oversight)</li> </ul>	<p>If adopted, ICH and TCP will determine what is readily available or can easily be obtained and integrate it into the existing ranking criteria and application process. Qualitative and quantitative factors will be taken into consideration.</p> <p>HUD categorizes ranking criteria as follows:</p> <ul style="list-style-type: none"> <li>• Objective – includes utilization rate, match leveraged, timely submission of annual performance report (APR) and grant spend down,</li> <li>• Performance – includes exits to permanent destinations (TH/RRH only), housing stability (PSH only), increase (TH/RRH) or maintain (PSH) income, or returns to CoC after program exit and length of stay.</li> <li>• Threshold – includes key subpopulation served, addresses vulnerabilities of persons served, commits to Housing First, CAHP participation, and federal policy priorities.</li> </ul> <p>The impact will be significant, likely requiring TCP to:</p> <ul style="list-style-type: none"> <li>• Consolidate and prepare readily available info for integration into scoring tools and</li> <li>• Update application questions to obtain qualitative or quantitative data from new and renewing projects/applicants.</li> </ul>
<p>Investing in CAHP Administrator &amp; Liaison Roles for Cross-Cutting Populations</p>	<p>If adopted, a Case for Investment will be developed by ICH and TCP on behalf of the CoC.</p> <p>The project is intended to increase staffing capacity by supporting a full-time CAHP Administrator and a network of CAHP Liaisons across the providers in the relevant (adjacent) systems.</p> <p>Opportunity to focus DV or CoC Bonus. As noted above, DV and CoC Bonus typically fund small projects. Prioritizing HMIS and CAHP planning projects with the DV and CoC Bonus may be more impactful to the system.</p> <p>Other potential sources of funding/match:</p> <ul style="list-style-type: none"> <li>• 1115 Waiver Renewal Opportunity – may support CAHP Administrator/Liaison roles related to health care, behavioral health, and the criminal justice system.</li> <li>• Partnership to End Homelessness (PTEH) has expressed interest in funding CAHP administrator/liaison roles to coordinate with health care and behavioral health</li> </ul>

	systems.
Investing in a Point-In-Time (PIT) Plus Census	<p>If adopted, Case for Investment to be developed by ICH and TCP on behalf of the CoC.</p> <p>Modeled after the Homeless Youth Count, but for all populations, the PIT Plus Census is an opportunity to improve the CoC's understanding of who is unsheltered or otherwise unstably housed (including couch surfing) during the summer when overflow shelter capacity is limited. Conducted in partnership with emergency response and healthcare partners, the PIT Plus Census could be designed to better understand vulnerability to inclement weather during hyperthermia season, especially extreme heat, severe thunderstorms, flooding, high winds, and poor air quality.</p> <p>Flag: This is a significant community effort so requires commitment from providers, especially if held during the summer to understand unsheltered community.</p> <p>Opportunity to focus CoC Bonus. As noted above, DV and CoC Bonus typically fund small projects. Prioritizing HMIS and CAHP planning projects with the DV and CoC Bonus may be more impactful to the system.</p> <p>Other potential sources of funding/match:</p> <ul style="list-style-type: none"> <li>• State Hazard Mitigation Grant Funds (administered by HSEMA Resilience Bureau)</li> </ul>
Including People with Lived Experience in Planning	<p>If adopted, Case for Investment will be developed by ICH and TCP on behalf of the CoC.</p> <p>Project to fund a robust advisory group of constituents with lived experience that represent all the key subpopulations:</p> <ul style="list-style-type: none"> <li>• Families, single adults, young adults, and Veterans</li> <li>• Complex medical health or behavioral health concerns</li> <li>• Justice-involved or -seeking subpopulations</li> <li>• Sheltered and unsheltered single and young adults</li> </ul> <p>Ideally, the advisory group would comprise 16 - 32 constituents with lived experience, adequately funded to</p> <ul style="list-style-type: none"> <li>• attend all the monthly forums supported by the ICH (10 - 16 meetings monthly) and</li> <li>• participate in leadership roles for at least two forums.</li> </ul> <p>Opportunity to focus CoC Bonus. As noted above, DV and CoC Bonus typically fund small projects. Prioritizing HMIS and CAHP planning projects with the DV and CoC Bonus may be more impactful to the system.</p> <p>Other potential sources of funding/match:</p> <ul style="list-style-type: none"> <li>• DHS funds for ICH Consumer Stipends currently available</li> <li>• Philanthropy</li> </ul>

## ADDRESSING DISPARITIES IN HOUSING OUTCOMES FOR SINGLE & YOUNG ADULTS

Annual KPIs highlight the relative lack of housing resources for singles and young adults, especially short-term housing resources for able-bodied single and young adults. The FY23 KPIs indicated a housing placement rate of only 11.2% for single adults served in FY23 (8,691) and 9.3% amongst the young adults aged 18 – 24 (853 total served in FY23). This is compared to the housing placement rate for families, 68.9% of the 1,284 served in FY23, given the availability of FRSP.

Veterans are the only subpopulation of single adults with access to short-term rental assistance funded by [Supportive Services for Veteran Families \(SSVF\)](#). As a result, the housing placement rate among Veterans served in FY23 is 41.6%, significantly higher than that of non-Veteran single adults.

See Appendix B for additional details on the FY23 KPI for housing placement rates.

## DECISION-MAKING PROCESS

The local decision-making process related to the HUD CoC NOFO is twofold:

- Executive Committee – body responsible for confirming community priorities to advance under the HUD CoC NOFO, and adjustments to ranking criteria.
- Ranking Committee – non-conflicted constituents responsible for reviewing and ranking project applications under the HUD CoC NOFO.

## UPDATING EXECUTIVE COMMITTEE VOTING SLATE (AS NEEDED)

The most current ICH Executive Committee Voting Slate is from 2021, with minimal changes for turnover or category transitions.

- **Opportunity:** The process for confirming priorities under the HUD CoC NOFO is an opportunity to refresh the Committee Voting Slate, especially given that the MOTA recently confirmed 2022 ICH Full Council nominees and seated 2023 nominees while awaiting Mayoral approval.

The ICH is recommending limited changes given the efforts to update the infrastructure of ICH Committees and Workgroups. These include formalizing piloted Health Care CMTE, standardizing Youth CMTE so it is a WG reporting to Strategic Planning, and establishing Leadership Slates for all ICH forums.

- **Recommended:** Updating CEWG reps to include new and active ICH Full Council members:
  - Current: Robert Warren, Qaadir El Amin & Aaron White
  - Potential/New:
    - Daniel Rico, Rico Haris – joined CEWG upon appointment in March
    - Nikila Smith, Rachele Ellison – consistent and exemplary participation for more than a year
  - Opportunity to quickly and immediately address concerns about the representation of women with lived experience in ICH decision-making bodies and processes.
- **Not Recommended:** Updating vacant Youth Community Seat & Advocacy Seat
  - Recommend focus on
    - Adopting ICH Work Plan with updated infrastructure FY25

- Standardizing operations across the ICH and
- Establishing leadership slates for all CMTEs and WGs

## ASSEMBLING A RANKING COMMITTEE

The ICH is responsible for establishing the Ranking Committee for projects applying under the District’s submission for the HUD CoC NOFO. The Ranking Committee is a time-intensive decision-making and service opportunity.

**Goal:** A simple approach that is inclusive and balanced.

- **Inclusive:** Representing the diversity of constituents and stakeholders, including:
  - DC Gov agency representatives (Ex. ICH and DBH),
  - Service Providers (Ex. Miriam’s Kitchen and Everyone Home DC)
  - Advocates (Ex. DC Fiscal Policy Institute, DV, and Washington Legal Clinic for the Homeless)
  - Lived experience constituents (Male, Female, & Youth; CEWG & SHY YAB)
- **Balanced:** Leveraging expertise and experience from participation in prior years’ ranking and allowing for the development of new leaders.

### Proposal for Establishing a Ranking Committee

- ICH to solicit for ranking committee members amongst:
  - Prior year ranking committee members
  - Non-conflicted ICH Full Council members (i.e. not receiving or applying for funds under HUD CoC NOFO)
  - Neighboring CoCs if DC Gov and Service Providers are conflicted, as a last resort
- Special attention to maximize the participation of constituents with lived experience

### Timeline & Next Steps

- ICH will send invitations to the above groups by 07/12 to schedule an introductory call the week of 07/22, before the 08/13 Executive Committee meeting.
- TCP and ICH will establish additional Ranking Committee meeting times once the NOFO is released with a confirmed due date.

## ICH WORK PLAN – ESTABLISHING FY25 PRIORITIES & PROJECTS

This section aims to provide an overview of progress on the ICH Work Plan, including work underway and the ambitious timeline for advancing Work Plan components.

### WORK UNDERWAY

The ICH Work Plan identifies priorities and projects for each ICH forum and proposes key changes to the infrastructure of ICH Committees and Workgroups, including:

- **Standardizing Operations**
  - Opened Family System Workgroup,
  - Renaming Youth Committee to Workgroup,
  - Consolidating Consumer Advisory Groups, and
  - Inviting Landlords to join the Housing Solutions Committee
- **Formalizing New/Pilot Forums**
  - Health Care Committee &
  - Behavioral Health Care Workgroup
- **Launching New Forums Identified**
  - Expanding Opportunities,
  - Supporting Justice-Involved & Seeking Populations

### TIMELINE

The ICH proposed the following timeline for adopting the Work Plan at the June Full Council meeting. The ICH will continue to leverage Committee and Workgroup meetings for review and feedback at each stage.

Work Plan Development	Draft/Proposal	Review & Feedback	Update	Adoption
FY25 Work Plan – Priorities & Projects Component	June	July	Aug	Sept
FY23 Progress Update	July	Aug & Sep	Oct	Dec
FY25 Work Plan – Performance Component	Aug	Sep & Oct	Nov	Dec

From Planning to Implementation	Draft/Proposal	Review & Feedback	Update	Launch
Launch Forums – ideally by the start of FY25	June	July	Aug	Sept
Establish Model for Leadership & Leadership Slate – ideally by the start of FY25	July	Aug & Sept	Oct	Nov
Update Bylaws – to reflect leadership slate-related changes and new forums launched	Sep	Oct	Nov	Dec



## APPENDIX A: SHELTER & TRANSITIONAL HOUSING CAPACITY

The following tables detail the capacity and utilization for temporary housing: low-barrier shelter, privately funded and specialized emergency shelter, and transitional housing. The ICH leveraged the Daily Census, Family System Report, and Weekly Occupancy Reports as prepared by TCP.

These reports are reviewed monthly in the ICH Shelter Capacity Workgroup. To join the listserv for the ICH Shelter Capacity Workgroup, email [ich.info@dc.gov](mailto:ich.info@dc.gov).

**Table 1: Daily Census Report on Low Barrier and Overflow Beds**

Category	Clients Served	Bed Capacity	Bed Availability	Occupancy
Men as of 7/2/24	733	735	2	99.7%
Women as of 7/2/24	369	375	6	98.4%

**Table 2: Weekly Occupancy Report (as of 06/21) on Privately Funded & Specialized Emergency Shelter**

Program Type	Capacity	Held or Offline	Served	Vacancies	Utilization	Notes
Specialized ES for Men	168		126	42	75%	DHS
ES for Men	341		164	177	48%	Private
ES for Women	170		48	122	28%	Private
ES for Youth	818	2	47	54	47%	DHS
ES for LGBTQ+	36	40	36	0	111%	DHS

**Table 3: Weekly Occupancy Report (as of 06/21) on Transitional Housing Beds**

Program Type	Capacity	Held or Offline	Served	Vacancies	Utilization	Funding
Medical for Men	40		36	4	90%	DHS
TH for Men	101		65	36	64%	DHS
TH for Women	156	2	94	60	61%	DHS (140), CoC (6), TCP (10)
Bridge	146	23	101	41	82%	DBH (41), DHS (83), TCP (22)
Veteran TH	156		77	79	49%	VA Grant Per Diem (GPD)
Youth Extended TH	93	2	84	16	92%	DHS
Youth TH	200	13	123	77	65	DHS (149), CoC (45), RHY (6)

Yellow highlights the data that the ICH Team is double-checking with TCP.

## APPENDIX B: DISPARITY IN HOUSING OUTCOMES (FY23 KPIS)

Housing placement rates or exits to permanent destinations reported in the FY23 Annual Key Performance Indicators (KPIs) prepared by TCP are reviewed by the Strategic Planning CMTE and associated WGs.

	Count	% of Total Served	Housing Rate
<b>% of ALL Families Served, FY23</b>	<b>1,284</b>	<b>100%</b>	<b>68.9</b>
% of Families Experiencing Chronic Homelessness	27	2.1%	70.4
% of Families NOT Experiencing Chronic Homelessness	1,257	97.9%	68.9
% Families in First Episode of Homelessness in FY23	654	50.9%	67.3
*% Families <b>NOT</b> in First Episode of Homelessness in FY23	630	49.1%	70.6
% of Families with HoH who is 17 & younger	2	0.2%	100
% of Families with HoH who is age 18-24	291	22.7%	62.5
% of Families with HoH who is age 25-34	634	49.4%	72.6
% of Families with HoH who is age 35-44	269	21.0%	65.8
<b>% of ALL Singles Served, FY23</b>	<b>8,691</b>	<b>100%</b>	<b>11.2</b>
% of Singles Experiencing Chronic Homelessness	3,824	44.0%	9.9
% of Singles NOT Experiencing Chronic Homelessness	4,867	56.0%	12.2
% of Singles who are Veterans	806	9.3%	41.6
% of Singles who are NOT Veterans	7,885	90.7%	8.1
% of Singles who are 17 & younger	107	1.2%	38.3
% of Singles who are age 18-24	853	9.8%	9.3
% of Singles who are age 25-34	1,793	20.6%	6.6
% of Singles who are age 35-44	1,774	20.4%	7.1
% of Singles who are age 45-54	1,462	16.8%	12.5
% of Singles who are age 55+	2,702	31.1%	15.7
% of Singles who are Male (cisgender)	6,047	69.6%	12.55
% of Singles who are Female (cisgender)	2,499	28.8%	8.8
% of Singles who are Transgender/Gender Nonconforming	145	1.7%	9.0
% of Singles who are LGBTQ+	859	9.9%	9.9
% of Singles who are NOT LGBTQ+	7,832	90.1%	11.3

Yellow highlights the data that the ICH Team inferred and is double-checking with TCP.